PASSIA
Annual Report
2001
PASSIA
Palestinian Academic Society for the Study of International Affairs
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The year 2001 was probably the worst for Palestinians in the West Bank and the Gaza Strip since the Israeli occupation in June 1967. It will be remembered as one of continual Israeli military attacks and state terrorism against the Palestinian population and the Palestinian Authority (PA), with almost daily killings and injuries of Palestinians, the shelling and destruction of Palestinian homes, land, and infrastructure, an unprecedented level of extra-judicial killings, the invasion and reoccupation of PA-controlled areas, countless arrests and detentions, and the siege of Palestinian towns and villages, creating a devastating economic situation. Throughout the year, over 570 Palestinians fell victim to the Israeli aggressions and more than 6,000 were injured. Israeli forces bulldozed over 8,500 dunums of land, uprooted over 22,000 trees and demolished 352 Palestinian houses, mostly in Gaza. The violent events of 2001 overshadowed the fact that the year was also one of ongoing, albeit unsuccessful, efforts of local and external players to end the hostilities and return back to the peace talks.

The year began with the deterioration of the situation on the ground as Israel closed Gaza Airport and the border to Jordan, effectively preventing the travel of Palestinians abroad. In the US, Arafat-Clinton began talks in a bid to achieve a peace deal prior to Clinton leaving office, while CIA Director Tenet held talks with PA, Israeli, Egyptian security officials on his cease-fire proposal. Later the month Ariel Sharon outlined his plan for a long-term interim agreement with the PA "offering" a Palestinian state in some 42% of the West Bank. As President Clinton left the White House and George W. Bush took over, Israeli and Palestinian negotiators began marathon talks at Taba aimed at reaching a final status agreement before the 6 Feb. Israeli elections. After a week, the talks concluded with a joint statement, saying that substantial progress on the issues discussed had been made and talks would resume after the elections.

When on 6 Feb., Sharon won a landslide victory over Prime Minister Barak (Palestinians inside Israel boycotted the elections), US Secretary of State Powell was quick to phone Arab leaders in the region urging them to avoid provocative actions and judge Sharon based on his actions as PM, not his past. Two days later, the Bush Administration formally abandoned Clinton's peace proposals as now irrelevant and stated future negotiations should be left to the Israelis and Palestinians. A day after
Israeli forces invaded Khan Younis and the Bethlehem district, a Gaza bus driver with Israeli security clearance rammed his bus into a bus stop near Tel Aviv, killing eight people. Israel imposed a complete closure on the Palestinian territories. Amnesty International and Human Rights Watch both urged Israel to stop its illegal assassination policy and using indiscriminate force against the Palestinians.

In early March, a car bomb explosion near Afula that left one Israeli dead, induced Israeli forces to shell Gaza and to dig trenches around Jericho. In his farewell address to the Knesset, Ehud Barak meanwhile said that the new government was not hound by understandings reached at Camp David or at Taba. Later the month, the fact-finding committee into Israeli-Palestinian violence, led by former US Senator George Mitchell, arrived and the Bush Administration ended the CIA's role as broker between Israeli and Palestinian security services. An UNCHR Inquiry Commission presented its report calling for the immediate establishment of an international presence to protect Palestinians against Israeli troops and settlers, and an Arab League summit in Amman approved some $240 million in emergency aid for the PA. On 30 March violence came to a new peak as Israeli troops fired at protest marches commemorating the 25th anniversary of Land Day all over the country, killing six Palestinians and injuring at least 170.

In early April Foreign Minister Peres held "quiet contacts" with senior PA officials in Stockholm to discuss a Jordanian-Egyptian proposal for implementing a cease-fire and resuming to political negotiations. On the domestic level, security coordination resumed as both sides met with US and CIA officials. In Jerusalem, meanwhile, a recent wave of house demolitions left dozens of Palestinians homeless and Sharon expressed his support of opening the "Temple Mount" to Jews. In the international arena, Sweden, holding the EU presidency, condemned Israel's settlement policy as "a major obstacle to peace" and the UNCHR passed a resolution supporting the establishment of an independent Palestinian state. On 11 April, Israel stepped up its attacks against Palestinians and invaded PA-controlled areas of Khan Younis, killing two Palestinians, injuring 37 and destroying 31 houses, rendering over 500 people homeless. A few days later, Gaza was attacked by sea, land and air, and split into three sections. On 22 April, a Palestinian suicide bomber blew himself up at a bus stop outside Tel Aviv, killing one Israeli and wounding 40 others.

On 4 May the Mitchell Commission presented its report, stating, *inter alia*, that "A cessation of Palestinian-Israeli violence will be particularly hard to sustain unless the GOI (Government of Israel) freezes all settlement construction activity." The Palestinian leadership said the report was a suitable base for discussions while Sharon refused to accept the recommended settlement freeze. Over the next days, the Israeli army invaded Palestinian-held territory in Beit Jala in retaliation for gunfire on Gilo, and the killing of two teenage settlers near Bethlehem triggered a wave of settler violence against Palestinian civilians. On 14 May, Israeli soldiers killed five Palestinian security forces at their post in Beitunia, near Ramallah, while they were preparing a meal inside their makeshift room, causing an outrage among Palestinians as well as worldwide. The next day, Israeli troops used excessive force against peaceful marches in the territories.
commemorating the 53rd anniversary of An-Nakba; four Palestinians were killed and over 100 wounded. Further escalation occurred after a suicide bomber blew himself up in Netanya, killing six Israeli and wounding dozens more, and Israel responded by sending F-16 fighter jets on air strikes on Nablus and Ramallah, in which 12 Palestinian police officers were killed and over 60 people injured. On 31 May, Palestinians learned with shock and sorrow about the sudden death of PLO Executive Committee member in charge of the Jerusalem file, Faisal Husseini, who suffered a heart attack in Kuwait. Tens of thousands attended his funeral procession the next day from Ramallah to Jerusalem where he was laid to rest on Al-Aqsa compound.

That night, a young man from Qalqilya blew himself up outside a disco in Tel Aviv, killing 19, and injuring over 80. Israel gave Arafat 24 hours to avoid military response by ordering a ceasefire, re-arresting all Hamas and Islamic Jihad militants. A week later CIA Director Tenet presented Israeli and PA officials with a US-drafted cease-fire plan, which both sides began to implement after further discussions on 14 June. On 18 June, 28 survivors of the 1982 Sabra and Shatila massacre in Lebanon brought a case against Sharon before a Belgian court, which ruled on 30 June that Sharon was indictable for crimes against humanity.

July began with Israel reaffirming its strategy of "active defense" and selecting 26 Palestinians as targets for assassination albeit UN and US protests against such policy. The month saw the largest demolition campaign in East Jerusalem since 1967, with Israeli forces demolishing 17 homes in Shu'fat camp. In other assaults on the city, Israeli authorities banned the 40th day commemoration of Faisal Husseini's death, and clashed with Palestinians trying to defend Al-Aqsa Mosque from Jewish extremist at the end of the month, injuring over 70. On 19 July G8-Foreign Ministers in Genoa called on Israel and the Palestinians to accept outside monitors to help implement a peace plan. At the end of the month, an Israeli helicopter fired three missiles at the Islamic Studies Center in Nablus, killing four Hamas leaders, two journalists and two boys.

After another suicide bombing in Jerusalem killed 17 people on 9 Aug., Israel launched an attack against Palestinian targets by land and air that lasted for several days and caused wide-scale destruction. In Jerusalem, Israeli forces occupied Orient House and sealed off other Palestinian institutions allegedly linked to the PA (which remain closed as we go to press). In a related show of force, a new Israeli police headquarters is established in the Damascus Gate area in mid-Aug. and additional observation cameras are placed throughout the Old City. Later that month, on 20 Aug., the UNSC convened to address the crisis in the OPT, incl. the occupation of the Orient House and other Palestinian institutions, but was blocked from taking action by US threats to veto. On 27 Aug. Israeli forces assassinated PFLP Sec. Gen. Mustafa Zabri (Abu Ali Mustafa) with two missiles fired at his office in Ramallah, triggering more violence. The next day, the Israeli army redeployed around Bethlehem and re-occupied parts of Beit Jala.
September began with Israel being branded a "racist apartheid" state by thousands of NGOs meeting in Durban, South Africa, at the UN conference against racism. But the events of the months were undoubtedly the multiple suicide attacks in the US where planes were crashed into the World Trade Center's Twin Towers in New York, the Pentagon in Washington, and in Pittsburgh. While Palestinians expressed shock at the attacks in the US, the Israeli army ceased the opportunity – the world looked at New York – invaded Palestinian areas and killed nine Palestinians.

On 17 Oct. PFLP activists assassinated far-right Israeli Tourism Minister Rehavam Ze'evi at the Hyatt Hotel in East Jerusalem, in retaliation for the assassination of PFLP leader Abu Ali Mustafa in August. Hours later, Israel issued an ultimatum to Arafat to extradite the assassins and to outlaw militant Palestinian groups or face harsh retribution. On 19 Oct. Israeli tanks invaded Bethlehem, killing three, injuring dozens and causing wide-scale destruction. This was still topped by a raid of the village of Beit Rima, northwest of Ramallah, on 24 Oct., allegedly a hide-out for PFLP activists involved in the Ze'evi murder. During the incursion, the village was put under curfew and media and ambulances were banned from entering; ten Palestinians were killed and dozens more injured and arrested. Late Oct. saw also an new wave of house demolition in East Jerusalem neighborhoods.

On 9 Nov. President Bush, addressing the UN General Assembly, used for the first time the term "Palestine", stating, that the US is "working toward the day when two states - Israel and Palestine - live peacefully together within secure and recognized borders as called for by the Security Council resolutions." A similar boost came from Secretary of State Powell who announced in a 19 Nov. speech that Israel must end its occupation "and accept a viable Palestinian State in which Palestinians can determine their own future on their own land and live in dignity and security." Towards the end of the month, amidst a new wave of violence, the new US envoy Anthony Zinni arrived in the region in yet another attempt to bring about calm and the sides back to the negotiating table.

After two suicide bombers blew themselves up in Jerusalem, killing 10 Israelis and wounding over 150, and a third explodes a bomb on a bus in Haifa, killing 10, on 1 and 3 Dec., Israel attacked Palestinian cities, killing two, injuring over 150 and destroying many PA offices and security locations as well as the three PA helicopters and the runway of Gaza Airport. On 11 Dec. Israeli forces started establishing an iron gate on the Ramallah-Jerusalem road near Qalandia checkpoint, resembling Erez crossing. As violence kept mounting, and the death toll raises, Pres. Arafat calls upon Palestinians to practice complete restraint, even when under attack. After a gloomy Eid Al-Fitr feast in the territories, Israel once more intensified the siege for Christmas and did not allow Arafat to travel to Bethlehem, a move widely condemned by the EU, the Vatican and the UN. The year ended with another six Palestinian martyrs who were ambushed and killed in two separate incidents in the Gaza Strip.
Introduction

Since its foundation in 1987, PASSIA has implemented an annual Research Studies Program and has accumulated 14 years of experience in academic research, documentation, and publishing. Under the auspices of this program, PASSIA commissions a number of researchers each year to conduct studies within the context of academic freedom. The contracted researchers and authors of PASSIA publications throughout the years have been as diverse as the subjects covered and have included Palestinian, Arab, Israeli and international academics, scholars and experts. They are not necessarily affiliated with PASSIA.

In its efforts to provide background information, in-depth studies and documentation on issues of concern as well as to promote a better understanding of the Palestinian cause, PASSIA strives to ensure that research undertaken under its auspices be specialized, scientific and objective. To date, PASSIA has published over 130 different studies and monographs – in English and/or Arabic - on a huge diversity of subjects relevant to the Palestine Question, which often discuss controversial or rarely addressed issues and allow the expression of a wide range of perspectives. PASSIA publications, which also include seminar proceedings, are widely distributed both locally and internationally.

PASSIA is proud that its publications have become a valuable reference source for academics, diplomats, professionals, libraries and anyone with an interest in Palestinian issues and their relations in regional and international affairs.
As part of the 2001 Research Program, PASSIA published two Special Bulletins and two research studies, and completed work on a major project, entitled 100 Years of Palestinian History - A 20th Century Chronology. These publications are described in more detail below. (Information on publications printed under PASSIA projects other than the Research Program are listed in the respective chapters, see, for example, Jerusalem, Seminars, and Religious Studies Unit).

**Bulletins**

PASSIA published two special bulletins – both in Arabic and English – one on the subject of settlements and one on refugees. The aim of these bulletins was to present up-to-date research and information on these issues of prime Palestinian concern, in an attractive and easily readable manner, supported by maps, pictures, tables and graphs wherever available and of use.

- **Special Bulletin – Settlements and the Final Status Talks**

  by PASSIA Team  
  March 2001  
  (Arabic and English, 12 pages)

  This Special Bulletin presents the basic facts and figures relating to the issue of settlements – their number, their distribution, their population and their growth rates. It further looks at the historical background of settlements, their status in international law and UN resolutions, and their role in the peace process. Israeli options for a final status agreement as well as the Palestinian position are explored. The text is illustrated with six maps and several graphs and tables, and also includes a list of further research sources on the topic.
Special Bulletin – Palestinian Refugees

by PASSIA Team
May 2001 - (Arabic and English, 12 pages)

This Special Bulletin presents the basic facts and figures relating to the Palestinian refugee question. It examines the historical origin of the refugee problem and the refugees’ status in international law. The situation of the refugees today, including their numbers, their distribution worldwide, and their living conditions in the different Arab host countries and elsewhere is outlined. Further described is the role of the refugee question in the peace process and the final status negotiations, as well as the positions of the parties involved. The final part looks at recent studies that argue for the feasibility of return.

The text is illustrated with photographs, maps, graphs and tables, and also includes a list of further research sources.

Research Studies

The World Bank and the Palestinian NGO Project – From Service Delivery to Sustainable Development

by Denis J. Sullivan
August 2001 - (English, 110 pages)

The author of this book is consultant to the World Bank on the Palestinian NGO Project. This project was established in 1997 to support NGOs directly, at a time when the socioeconomic situation for Palestinians had deteriorated and the PA was unwilling or unable to take on most social service delivery. The book describes the origin, evolution and aims of the project, and undertakes a critical assessment of its performance and impact to date. It includes an outlook for the future of the project as well as a summary of conclusions and lessons learned.
US Policy Towards Jerusalem and the Occupied Arab Territories, 1948 and 1967

by Candace Karp

December 2001 - (English, 108 pages)

The publication examines the relationship between US policies and strategies in the Middle East and the Arab-Israeli conflict in 1948 and 1967. The first part examines the debate surrounding the status of Jerusalem in 1948 and President Truman's refusal to support the internationalization of the city. The author argues that it was in Washington's Cold War and strategic interests to neutralize Jerusalem as a factor in the Arab-Israeli conflict.

The second part deals with the Israeli refusal to withdraw - even after UN Security Council Resolution 242 - from the Arab territory it occupied in June 1967, and the way the administration of President Lyndon Johnson dealt with this issue, steered by its own interests in the Middle East.

Special Publication:

100 Years of Palestinian History – A 20th Century Chronology

by PASSIA Team

December 2001 - (English, 400 pages)

This publication is the outcome of two years of research and documentation; it chronicles Palestine's and the Palestinian people's journey through the 20th century. Drawing on a vast array of memoirs, archives and documents the book relates the events that occurred each year. It focuses separately on Jerusalem, Palestine, the region and the wider international arena, so as to provide valuable context and detail.

By bringing together in this vast, illustrated volume the statements, personalities, decisions and events that have shaped history, this book affords the reader a passage through time from a Palestinian perspective.
More than 400 pages in length and enriched with over a thousand historic photographs and maps, *100 Years of Palestinian History — A 20th Century Chronology* represents a unique and essential addition to the library of all those interested or involved in the Palestine Question.

The book also includes a glossary of key terms in Palestinian history.
Introduction

Over the past 14 years, PASSIA has earned a reputation for providing a forum for dialogue and serving as a catalyst for civic dialogue and intercultural understanding. Central to these efforts has been the presentation and analysis of a plurality of Palestinian perspectives and approaches. Through the Meetings Program, PASSIA strives both to promote free expression within Palestinian society and to foster a better understanding of Palestinian affairs, be they in the domestic or international context. Speakers and participants at these meetings include local and foreign figures from a rich diversity of backgrounds and schools of thought. Scholars, professionals and intellectuals from Palestine, Israel and abroad, as well as representatives of political factions and the diplomatic corps are brought together as a means of broadening the scope of expertise and wealth of opinion. Topics addressed and discussed cover a wide range of subjects broadly and specifically related to the Palestine Question, from historical aspects to the current Middle East Peace Process and internal Palestinian affairs.

The PASSIA Dialogue Program is divided into the following three sections:

- **Roundtable Meetings**: PASSIA invites a speaker (and sometimes a discussant as well) to lecture on a certain topic, followed by a discussion with the audience present. Particularly topical issues are sometimes the subject of a series of lectures by as varied a range of speakers as possible. These meetings aim to promote thought and debate among Palestinians and between Palestinians and their foreign counterparts.

- **Briefings**: PASSIA frequently provides a venue for encounters, dialogue and discussions involving representatives and organizations from various backgrounds. These meetings focus on current Palestinian affairs and are designed to build bridges of communication and understanding between Palestinians from differing streams of society and to develop constructive and focused ac-


academic contact between Palestinians and Israelis. PASSIA has also hosted numerous meetings in which resident diplomats and visiting foreign missions are invited to discuss Palestinian affairs and exchange thoughts and opinions concerning the situation in the Palestinian Territories. In return PASSIA receives invitations to meetings with diplomats and visiting foreign dignitaries at other venues adding to consolidating relationships, which help build further bridges between Palestinians and their foreign counterparts.

PASSIA Forum: Owing to limitations of space at its premises, PASSIA organizes from time to time 'public lectures' involving particularly significant speakers and/or topics. These meetings are attended by the guest speaker(s), possibly one or two discussants, who will comment on the presentation, and an invited audience of 80-120 people. Forums are held in one of East Jerusalem's hotels, such as the Ambassador Hotel, which offers the space and facilities needed to accommodate the anticipated number of participants. In 2001, PASSIA held one forum.

Participants in PASSIA encounters – speakers, discussant and audience – may include the following:

- scholars and intellectuals from the Palestinian community, here and abroad;
- members of the government and representatives of Palestinian political factions;
- Palestinian NGO activists, union leaders, journalists, experts from institutions, etc.
- representatives from the diplomatic corps;
- visiting scholars from Europe, the United States and elsewhere;
- Israeli academics, to discuss current and future issues of mutual concern and seek a better understanding of each other's communities.

Meetings held in 2001 at PASSIA (unless otherwise indicated) are listed below. Details are presented in the following order: date; topic; speaker/visitor; participants. (For additional PASSIA Meetings see the chapters on Jerusalem and the Religious Studies Unit).

All meetings were attended by Dr. Mahdi Abdul Hadi, Head of PASSIA. The summary or full text of some of the meetings can be found at PASSIA's website (http://www.passia.org).
Roundtable Meetings

7 January 2001, PASSIA

**American-Palestinian Relations and the New Administration of President Elect George W. Bush**

Speaker: Dr. Fu'ad Mughrabi, Director of Al-Qattan Center for Educational Research and Development, Ramallah

Participant(s): Dr. Hanan Ashrawi; Ahmed Sharif Lutfi; Rami Shehadeh; Diana Buttu; Amjad Atallah; Khalil Assali; Salah Zuhaika; Jamil Hamami; Dr. Ibrahim Abu Lughod; Omar Dajani; Amr Shalakany; Ibrahim Sha'ban; Dr. Mahdi Abdul Hadi.

5 February 2001, PASSIA

**Special Workshop: The Phenomenon of Collaborators in Palestine**

Speakers:
- Dr. Andrew Rigby, Director, Center for the Study of Forgiveness and Reconciliation, Coventry University, Coventry, UK; on The Phenomenon of Collaboration
- Dan Williams, Correspondent, Washington Post, Jerusalem Office; on Collaborators – Recent Cases in the Palestinian Territories
- Dr. Said Zeedani, General Director of the Palestinian Independent Commission for Citizens’ Rights (PICCR), Jerusalem; on The Issue of Collaborators from a Human Rights Perspective
- Dr. Saleh Abdul Jawad, Associate Professor, Head of the History & Political Science Department, Birzeit University; on The Classification and Recruitment of Collaborators

Participants: Dr. Mahdi Abdul Hadi, Head of PASSIA, Jerusalem; Reverend Dr. Na’im Ateeq, Director, Sabeel Ecumenical Liberation Theology Center, Jerusalem; Hassan Al-Qiq, Director, Industrial Secondary School, Ar-Ram; Salah Zuhaika, Head, Fateh Office, Jerusalem; Deniz Altayli, Nick Denes, PASSIA.

Proceedings of the Workshop:
March 2001
(Arabic & English, 100 pages).
6 February 2001, PASSIA, Ramallah

**Palestinian Intangible Heritage: Researching Palestinian Folktales**

**Speaker:** Dr. Kimary Shaheen, Department for English, Birzeit University

**Participants:** Abdul Jawad Saleh; Abdellatif Barghouthi; Sharif Kana'an, Ilham Abu Ghazaleh, Gabi Baramki, Steve Pinhorn, Abdul Fattah Jabr, Mahmoud Abu Hashhash, Aurelie Gremaud.

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3 March 2001, PASSIA

**The Sharon Government and the Palestinians**

**Speakers:** Albert Aghazarian, Birzeit University; Diana Safieh, Travel Agent, Jerusalem; Arafat Hidmi, Physician, Maqassed Hospital; Dr. Mahdi Abdul Hadi, Head of PASSIA, Jerusalem

**German Participants:** Parliamentary Delegation of Bremische Bürgerschaft (Bremen State Parliament): Bernd Ravens, Vice-President, CDU; Hermann Kühn, Vice-President, Bündnis 90/Die Grünen; Ursula Arnold-Cramer, member of the Parliamentary Assembly, Secretary, SPD; Marlis Marken, member of the Parliamentary Assembly, Secretary, SPD; Christian Weber, President, SPD; Wilfried Topfer, Deputy Chairman of the Parliamentary Group of the SPD; Helmut Pflugradt, Deputy Chairman of the Parliamentary Group of the CDU; Helga Trupel, Deputy Chairwoman of the Parliamentary Group of Bündnis 90/Die Grünen; Krause Walter, Personal Assistant of the President, Head of Protocol, Foreign Affairs; Rainer Oellerich, Secretary-General of Bremische Bürgerschaft; Ronald-Mike Neumeyer, Deputy Chairman of the Committee for Federal and European Affairs, International Contacts and Development Cooperation, CDU; Ureib Amad; Muriel Asseburg, Friedrich Ebert Foundation.
24 March 2001, PASSIA, Ramallah

**A Palestinian National Vision between Current Restrictions and Future Planning**

**Participants:** Izzat Abdul Hadi, Director, Bisan Center; Sam'an Khoury, Palestinian Media Center; Nazmi Al-Jubeh, Riwaq Center; Fu'ad Mughrabi, Al-Qattan Center; Gabi Baramki, Palestinian Ministry of Higher Education; Faisal 'Awartani, Birzeit University; Mustafa Barghouthi, Director, Health, Development, and Information Project (HDIP); Mahdi Abdul Hadi.

31 March 2001, PASSIA

**Amr Mousa and the Future of the Arab League**

**Speaker:** Dr. Ishaq Budeiri, General Director, Arab Studies Society, Jerusalem

**Participants:** Haj Abed Abu Diab; Hisham 'Omari, Electricity Company; Nabih Aweidah; Faisal Abu Kishek, Orient House; Ishaq Al-Qutub, Dean of Arts, Al-Quds University; Khamis Ghosheh; Mahdi Abdul Hadi, PASSIA.

17 April 2001, PASSIA, Ramallah

**The Palestinian NGO Project**

**Speaker:** Denis Sullivan, Consultant, Project Management Organization, Welfare Association Consortium, Jerusalem.

**Participants:** Faisal 'Awartani, Mohammed Almhard, Ghada Zughayr, Yolla Haddadin, Marwan Smadi, Abdel Rahim Alasad, Iyad Qadi, Sophi Claudet, Issam Aruri, Abdel Rahman Tamimi, Joachim Paul, Muriel Asseburg, Mohammed Shadid, Heather Brit, Jamal El-Aref, Martha Myers, Mire Rizeq, Lance Lindabury, Hestek Timmers, Julia Storm, Hadeel Qazzaz, Kirsten Maas.

25 April 2001, PASSIA

**South Africa’s Liberation - Reflections on the Anti-Apartheid Struggle and the International Community**

Roundtable discussion on the occasion of South Africa’s 7th Freedom Day

**Speaker:** Susan Heher, Chargé d'Affaires, South
17 May 2001, PASSIA

**The Rise of Israel's Right and the Failure of the Peace Movement**

**Speaker:** Uri Avnery, journalist, writer, peace activist, founding member of Gush Shalom

**Discussant:** Nadim Rouhana, Director, Arab Center for Applied Social Research, Haifa

**Participant(s):** Hanlie Booysen, South African Representative Office; Denis Pietton, French Consul General; Huseyin A. Bicakli, Turkish Consul General; Isolde Moylan, Representative Office of Ireland; Ben Scott, Australian Embassy; Steve Pinhorn, Australian Representative Office; Muriel Asseburg, Friedrich Ebert Foundation; Wolfgang Lapuh, Austrian Representative Office; Horst Freitag, German Representative Office; Nidal Rafa', Journalist; Jacklin Tabar, Lawyer; Matthes Buhbe, Friedrich Ebert Foundation; Manuel Salazar, Spanish Consul General; Elizabeth Sallies, US Consulate General; Jacob Toukh, USAID; Rami Khoury, Student; Wadie' Abu Nassar, Political Columnist; Catharina Kipp, Swedish Consul General; Edith Houston, USAID; 'Issa Kass, Procurement Manager; Ibrahim Bisharat, USAID; Adin Talbar, Danish Representative Office; Samia Khoury, Rawdat Az-Zuhour School; Fr. Raed Abu Sahla, Latin Patriarchate; Fawzi Naji, Geologist; Nizar Farsakh, ARJ Institute.
5 June 2001, PASSIA, Ramallah

**June 1967 Anniversary: The National Movement - Where to?**

*Participants*: Gabi Baramki, Ministry of Higher Education; Nabil Kassis, Bethlehem 2000 Project; Zahi Khoury, Tele-Communications Co.; Su’ad Ameri, Riwaq; Azmi Shu’aibi, PLC member; Mamduh Nofal, Writer; Sam’an Khoury, Palestine Media Center; Jamil Hamami, Al-Quds University; Nabil Ali Sha’ath, Ministry of Planning and International Cooperation; Mir’ei Abdel Rahman, PLO Arab and International Department; Mustafa Abu Sway, Islamic Research Center, Al-Quds University; Hassan Yousef, Az-Zakat Department.

31 October 2001, PASSIA, Jerusalem

**US Foreign Policy and the Middle East**


*Participants*: Andreas Reinicke, Head of the German Representative Office, Ramallah; Zahira Kamal, MOPI, Ramallah; O. Roussel, Consul, French Consulate General, Jerusalem; Rafeq Hussein, Director of Operations, Welfare Association; Ahmet Tuta, Deputy Consul,
Turkish Consulate General, Jerusalem; Manuel Hassassian, Professor, Bethlehem University; Naim Ateek, Director, Sabeel, Jerusalem; Dimitri Diliani, Al-Quds University; Jeffrey Feltman, Deputy Principal Officer, US Consulate, Jerusalem; Mohammed Nusseibeh, Engineer; Jan Handeman, Consultant; Tae-Sik Lee, Ambassador, Korean Embassy, Tel Aviv; Pietro Sambi, Vatican Ambassador, Jerusalem; Adnan Hussein, Director of Islamic Waqf, Jerusalem; Hani Abu Dayyeh, Businessman, Jerusalem; Isolde Moylan, Head of the Irish Representative Office, Ramallah; Mohammed Shatayeh, PECDAR; Sari Nusseibeh, President, Al-Quds University; Karen Koning Abu Zayad, Deputy Commissioner, UNRWA, Gaza; Pietro Sambi, Vatican Ambassador, Jerusalem; Adnan Husseini, Director of Islamic Waqf, Jerusalem; Hani Abu Dayyeh, Businessman, Jerusalem; Isolde Moylan, Head of the Irish Representative Office, Ramallah; Mohammed Nusseibeh, Engineer; Jan Handeman, Consultant; Tae-Sik Lee, Ambassador, Korean Embassy, Tel Aviv; Pietro Sambi, Vatican Ambassador, Jerusalem; Adnan Husseini, Director of Islamic Waqf, Jerusalem; Hani Abu Dayyeh, Businessman, Jerusalem; Isolde Moylan, Head of the Irish Representative Office, Ramallah.

Briefings

1 January 2001, PASSIA
Palestinian Reservations Regarding President Clinton’s Proposals of December 2000
Participant(s): Ahmed Sharif Lutfi, Consul General, Egyptian Embassy, Tel Aviv

5 January 2001, British Consulate General, Jerusalem
Palestinian Version of the Recent Events (Working Lunch)
Participants: Members of the British Parliament: Richard Spring MP, deputy foreign affairs spokesman for the Conservative Party in Britain; John Bercow MP; Stuart Polak of Conservative Friends of Israel; Mr. and Mrs. Kealy, British Consulate General; Gerard Russel, Political Consul; Dr. Salim Tamari, Director, Institute of Jerusalem Studies, Jerusalem.

9 January 2001, American Colony Hotel, Jerusalem
Palestinian Institutions and Capacity Building
Working dinner with Larry Garber, Director of USAID Mission, West Bank and Gaza Strip, and Ricki Gold, Senior Democracy Advisor of the Bureau of Asia, Near East Offices, Washington DC.

13 January 2001, PASSIA
The Palestinian Authority and the Intifada
Participant(s): Asif Khan, Regional Affairs Officer, Gaza, Office of the UN Special Coordinator for the Middle East Peace Process, Gaza

17 January 2001, PASSIA
The Romanian Elections and the Middle East
Participant(s): Dr. Marin Albu, Romanian Representative to the PA, Ramallah

23 January 2001, PASSIA, Ramallah
The Israeli Elections: A Palestinian Perspective
Participant(s): Susan Heher, Charge d’Affairs, South African Representative Office, Ramallah
31 January 2001, PASSIA
Leadership Program
Participant(s): Koichi Nakagawa, Deputy Head of Representative Office of the Government of Japan to the Palestinian Authority, Gaza

7 February 2001, PASSIA
Israeli Elections
Participant(s): Takeshi Okubo, Head of the Japanese Representative Office to the PA, Gaza

7 February 2001, Spanish Consulate General, Jerusalem
The Palestinian Agenda on Jerusalem
Working lunch with HE Manuel Salazar, Spanish Consul General; Pablo Sanz, Deputy Consul.

10 February 2001, PASSIA
German-Palestinian Academic Relations
Participant(s): Dr. Martin Beck, Representative, DAAD – German Academic Exchange Service, Jerusalem.

14 February 2001, PASSIA
The Israeli Elections
Participant(s): Ahmed Sharif Lutfi, Consul General, Egyptian Embassy, Tel Aviv.

15 February 2001, PASSIA
Palestinian Reactions to the Israeli Elections
Participant(s): Greg Shapland, Near East and North Africa Department, Foreign and Commonwealth Office, Britain

20 February 2001, PASSIA
Hungarian-Palestinian Relations
Participant(s): Mr. László Fehérvári, Head of the Representative Office of the Republic of Hungary, Ramallah.

21 February 2001, Swedish Consul General Residence, Jerusalem
SIDA and Developments in PA and Civil Society Institutions (working dinner)
Participant(s): Diplomats in Jerusalem, SIDA visiting delegation with Jan Bjerninger, Deputy Director, SIDA.

23 February 2001, PASSIA
Developments and Planning in OPT
Participant(s): Mark Singleton, Head of Development Cooperation Department, The Netherlands Representative Office, Ramallah

14 March 2001, PASSIA
Academic Exchange between Palestinian and Turkish Institutes
Participant(s): Huseyin Avni Biçakli, Consul General, Turkish Consulate General, Jerusalem.
15 March 2001, PASSIA
The Future of Non-Violent Resistance in Palestine
Participants: Susan Heher, Chargé d'Affaires, South African Representative Office, Ramallah

20 March 2001, PASSIA
Palestinian Civil Society Issues
Participants: George Whalen, Political and Commercial Affairs Officer, Canadian Representative Office, Ramallah; Steve Hibberd, Deputy Director, Political and Senior Political Advisor at the Middle East Division of the Department of Foreign Affairs and International Trade, Ottawa.

22 March 2001, PASSIA
Palestinian Civil Society in the Current Situation
Participants: Larry Garber, Head of the USAID Mission, Tel-Aviv office.

22 March 2001, Orient House
Sharon’s Government and the Peace Process
Palestinian Participants: Mahdi Abdul Hadi; Ghassan Al-Khatib; Adnan Hussein; Ahmed Zughayyar; Sheikh Mohammed Hussein.
Council of Europe Delegation (Political Affairs Committee): Henning Giellerod, Representative, Denmark; Tanja Kautto, Vice-Chairperson, Finland; John Taylor, Rapporteur, UK; Franciszek Adamczyk, Poland; Mukhu Aliev, Russia; John Attard Montalto, Malta; Wolfgang Behrendt, Germany; Brendan Daly, Ireland; Abdullah Güç, Turkey; Vlasta Stepova, Czech Republic; Ans Zwerver, Netherlands; Baris Perin, Head of the Secretariat of the Political Affairs Committee; Marja Ruotanem, Secretary of the Political Affairs Committee; Francesc Ferrer, Press Attaché.

10 April 2001, PASSIA
Israeli Settlements - The European Position
Participants: Robin Kealy, Consul General, British Consulate General, Jerusalem

11 April 2001, PASSIA
US Policy and the Peace Process
Participants: Ahmed Sharif Lutfi, Consul General, Egyptian Embassy, Tel Aviv

26 April 2001, Askadinya Restaurant, Jerusalem
Working dinner organized by the Representative Office of Germany and Heinrich-Böll Foundation on the occasion of the visit of the Green Party delegation.
Participants: Kerstin Müller, Head of the Greens/Alliance 90 Parliamentary Group; Christian Sterzing, Political Speaker for European Affairs of the Greens; Jörn Böhme, Coordinator Working Committee IV; Michael Ohnmacht, Head of Cultural and Protocol Department, Representative Office of Germany; Aref Hijjawi, Deputy Director, Media Institute, Birzeit University;

28 April 2001, Palestinian Council for Justice and Peace, Ramallah
Participants: Movement de la Paix, France: Daniel Durand, National Secretary; Arielle Denis, National Secretary; Delphine Brilland, Elise Dujardin.
29 April 2001, PASSIA
Unemployment and Poverty in the Occupied Palestinian Territories
Participant(s): International Labour Organization (ILO) Delegation: Cecile Balima; Jean Michel Seruais; Alena Nesporova; Khaled Doudine.

29 April 2001, PASSIA
The Jordanian-Egyptian Initiative
Participant(s): Ahmed Sharif Lutfi, Consul General, Egyptian Embassy, Tel Aviv

30 April 2001, Ambassador Hotel, Jerusalem
The Current Situation and the Question of Security

Participant(s): Members of the German Federal College for Security Policy Studies (Bundesakademie für Sicherheitspolitik): Hans Frank; Mark-U. von Schweintz; Christian Legemann; Erwin J. Mattes; Ernst Heinrich Ahlf; Thomas Ammermann; Hans-Peter Baur; Markus Bentele; Yves Beraud; Paolo Bertola; Reinhard Bestgen; Helmut Betz; Karl-Ernst Brauner; Michael Paul Brzezicki; Christoph Büttner; Thomas R. Eibner; Uwe Fischer; Dirk Gärtner; Günter Hebel; Helmut Heidrichs; Bernd Hillman; Gabriele Himsel; Ulrich Hochschild; Gerd Hoffmann; Hans-Dieter Jandrey; Uwe Knebelshberger; Friedrich-Karl Kölsch; Manfred Kühr; Michael Langer; Michael Mollenhauer; Andreas Ribbeck; Gero Achachthöfer; Franz-Josef Schneiders; Ines Seeger; Christian Stuve.
1 May 2001, Ambassador Hotel, Jerusalem
*Working lunch organized by the Swedish Consulate General in Jerusalem on the occasion of the visit of the State Secretary for Development Cooperation, Mrs. Gun-Britt Andersson*
**Participant(s):** Gun-Britt Andersson, State Secretary for Development Cooperation, Catharina Kipp, Swedish Consul General; Elinore Hammarskjöld, Deputy Consul; Ann Mäwe, Desk Officer, Ministry for Foreign Affairs, Department for Middle East and North Africa, Sweden; Hanan Ashrawi; Mustafa Barghouthi; Su‘ad Ameri; Mahdi Abdul Hadi.

3 May 2001, Bardoni Restaurant, Ramallah
*Working Lunch*
**Participant(s):** Catharina Kipp, Swedish Consul General; Akram Haniyyeh, Chief Editor, Al-Ayyam Newspaper.

14 May 2001, PASSIA
*The Mitchell Commission Report*
**Participant(s):** Ahmed Sharif Lutfi, Egyptian Consul General, Egyptian Embassy, Tel Aviv

14 May, American Colony Hotel, Jerusalem
*Working Lunch*
**Participant(s):** Takeshi Okubo, Head of the Japanese Representative Office, Gaza

19 May 2001, PASSIA
*The Mitchell Commission Report*
**Participant(s):** Dr. Marin Albo, Romanian Representative Office to the PA.

22 May 2001, PASSIA
*Europe’s Position on the Current Crisis*
**Participant(s):** Afif Safieh, Palestinian Ambassador to the UK; Hanna Safieh, PLO Central Council Member, Brazil

23 May 2001, Ramallah
*The Israeli Peace Camp and the Current Situation*
**Participant(s):** Mer’ie Abdel Rahman, PLO Arab and International Department, Ramallah

24 May 2001, PASSIA
*The Mitchell Report and the Future of the Region*
**Participant(s):** Michael Baumann, Counselor, German Embassy, Tel Aviv.

24 May 2001, PASSIA
*The Egyptian-Jordanian Initiative and the Mitchell Report*
**Participant(s):** Ahmed Sharif Lutfi, Consul General, Egyptian Embassy, Tel Aviv

28 May 2001, PASSIA
*The Future of Palestinian NGOs*
**Participant(s):** Consortium on Peace Research, Education & Development (COPRED) delegation, and Stop US Tax-Funded Aid to Israel Now (SUSTAIN) delegation, USA
Jeremy Hoffman; Simona Sharni; Steve Niva; Matt Bowles; Leah Hart Landsberg; Margaret Zaknoen; Jennifer Loewenstein; Ali Hadjarian; Sarah Hershy; Isra’ Muzaffar.

2 June 2001, PASSIA
The Sharon-Peres Coalition Government and the Palestinians
Participant(s): Mainz University Delegation, Germany: Jamil Sabbagh; Alfred Wittstock; Daniela Kühnreich; Isabella Gielsinki; Susanne Krause; Sacha Müller; Jacqueline Escher; Kirsten Daüscher; Michael Unterberg; Katrin Härtel; Florian Haupc; Maik Meuser; Steffen Doerk; Katharina Hehner; Christal Ombel; Judith Eckl; Marlan Eckl; Ulrike Mayr; Anne Ploger; Lanrent Corthay; Ulrike Möller; Dick-Christof Stüdman; Ilyan Meyer; Silvia Keiser; Cornelius Günther; Felix Wächter.

9 June 2001, PASSIA
Implementation of the Israeli-Palestinian Security Plan of 13 June 2001
Participant(s): Eija Rotinen, Head of the Representative Office of Finland, Ramallah, Juhani Hyotylainen, Lieutenant Colonel, Military Attache.

11 June 2001, PASSIA
Implementation of the Israeli-Palestinian Security Plan of 13 June 2001
Participant(s): Ahmed Sharif Lutfi, Egyptian Consul General, Egyptian Embassy, Tel Aviv

12 June 2001, PASSIA
Implementation of the Israeli-Palestinian Security Plan of 13 June 2001
Participant(s): US State Department Delegation: Ruth Citrin, Near East Analyst Office of Research; Elaine El Assal, Chief, Near East, South Asia & Africa Branch, Office of Research; Audra Grant, Analyst, Office of Research, Near East and South Asia Branch.

13 June 2001, PASSIA
Israeli-Palestinian Security Implementation Work Plan, June 13, 2001
Participant(s): Lee Tae Sik, Korean Ambassador, Korean Embassy, Tel Aviv.

14 June 2001, American Colony Hotel, Jerusalem
Israeli-Palestinian Security Implementation Work Plan, June 13, 2001
Working lunch organized by the US Consulate General in Jerusalem in honor of US Ambassador to Lebanon, David Satterfield

21 June 2001, PASSIA, Jerusalem
The Israeli-Palestinian Ceasefire and Future Negotiations
Participant(s): Hanlie Booyzen, Chargé d’Affaires, South African Representative Office, Ramallah

21 June 2001, Portuguese Representative’s Residence, Jerusalem
Farewell Dinner for Mr. and Mrs. Gorge de Carvalho, Head of the Portuguese Representative Office to the PA in Ramallah

22 June 2001, PASSIA
Settlements
Participant(s): Phil Wilcox, President, Foundation for Middle East Peace (FMEP), Washington
25 June 2001, PASSIA
Palestinian Civil Society
Participants: Ahmed Sharif Lutfi, Consul General, Egyptian Embassy, Tel Aviv

7 July 2001, PASSIA
US-Palestinian Relations
Participants: Delegation of Congressional Aides, Illinois, USA Jeanette Folcasa; Heather Lepeska; Douglas O'Brien; Christine T. Dudley; Diane Liesman; Elizabeth Burke; Dennis King; Rich Boykin; Pete Jeffries; Rob Gliner; Brandon Grometer; Craig Roberts; Cathy Hurwit; Kathy Lydon, Adolfo Franco; Greg Gross; Bill Koetzle; Jerome T. Clarke; Joel Carp; Linda Epstein.

11 July 2001, PASSIA
Israeli Atrocities: Demolition of Houses in Jerusalem and Rafah Refugee Camp
Participants: Lee Tae Sik, Korean Ambassador, Korean Embassy, Tel Aviv.

16 July 2001, PASSIA
The Current Situation
Participants: Hanlie Booysen, South African Representative; JH van der Merwe; Ebrahim Ebrahim; Dene Smuts; Bl. Geldernhuys; T Modise; Abe. S. Nkomo; Andvics Nel; Ismail Vadi; Simon Cardy, South African Mission to United Nations, New York; Mahdi Basadien; Leon Gabriel, Head: Parliamentary Research & Information; Salah Elayan; Dawas Dawas

21 July 2001, British School of Archaeology, Jerusalem
Working lunch organized by British Consulate to meet Mr. Ben Bradshaw MP, the new minister for the Middle East.

22 July 2001, PASSIA
A Palestinians Outlook on Current Events
Participants: Meeting with the Regional Chairs of the Anti-Defamation League; Glen Tobias; Laura Kam; Louise Homburger; Tom Homburger; Howard Levy; Nancy Levy, Peter Alter; Ginny MacDonell; Elias Strum; Lynn Tobias; Judith Faitischek; Michael Faitischek; Phyllis Gerably; Joel Sprayregen; Ann Tourk; Martin Karkinsky; Christine Ruppert; Abe Foxman; Jay Kaiman; Noach Allen.

22 July 2001, PASSIA
Israeli Settlements in the OPT
Participants: Yvonne Ruwaida, MP Swedish Parliament; Jakob Dencher, Arabist, Green Party, Sweden

23 July 2001, American Colony Hotel, Working Lunch, Jerusalem
NGO International Conference in Madrid on 19 July
Participants: Manuel Salazar, Consul General, Spanish Consulate General, Jerusalem

23 July 2001, PASSIA
The Situation of the Arabs in Israel
Participants: Mohammed Kana'an, Member of the Israeli Knesset
24 July 2001, PASSIA
*Poverty in Palestine*
**Participant(s):** Pierre Poupard, Special Representative; West Bank & Gaza, UNICEF; Monica A. Awad, Information & Communication Officer, West Bank & Gaza, UNICEF.

25 July 2001, PASSIA
*Civil Society Issues*
**Participant(s):** Mr. Larry Garber, Director of USAID Mission, West Bank and Gaza Strip.

15 August 2001, PASSIA
*Health Issues in the Occupied Palestinian Territories*
**Participant(s):** Michaela Pfieffer, Consultant, World Health Organization (WHO), Jerusalem

17 September 2001, PASSIA
*Canadian-Palestinian Relations*
**Participant(s):** Steve Hibbard, Head, Representative Office of Canada, Ramallah

24 September 2001, PASSIA
*Europe and the Arab-Israeli Conflict*
**Participant(s):** Jorge de Carvalho, Head, Representative Office of Portugal, Ramallah

9 October 2001, PASSIA
*The Palestinian Intifada Entering the Second Year and Sharon’s War of Attrition*
**Participant(s):** Royal College of Defence Studies delegation:

Colonel David Farrugia, US Army; Andy Warnes, Group Captain, Royal Air Force; Eit Bajarunas, Lithuanian Foreign Affairs Ministry; Brigadier Mike Huntley, British Army; Brigadier Jim Dutton, Royal Marines; Colonel Gyorgy Juhasz, Hungarian Army; Dr. Sham Hamid, Defence Evaluation & Research Agency; Captain Emmanuel de Oliveira, French Navy; Cdr. Peter Lankester, Royal Navy; Captain Simon Hart, Australian Navy; Colonel Victor von Wicken, German Army; Major General Mike-Charlton Weedy, British Army; Steve Cummings, Naval & Air Attaché, British Embassy, Tel Aviv; Andy Whitaker, British Consulate General, Jerusalem.
22 October 2001, American Colony Hotel, Jerusalem
Working dinner organized by the Netherlands Representative Office, Ramallah.
Participant(s): Ron Muyzert, Head of the Netherlands Representative office, Ramallah; the official Luxembourg delegation lead by: Ms. Lydie Polfer, Vice Prime Minister and Minister of Foreign Affairs of the Grand Duchy of Luxembourg; Jean-Louis Wolzfeld, Ambassador, Director of Political Affairs; Jean-Paul Senninger Government First Consultant; Jean Claude Kugener, Middle East Officer; Léon Faber, Director, Humanitarian Action; Léon Delvaux, Director, Political Affairs
Palestinian Participant(s): Dr. Sari Nusseibeh, President, Al-Quds University; Dr. Mahdi Abdul Hadi.

23 October 2001, American Colony Hotel, Jerusalem
Korea and Middle East Issues
Working lunch
Participant(s): Lee Tae-Sik, Korean Ambassador in Tel Aviv.

30 October 2001, PASSIA
Europe and the Mitchell Report
Participant(s): Nicolas Lang, Head, Representative Office of Switzerland, Ramallah

30 October 2001, PASSIA
The British Foreign Policy Agenda in Light of Prime Minister Tony Blair’s Visit to the Region.
Participant(s): Geoffrey Adams, Consul General, British Consulate, Jerusalem.

30 October 2001, American Colony Hotel, Jerusalem
The Current Situation in Palestine/Israel
Working dinner organized by the Austrian Representative Office in Ramallah, in honor of Alfred Gusenbauer, Chairman of the Austrian Social-Democratic Party, Austria

30 October 2001, Apostolic Delegation Office, Mount of Olives
The Attack on a Christian Church and Community in Pakistan (Condolences Visit)
Participant(s): Pietro Sambi, Ambassador of the Vatican, Jerusalem

31 October 2001, American Colony Hotel, Jerusalem
The US and Palestinian Relations
Working lunch organized by the US Consulate General in Jerusalem.

31 October 2001, PASSIA
Hungarian Foreign Policy and the Palestinians
Participant(s): Laszlo Fehervari, Head, Representative Office of Hungary, Ramallah

1 November 2001, PASSIA
Impact of the 11th September on Palestinian-Israeli Conflict
Participant(s): Bridget Nicholas; Deputy Head of Mission, New Zealand Embassy, Ankara, Turkey
5 November 2001, PASSIA
The Economic and Social Impact of Immobility, with a Particular Focus on Health Care and Education (an ongoing UNIFEM-UNDP study)
Participant(s): UNIFEM Independent Experts' Mission Delegation to Palestine: Elizabeth Rehn, independent expert; Victoria Brittain, journalist; Heljo Laukkala, security advisor; Sumie Nakaya, UNIFEM; Alia El-Yassir, UNIFEM.

6 November 2001, PASSIA
The Impact of the 11th September on the Peace Process
Participant(s): Lilian Peters, Representative, Quakers - Middle East.

19 November 2001, PASSIA
Japan Foreign Policy and the Middle East
Participant(s): Takeshi Okubo, Head, Representative Office of Japan, Gaza; Hitoshi Nakamura, Deputy Head, Representative Office of Japan, Gaza.

3 December 2001, PASSIA
Visit of Canadian Jewish Delegations to the Region
Participant(s): Steve Hibbard, Head, Canadian Representative Office, Ramallah

4 December 2001, PASSIA
The Romanian Foreign Ministers' Conference in Bucharest
Participant(s): Marin Albo, Romanian Representative to the PA.

5 December 2001, PASSIA
Globalization between Resistance and Terrorism
Participant(s): László Fehérvári, Head, Representative Office of Hungary, Ramallah; János Terényi, Ambassador, Department of Strategic Planning, Ministry of Foreign Affairs, Hungary.

6 December 2001, PASSIA
Leadership Skills Seminar
Participant(s): Jessica Davis, Patricia Kabra, Public Affairs Office, US Consulate, Jerusalem

6 December 2001, PASSIA
Palestinian Factions vis-à-vis the Intifada and Israeli Society
Participant(s): Hanlie Booyse, Head, South African Representative Office, Ramallah

7 December 2001, PASSIA
Europe's Initiative on Conflict Management
Participant(s): Andreas Reinicke, Head, German Representative Office, Ramallah.

12 December 2001, PASSIA
Human Rights in Palestine
Participant(s): Othman Hassan, Director, United Nations Office of the High Commissioner for Human Rights, Jerusalem.
Forum

25 January 2001, Ambassador Hotel, Jerusalem

The Future of the Peace Process

Speakers: Dr. Azmi Bishara, member of the Knesset on "The Israeli Elections and the Peace Process"; Dr. As'ad Abdul Rahman, member of the PLO Executive Committee on "The Peace Process and the Declaration of the Palestinian State".

Participants: Audience of some 100-120 people.
Introduction

As Jerusalem has been, and will continue to be, the core of the Palestine Question, it is also a primary focus of PASSIA’s activities. Being located in East Jerusalem, PASSIA experiences first-hand the impact that Israeli policies and practices in the city have on the activities of the city’s Palestinian institutions, the life of the Palestinian people, and their relations with the rest of the Palestinian Territories.

Over the years, Palestinian, Israeli, and foreign speakers from a variety of backgrounds (including scholars and academics, representatives from the three monotheistic religions, political figures, diplomats and visiting scholars or researchers) have been invited to give presentations and encourage debate on the issues at hand. These speakers have stimulated dialogue and debate on the Question of Jerusalem.

PASSIA projects intend to facilitate the exchange of information, to identify various needs and interests in the city and to encourage the development of possible future scenarios. These goals, in turn, have led to the discussion of a broad range of topics, including infrastructure, demographic and geopolitical issues, settlements and land use, ‘absentee property’, the Old City, religion and religious affiliation with the city, Israeli institutions and the Israeli Municipality, and future scenarios for the status of the city.

Besides hosting meetings, PASSIA’s projects on the Question of Jerusalem include academic research, documentation, publication and cooperation with other institutions to increase both awareness and knowledge concerning the various aspects of the Holy City.
Meetings on Jerusalem

(for meetings focusing on religious aspects see the Religious Studies Unit chapter)

21 January 2001, PASSIA, Jerusalem

Jerusalem and the Culture of Peace

Speaker: Dr. Mahdi Abdul Hadi.


12 February 2001, PASSIA, Jerusalem

Jerusalem in the Current Negotiation Process

Participants: Elinor Hammarskjold, Deputy Consul, Swedish Consulate General, Jerusalem; Mats Bengtsson, Program Officer, Division for the Mediterranean Region, Asia Department, Swedish International Development Cooperation Agency (SIDA), Sweden.

13 February 2001, Orient House, Jerusalem

The Question of Jerusalem and the Negotiation Process

Participants: Spanish Press Delegation, Dr. Najib Abu Wardeh; Salah Abu Qa’oud; Faisal Husseini; Dr. Mahdi Abdul Hadi.

13 March 2001, PASSIA, Jerusalem

Negotiating Jerusalem: An Academic Analysis from the Inside

Speaker: Prof. Manuel Hassassian, Exec. Vice President, Bethlehem University, President, Rectors’ Conference, Palestinian Ministry of Higher Education.

Participants: Susan Heher, Chargé d’Affaires, South African Representative office; Eija Rotinen, Head, Representative office of Finland; Elizabeth Sallies, Political Officer, US Consulate; Robert Waller, Political Officer, US Consulate; Tim Martin, Head, Canadian Representative Office; Leo D’aes, Belgium Consul General; Eric Tison, French Consulate; Katherina Karmi,
Greek Consulate; Jane Gaffney, Public Affairs, US Consulate; Suzan Qaryouti Nammari, Public Affairs, US Consulate; Nazmi Al-Ju'beh, Birzeit University & RIWAQ; Rachel Blanche, Vice-Consul, British Consulate; Mark Sigleton, Deputy Head of Mission, Netherlands Representative Office; Manuel Salazar, Consul General, Spanish Consulate; Bishop Munib Younan, Lutheran Church of Jerusalem; Michel Prom, French Consulate; Ali Shahwan, Andreas Deldier, Friedrich Ebert Foundation; Gabi Baramki, Ministry of Higher Education; Gerard Russell, British Consulate; Matches Buhbe, Representative, Friedrich Ebert Foundation; Barbel Stark, Consultant, Ministry of Higher Education; Michael Ohmacht, German Representative office; Rafiq Husseini, Welfare Association; Varsen Aghabekian; Maher Daoudi, Program Manager, Austrian Representative Office.

15 March 2001, PASSIA, Jerusalem

The Arab Summit (27-28 March 2001) and Jerusalem
Participating: Hanan Ashrawi, General Director, Palestinian Initiative for the Promotion of Global Dialogue and Democracy (MIFTAH), PLCmember; Faisal Husseini, Orient House, Sheikh Jamil Hammami, Al-Quds University; Ghassan Al-Khatib, Director, Jerusalem Media & Communication Center (JMCC); and Mahdi Abdul Hadi, Head of PASSIA.

6 June 2001, PASSIA, Jerusalem

Death of the Leader Faisal Husseini and the Future of Jerusalem
Participating(s): Takeshi Okubo, Japanese Representative Office, Gaza.

28 June 2001, PASSIA, Jerusalem

Jerusalem
Participating(s): William Gatward, Desk Officer, Middle East Peace Process Section, Near East & North Africa Department, Foreign and Commonwealth Office, UK; Gerard Russell, Political Consul, British Consulate General, Jerusalem

11 July 2001, PASSIA, Jerusalem

Israeli Atrocities: Demolition of Houses in Jerusalem and Rafah Refugee Camp
Participating(s): Lee Tae Sik, Korean Ambassador, Korean Embassy, Tel Aviv.

14 August 2001, PASSIA, Jerusalem

Occupying the Orient House and the Question of Jerusalem
Participating(s): Takeshi Okubo, Japanese Representative to the PA, Gaza
14 August 2001, PASSIA, Jerusalem

**Occupying the Orient House and the Question of Jerusalem**

*Participant(s):* Jens Lutkenherm, Acting Head, German Representative Office, Ramallah

15 August 2001, American Colony Hotel, Jerusalem

**Occupying the Orient House and the Question of Jerusalem**

*Working dinner*

*Participant(s):* Ronald Schlicher, US Consul General, US Consulate General, Jerusalem; David Hale, Consul, Washington DC.

23 August 2001, PASSIA, Jerusalem

**Negotiating Jerusalem - Scenarios based on Territorial Compromises**

*Speaker:* Enrico Molinaro, Researcher, Harry S. Truman Institute for the Advancement of Peace, The Hebrew University of Jerusalem

*Participant(s):* Stephen Need, Course Director, St. George’s College, David Wright, student; Vicky Wright, student; Ari Alexander, student; Gerlinde Gerber, student; Samia Khoury, community volunteer; Walid Salem, Director, Panorama; Fr. Jacques Amateis Apostolic Delegation; Archbishop Pietro Sambi, Apostolic Delegation.

5 November 2001, PASSIA

**Jerusalem Issues**

*Participant(s):* Ahmed Sharif Lutfi, Consul, Egyptian Embassy Tel Aviv.

6 November 2001, PASSIA

**Jerusalem at Present and in the Future - A Palestinian Dialogue**

*Participant(s):* Mousa Qows, the African Group Community Society, Old City, Jerusalem; Ibrahim Matar, Palestinian Banking Corporation, Ar-Ram; Ibrahim Daibes, Principle, St. Mitri Secondary School, Old City, Jerusalem; Najwa Safadi, Al-Quds University, Jerusalem; Mahmoud Jaddeh, Nidal Center, Old City, Jerusalem; Ya’coub Odeh, Arab Studies Society, Jerusalem; Mohammed Nusseibeh, Manager, Addar Suite Hotel, Jerusalem; Judeh Majaj, General Secretary, YMCA, Jerusalem.
Research

From its establishment in 1987, PASSIA's activities focused much attention on the many aspects of the Jerusalem Question and related research, publication and dissemination of information. (For a full list of publication related to Jerusalem please see PASSIA's homepage at http://www.passia.org).

In 2001, the major activity was the preparation of maps on Jerusalem that will feed into a larger project, to be concluded in 2002, entitled *Palestine in Maps - A Historical Record*.

The aim of this project is to publish an essential guide to the Palestine Question that visually illustrates key moments and issues in Palestinian history. It is a collection of maps, each accompanied by a succinct explanation to place it in its historical context. The maps give snap-shots of the Palestinian situation at particular moments from late Ottoman times, through the British Mandate to the present, while the commentary summarizes events necessary for understanding each map, and adds depth by giving supplementary facts, graphs and explanation.

A special section is devoted to Jerusalem. This presents a series of maps that give the essential geographical detail of the many plans and proposals for the city, as well as its changing status and character. The following maps will be included:

- UN proposed boundaries for Jerusalem, November 1947
- Partitioned Jerusalem, 1948-1967
- Jerusalem municipal boundaries, 1947-2000
- The Jerusalem District according to the Palestinian Authority, 1996
- The E1 Development Plan, 1998
- Israeli Settlements and Palestinian neighborhoods in East Jerusalem, 2000
- Palestinian and Israeli Neighborhoods 2000
- Arab East Jerusalem within ‘Greater’ Jerusalem
- Metropolitan Jerusalem 2000 – the old and ‘new’ town planning area
- Projection of the Israeli Proposal for Jerusalem’s Final Status, Camp David, July 2000
- Projected growth of Israeli and Palestinian neighborhoods in East Jerusalem
- The Old City of Jerusalem
Introduction

Since issues pertaining to religion and interfaith matters have always had a special place in its regular meeting program, and having realized the increasing need for better understanding between the various religious communities, in early 1998, PASSIA decided to establish a Religious Study Unit devoted to inter-religious dialogue and activities. In view of the fact that encounters between people of very different religious traditions take place in Palestinian cities and neighborhoods, the unit aims to focus on the role and significance of religion for different people and to promote understanding of, and respect for, others in order to address this religious diversity. This process takes place by learning about each other’s faith, addressing issues pertaining to inter-religious relations, including current problems within and between the established religious communities, and related activities that contribute to the elimination of misconceptions and stereotypes.

The PASSIA Religious Studies Unit combines the following activities, some of which are held ‘off the record’ to allow for the frankest exchange and debates possible:

**Coordinating Meetings and Briefings:** Meetings and brainstorming sessions involving members of PASSIA’s Religious Studies Unit and local and foreign counterparts/project partners from the three monotheistic religions with the aim of fostering coordination of ongoing and future activities.

**Dialogue Sessions and Roundtables:** Meetings with representatives from one or more of the three monotheistic religions, which usually include a guest speaker presenting a certain topic related to inter- or intra-religious issues followed by a discussion.

**Seminars and Workshops:** Encounters on a specific topic, involving either members of the three monotheistic religions or only representatives of the Christian or Muslim community. These seminars and workshops are intended to help participants to find common ground and to allow different religions to work in harmony and on an equal footing.
Conferences: Participation in conferences, here and abroad, that deal with aspects of religion, belief and interfaith relations, or foster an open and free debate on religious issues and aspects as they concern the people in the Holy Land.

Publication: Documentation and publication of research studies or proceedings from meetings/seminars.

Activities of the Religious Studies Unit in 2001 were all attended by Dr. Mahdi Abdul Hadi, Head of PASSIA, and Sheikh Jamil Hamami, Coordinator of the Religious Studies Unit; they included the following (presented in the following order: date; place; topic; speaker; participants):

**Coordinating Meetings and Briefings**

3 January 2001, PASSIA, Jerusalem

*Holy Places in Jerusalem*

Participant(s): Ewen MacAskill, Diplomatic Editor, The Guardian.

13 January 2001, PASSIA, Jerusalem

*Threats to Al-Aqsa Mosque*

Participant(s): Adnan Husseini, Director of the Islamic Waqf, Jerusalem; Sheikh Jamil Hamami; Sheikh Mohammed Hussein.

20 February 2001, PASSIA, Jerusalem

*Muslim-Christian Relations and the Vatican*

Participant(s): Archbishop Pietro Sambi, Head of the Apostolic Delegation Office, Jerusalem; Sheikh Jamil Hamami.

24 March 2001, PASSIA, Jerusalem

*The Lutheran World Federation & Jerusalem Issues*

Participant(s): Peter N. Prove, Assistant to the General Secretary for International Affairs and Human Rights, Geneva; Sheikh Mohammed Hussein; Adnan Al-Husseini; Bishop Munib Younan; Rev. Kent Johnson; Rev. Gustaf Odquist; Sheikh Jamil Hamami
19 April 2001, PASSIA, Jerusalem

**Jewish Faith and the Reconstruction of the Temple**

*Participant(s):* Dr. Marc Gopin, Adjunct Assistant Professor of Diplomacy, The Fletcher School of Law & Diplomacy, Tufts University, Medford, US; Dr. Mustafa Abu Sway

27 July 2001, PASSIA, Jerusalem

**Perspectives on Past, Present and Future Possibilities for Peace in the Region**

*Participant(s):* Rev. Drew Christiansen, Counselor for International Affairs, United States Conference of Catholic Bishops, USA; Donald J. Rogers, Country Representative, Catholic Relief Services; Kathleen Moynihan, Deputy Regional Director, CRS.

6 August 2001, PASSIA, Jerusalem

**Religious Dialogue**

*Participant(s):* Akiva Tor, Deputy Director, PA Affairs, Israeli Foreign Ministry, Jerusalem

## Dialogue Sessions and Roundtables

22 January 2001, PASSIA, Jerusalem

**Al-Aqsa Mosque: Threats and Challenges**

*Speakers:* Sheikh Ekrima Sabri, Mufti of Jerusalem and Palestine; Adnan Husseini, Director of the Islamic Waqf, Jerusalem.


15 February 2001, PASSIA, Jerusalem

**Arab Positions on Visiting Occupied Jerusalem**

*Speaker:* Sheikh Hayyan Al-Idrissi, Member of Sharia' Court of Appeal, Jerusalem

28 February 2001, PASSIA, Jerusalem

Reading 'The Covenant of Umar' (Al-Uhda Al-Umariyya)
Speaker(s): Dr. Mustafa Abu Swai, General Director of Islamic Research Center, Al-Quds University, Father Dr. Maroun Lahham, Latin Patriarchate Seminary of Jerusalem, Dr. Musa Al-Basit, Lecturer in Faculty of Da’wa and Principles of Religion, Al-Quds University.


1 March 2001, PASSIA, Jerusalem

Muslim-Christian Dialogue in the Third Millennium
Speaker: Cardinal Francis Arinze, President of the Pontifical Council for Inter-religious Dialogue "Vatican".
Participant(s): Azzam Al-Khattib, Nabil Arafah, Adnan Husseini, Pietro Sambi, Stefano De Paulis, Maroun Lahham, Arturo Vasateero, Abdel Salam Abu Shukhaidam, Yacoub Kerrish
19 March 2001, PASSIA, Jerusalem

Jesus Christ in the Holy Qur'an
Speaker: Dr. Ahmad Fawaka, Lecturer, Faculty of Da'wa and Principles of Religion, Al-Quds University, Jerusalem
Participant(s): Sheikh Jamil Hamami; Father Maroun Lahham; Taher Al-Nammari; Sheikh Ibrahim Sabri; Mohammed Nusseibeh; Ghanem Nusseibeh; Samer Nusseibeh; Isam Awad; Sheikh Mohammed Hussein; Hassan Al-Qiq; Samir Al-Khatib; Father Wesam Masada; Father Tareq Hjazin; Ibrahim Du'alibes; Father Murad Hjazin.

29 March 2001, PASSIA, Jerusalem

Judaism in the Holy Qur'an
Speaker: Sheikh Yousef Abu Sneneh, Imam & Khatib of Al-Aqsa Mosque
Participant(s): Sheikh Jamil Hamami; Adnan Hussein; Sheikh Ibrahim Sabri; Ghanem Nusseibeh; Samer Nusseibeh; Hassan Al-Qiq; Samir Al-Khatib; Sheikh Yacoub Kerish; Isam Anani; Ishaq Al-Qutub; Mahmoud Abu Ghazalah.
23 April 2001, PASSIA, Jerusalem

Followers of Jesus Christ: Christians & Nazarenes
Speaker: Father Ibrahim Batarsah, Priest of the Latin Community, Marka, Amman
Participant(s): Sheikh Jamil Hamami; Mohammed Nusseibeh; Ghanem Nusseibeh; Samer Nusseibeh; Hassan Al-Qiq; Isam Anani; Mahmoud Abu Ghazalah; Abdel Salam Abu Shukhaidam; Father Anton Issa; Father Sulaiman Samandar; Iyad Al-Qadi.

30 April 2001, PASSIA, Jerusalem

Mohammed in the Holy Bible: the Old and the New Testament
Speaker: Rev. Dr. Naim Ateeq, Head of Sabeel, Ecumenical Liberation Theology Center.
Participant(s): Sheikh Jamil Hamami; Adnan Hussein; Taher Al-Nammari; Sheikh Ibrahim Sabri; Mohammed Nusseibeh; Ghanem Nusseibeh; Samer Nusseibeh; Hassan Al-Qiq; Samir Al-Khatib; Isam Anani; Sheikh Yacoub Kerrish; Azzam Abu Soud; Abdel Salam Abu Shukhaidam; Nasser Al-Rifa'i; Mahmoud Abu Ghazalah; Mustafa Abu Sway; Isam Kuriash; Jamal Nasreddin; Nora Karmi; Maha Ateeq; Samir Bayouk; Nader An-Nayer; Shhab Kawasmi; Salah Abu Arefeh; Mohammed Muhsen.

14 May 2001, PASSIA, Jerusalem

Islam and Religious Pluralism
Speaker: Mr. Aziz Abu Ras, Head of Student Affairs, Jerusalem University
30 May 2001, PASSIA, Jerusalem

**The Prophet Mohammed in the Bible and Torah - An Islamic Reading**

**Speaker:** Dr. Mustafa Abu Sway, Sheikh Yacoub Kerrish

**Participant(s):** Sheikh Jamil Hamami; Sheikh Ibrahim Sabri; Mohammed Nusseibeh; Ghanem Nusseibeh; Samer Nusseibeh; Hassan Al-Qiq; Samir Al-Khatib; Sheikh Yacoub Kerrish; Mahmoud Abu Ghazalah; Mustafa Abu Sway; Idris Al-Hejjeh

25 June 2001, PASSIA, Jerusalem

**Joseph/Yousef in the Holy Qur’an**

**Speaker:** Dr. Ibrahim Abu Salim, Lecturer in Faculty of Da’wa and Principles of Religion, Al-Quds University, Jerusalem.

**Participant(s):** Mohammed Nusseibeh; Hassan Omar Nasser; Sheikh Abdel Atheem Salhab; Hassan Al-Qiq; Ghanem Nusseibeh; Samer Nusseibeh; Mahmoud Abu Ghazalah; Idris Hijجه; Azzam Abul Su’oud; Ahmed Hashem Zughayyar; Mohammed Thib; Shaddad Hijجه; Akram Hijجه; Maisarah Hijجه; Sheikh Ekrima Sabri; Imad Abdel Salam Abu Libdeh; Sheikh Ibrahim Sa’id Sabri; ‘Aziz Abu Ras; Sheikh Abdel Salam Abu Shkheidem.

28 June 2001, PASSIA, Ramallah

**Islam and Political Pluralism**

**Speaker:** Dr. Sai’d Al-Qiq, Head of Islamic Law (Tashri‘a) in Faculty of Da’wa and Principles of Religion, Al-Quds University, Jerusalem.

**Participant(s):** Hassan Omar Naser; Hassan Al-Qiq; Idris Hijجه; Maisarah Hijجه; ‘Aziz Abu Ras; Sheikh Abdel Salam Abu Shkheidem; Ibrahim Abu Salim; Hussin Naser; Mohammed Al-Talahmeh; Hassan Yousef; Jamal Al-Tawil; Fou’ad Rajab.
Seminars and Workshops

10 March 2001, PASSIA, Jerusalem
**Muslim and Jewish Perspectives on Al-Aqsa Mosque/"Temple Mount"**
With a Delegation from the American Friends Service Committee (AFSC), USA
Speaker: Dr. Mahdi Abdul Hadi
Participant(s): Lilian Peters, Quaker Middle East Representative, AFSC, Amman, Jordan; Kathy Bergan, Coordinator of Middle East Peace Education-US; Bill Pierre, AFSC-Director Middle East Program; Peter Lems, Iraq Program Peace Building Unit; Allan Solomonow, San Francisco Office; Sonia Tuma, Los Angeles Office; Kathy Neidhardt, AFSS Youth Network Coordinator; Ilise Cohen, AFSC-Middle East Program Director, Atlanta, Office; Angie Berryman, AFSC Economic Justice Network Coordinator; Tareq Al-Bakri, Co-Coordinator Field Program, Amman; Laurel Severns, AFSC - Middle East Program, Iraq, Chicago

Conferences

21-24 February 2001, Notre Dame Center, Jerusalem
**Sabeel's Alternative Assembly: Speaking Truth, Seeking Justice**
Organized by: Sabeel Ecumenical Liberation Theology Center, Jerusalem

19-20 December 2001, Cairo, Egypt
**Relationships Between Nations, Cultures, and Religious Groups Today**
Meeting of the Arab Team for Christian-Muslim Dialogue
Organized by: The Middle East Council of Churches, Egypt

Publications

- **Muslim-Christian Dialogue in Jerusalem**
  
  by various contributors
  
  December 2001
  
  (Arabic, 202 pages)

Compilation of eleven articles and papers authored by Muslim and Christian religious scholars, sheikhs and priests on issues revolving around the holy city of Jerusalem, the Bible and the Holy Qur'an, Al-Aqsa Mosque, Jesus in the Qur'an, Christian Believers in the Bible, etc. The presentations formed part of the 2001 dialogue program of the Religious Studies Unit.
Seminars

Introduction

In 2001, PASSIA organized and implemented two seminars. One was on Project Cycle Management and was implemented in July in cooperation with the Associazione Co.opera, a consortium of Italian NGOs implementing cooperation programs in Palestine.

The second seminar, on Leadership and International Relations, was a combined activity of PASSIA's Training and Education in International Affairs program and its Leadership Program and took place in December.

Project Cycle Management

In June 2001, Associazione Co.opera approached PASSIA requesting its participation in implementing a training program on Project Cycle Management for a group of Palestinian municipality employees from the West Bank. PASSIA agreed to take on the responsibility for implementing the program, with the aim of imparting a background in the theories, concepts and stages of project management.

The seminar was held at the Nablus Municipality from 28 to 31 July 2001 and PASSIA commissioned John D. Moore as instructor. The course was designed to meet the needs of public servants in West Bank municipalities and to enhance their skills in project formulation, coordination, implementation and risk mitigation.

The seminar thus aimed at introducing the practical methods and key skills of project management and documentation. It emphasized the importance of considering the whole project life cycle in order to achieve effective project management.

Prior to the seminar, students were provided with reading materials that gave an overview of project management.
All participants were assigned readings to be undertaken at home, and encouraged to study together in groups. In addition, students were asked to describe their home organization’s project management system, and then evaluate it based on the principles covered during the four-day seminar. At the close of the seminar the participants were assigned to write a critique proposing ways to enhance institutional project management performance. This assignment was due within two weeks from the end of the seminar.

THE LECTURE PROGRAM

**DAY ONE: Saturday, 28 July 2001**

9:00-9.30 Coffee and group introductions
9.30-10.30 Introduction into Project Cycle Management
10.30-10.45 Break
10.45-12.00 The Project Life Cycle: The Basics
12.00-13.00 Lunch
13.00-15.15 Project Organization and Project Parameters
15.15-15.30 Break
15.30-16.30 Group Exercises

**DAY TWO: Sunday, 29 July 2001**

9.15-10.30 Project Framework and Project Definition Document
10.30-10.45 Break
10.45-12.00 The Work Breakdown Structure and Project Schedule
12.00-13.00 Lunch
13.00-14.30 Plan the Project: Analyze Resources, Optimize Tradeoffs, Develop Risk Management Plans
14.30-14.45 Break
14.45-16.30 Group Exercises
DAY THREE: Monday, 30 July 2001

9.15-10.45 Track and Manage the Project
10.45-11.00 Break
11.00-12.30 Plan and Take Adaptive Action and Close Out the Project
12.30-13.30 Lunch
13.30-15.00 Project Action Plans
15.00-15.15 Break
15.15-16.30 Group Exercises

DAY FOUR: Tuesday, 31 July 2001

10.45-11.00 Break
11.00-12.00 Towards a Learning Organization: The Role of Project Management
12.00-13.00 Lunch
13.00-14.30 Individual Presentations
14.30-14.45 Break
14.45-16.00 Final Discussion and Wrap-up

THE PARTICIPANTS

AFIF, Na'ela - Doha Municipality
ARAFAT, Asem Hesham - Nablus Municipality
HANOON, Omar - Anabta Municipality
AL-JAWHARI, Abdul Hakim - Nablus Municipality
KUTLO, Samiramis J. - Doha Municipality
EL-SHAHED, Salam M. - Tulkarem Municipality
SHOMALI, Majdi - Beit Sahour Municipality
Leadership and International Relations

The 2001 seminar was organized as a combined activity of PASSIA’s Training and Education in International Affairs program and its Leadership Program.

Initiated in 1992, PASSIA’s Training and Education in International Affairs program has served as a pioneer in the field of educational seminars for Palestinian graduates and professionals. The seminars are conducted by Palestinian and foreign experts and aim at enabling the participants to deepen their knowledge and expertise in specific areas of international affairs. Subjects dealt with thus far include Strategic Studies and Security, The European Union, Diplomacy and Protocol, The Foreign Policies of Arab States, Diplomacy and Conflict Resolution in the Middle East, The US and Canada – Political Systems, Policy-Making and the Middle East, Japan, Palestine and the Middle East, and Israel – State Society and Politics.

The Leadership Program was initiated in 1999 in view of the fact that today’s young generation will play a major role in the future of Palestine. It aims at empowering young leaders to deal more effectively with the tasks ahead. The program is designed for Palestinians in positions that require a leadership role and intends to prepare future leaders to focus on public needs rather than acquiring political favors, understand the breadth of perspectives on issues, assume responsibility and exercise sound decision-making.

THE SEMINAR

The seminar Leadership and International Relations was designed for 18 Palestinians in supervisory positions or people who are concerned with specific activities that require a leadership role (e.g., contributing to the progress and development of the community). In addition, emphasis was put on a special focus area - international relations – which targeted participants who deal with external actors as part of their working requirements. The program gave a general introduction in the field of leadership in its various aspects, as deemed relevant for the Palestinian context, aiming at the participants’ supervisory, teambuilding, communication and problem-solving skills, and it imparted fundamental knowledge on the issues of international relations, such as international law and foreign policy-making.
In preparation for the seminar, the 18 participants - selected from a pool of over 100 applicants - received reading packages with introductory articles on leadership skills and international affairs. These allowed them to become familiar with the course material. The participants also received the following preparatory writing assignments, one of which they had to discuss with reference to the pre-course reading and personal experience. This was presented during one of the sessions of the lecture program:

“In your opinion: what makes a leader? Give an example/examples from Palestine or the Arab World.”

or (alternatively):

“Where do you see Palestine’s role and position in the international arena 10 years from now?”

The training course on Leadership Skills and International Relations took place from 21-23 December 2001 in Ramallah. Key issues were introduced and a background to the concepts and applications of leadership - methods, styles and related topics. The fundamentals of international relations - international law, the international system, role of diplomacy, etc., were also introduced.

THE LECTURE PROGRAM

DAY ONE: Friday, 21 December 2001

9:15-10:15 Opening Session
Leadership Challenges and Qualities – An Introduction
Dr. Mahdi Abdul Hadi, Head of PASSIA, Jerusalem

10:15-11:15 What is 'International Affairs'?
Dr. Ali Jirbawi, Professor of International Relations, Birzeit University
11:15-11:30  Break

11:30-12.45  Psychology of Leadership I (leadership types, various personalities)
Dr. Khader Musleh, Dean of Students, Bethlehem University

12.45-14.00  Lunch
14.00-16.00  Psychology of Leadership II (convincing others, leaving an impression, dealing with conflict)
Dr. Khader Musleh

DAY TWO: Saturday, 22 December 2001

9:15-10:45  Communications Skills
Aref Hijjawi, Deputy Director, Media Center, Birzeit University

10.45-11:00  Break

11.00-12.30  Decision-Making and Supervision Skills (chairing meetings, building and working in teams, motivating others)
Aref Hijjawi

12.30-14.00  Lunch
14.00-15.00  Exercise
with Dr. Mahdi Abdul Hadi
15.00-15.15  Break

15.15-16.45  Introduction to International Law
Omar Dajani, Internal Regional Affairs Officer, UNSCO

DAY THREE: Sunday, 23 December 2001

9:15-10:45  The International System, International Organizations and the World Order
Roger Heacock, Professor of History, Chair, Graduate Program in International Studies, Birzeit University

10.45-11:00  Break

11.00-13.00  The Role and Function of Diplomacy – Theory and Practice
Nabil Amr, PA Minister of Parliamentary Affairs, Ramallah

13.00-14.00  Lunch
14.00-15.30  Palestine's (Future) Role in International Affairs
Discussion with Nabil Amr
15.30-15.45  Break
15.45-16.45  Final Discussion and Wrap up

THE PARTICIPANTS

ABU-DAIEH, Jihan - Ramallah
Administrative Officer, Palestinian Legislative Council, Ramallah

ABU-BAKIR, Hanadi - Ramallah
Director of the Minister’s Office, Ministry of Supplies, Ramallah

ABED EL-JABBAR, Hassan - Jerusalem
Counselor of Exterior Trade, Palestinian Banking Corporation, Ar-Ram

‘ALAWNEH, Tahseen - Nablus
Administrative Officer, PLC, Ramallah

ATAWI, Mohammed - Nablus
Head of the Union, Union of Psychologists and Social Scientists

BSEISI, Mashhour - Jericho
Development and Planning Engineer, Ministry of Local Government, Jericho

DA'OUR, Naim - Hebron
Director of the British Council in Hebron

KABAHA, Omar - Ramallah
Investigator, Ministry of Supplies, Ramallah

KHALIFEH, Iyad - Ramallah
Director, Consultants Unit, and Public Relations Department, Ramallah/Al-Bireh
Chamber of Commerce, Industry & Agriculture
‘OMER, Nisreen - Hebron
Director, Development and Field Administration, Ministry of Education, Hebron

EL-QASIM, Ahmed - Ramallah
Director, General Administration of Planning and Policies, Ministry of Agriculture, Ramallah

RAJAB, Khalid - Jerusalem
Engineer and Coordinator of CH2MHILL Project, Jerusalem

SAMAMREH, Sami - Hebron
Director, Anti-Poverty Program, UNRWA, Jerusalem

SAWALHEH, Majid - Ramallah
Director of Public Relation, Association of Palestinian Local Authorities, Ramallah

SHAHWAN, Ibrahim - Jerusalem
Director, Advertisement and Marketing Unit, Akram Sbitany Company, Jerusalem

SHAKHSHIR, Jihad - Nablus
Public Relations Supervisor, Jerusalem Water Undertaking, Ramallah

SHARIF, ‘Azam - Ramallah
General Director, Elevator United Company, Ramallah
Introduction

The PASSIA project Civil Society Empowerment Through Training and Skills Development was developed in 1997 against the background that Palestine presents a unique challenge for institution building and the establishment of an effective civil society, as a wide range of NGOs seek to achieve long-term and lasting objectives in an uncertain and dynamic environment. However, many of the key personnel in civil society organizations (CSOs) receive no formal training and there is an immense need to develop proper skills and capacities that will enable them to become more efficient.

The Program

PASSIA’s Civil Society Empowerment project is thus designed to assist in the human resource and institutional development of nascent Palestinian infrastructures. It is primarily geared towards Palestinian civil society practitioners, but also addresses government personnel with specific responsibility for policy formulation and project implementation, as well as other professionals keen to enhance their analytical, planning and managerial skills.

Each seminar comprises of the following interrelated activities:

(a) Application and Selection of Participants. The training program is advertised in the local press with a three-week period for applications. Normally, the applicant holds a BA degree or its equivalent. Non-graduates with a relevant experience are also welcome to apply, as are new graduates with no working experience but with a serious interest in enhancing their skills. Applicants must be able to commit themselves full-time throughout the required period and to undertake preparatory reading and written work. A good knowledge of written and spoken English is essential. Applicants are then invited for interviews, on the basis of which the selection is made. In accordance with PAS-
SIA’s policy, the interviews and selection are conducted by an external interviewer.

(b) **Research and Preparation.** Upon selection, participants are provided with a preparatory reading package containing materials that allow them to familiarize themselves with the basic issues in advance of the seminar. Furthermore, each participant is given a paper assignment to prepare for presentation during the training program.

(c) **Training.** A five-day intensive training course with lectures on conceptual frameworks and functional skills given by local and international experts. Since the programs' primary aim is to impart practical skills, the seminars include activities that call on participants to actively employ the information they learn in their places of employment. The training course is followed by two follow-up workshops with the aim of linking the previous training to actual issues or real-world situations and of enhancing the skills of the participants, who prepare for the workshops by doing practical assignments.

(d) **Conclusion.** Participants who fulfill all requirements will receive a certificate for the course taken. PASSIA prepares the proceedings of the training program and publishes them in the form of a handbook.

In 2001, PASSIA held three training programs, one on Project Management, one on Fundraising and Public Relations, and one on Advocacy and Lobbying (details are described below).

### Training Program on Project Management

The **Training Program on Project Management** has been designed to meet the needs of employees (team/staff members) in civil society or other institutions whose responsibilities include project formulation, coordination and implementation and who wish to enhance their skills in these fields.

The training program aimed at providing the practical methods and key skills of project management and documentation to improve the ability of the participants to define, plan and manage projects effectively. The course thus enabled the participants to understand the nature and a project cycle and to instill the fundamentals of effective project management, supported and demonstrated by means of role-playing and other hands-on exercises.

Following the selection of participants, the preparatory reading period commenced; each participant received a reading package containing assorted background articles that would enable him/her to become familiar with the concepts of the seminar beforehand.
The reading period included the preparation of a short paper assignment, with the following instructions:

Please answer the following in 1-1½ pages single-spaced; please draw both on your personal experience and the pre-seminar reading materials:

Briefly describe a work-related project in which you are or have previously been involved. State the specific project management skills you and your colleagues used, and propose alternative or additional methods that can or could have been used to achieve greater performance. In your critique, try to exhibit issues you believe typical of project management in Palestine.

The training program took place from 28 February to 4 March 2001 at PASSIA's seminar premises in Ramallah. The follow-up workshop took place on 6-7 April 2001; participants had to prepare for this by completing a writing assignment in which they applied the project life cycle suggested in the seminar to a project they were/had been involved with.

The Lecture Program

Wednesday, 28 February 2001

9.15-10.00 Welcoming Address / Opening Remarks
**Dr. Mahdi Abdul Hadi**, Head of PASSIA, Jerusalem

10.00-11.00 An Introduction to Project Management: The Foundation of Success
**John D. Moore**, Management Consultant

11.00-11.15 Break
11.15-13.00  The Project Life Cycle: The Basics  
**John D. Moore**

13.00-14.00  Lunch

14:00-15:00  Define and Organize the Project: Project Organization and Project Parameters  
**John D. Moore**

15.00-15.15  Break

15:15-16.30  Participants (on preparatory assignment)

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**Thursday, 1 March 2001**

9.15-10.45  Define and Organize the Project: Plan the Project Framework and Assemble the Project Definition Document  
**John D. Moore**

10.45-11.00  Break

11.00-12.30  Plan the Project: Develop the Work Breakdown Structure and Develop the Project Schedule  
**John D. Moore**

12.30-13.30  Lunch

13.30-15.00  Plan the Project: Analyze Resources, Optimize Tradeoffs, Develop Risk Management Plans  
**John D. Moore**

15.00-15.15  Break

15.15-16.30  Case Study - Budget Estimation and Cost Allocation  
**Dr. Rita Giacaman**, Director, Institute of Community and Public Health, Birzeit University

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**Friday, 2 March 2001**

9.15-10.45  Track and Manage the Project: Collect Status  
**John D. Moore**

10.45-11.00  Break

11.00-12.30  Track and Manage the Project: Plan and Take Adaptive Action and Close Out the Project  
**John D. Moore**
12.30-13.30  Lunch

13.30-15.00  Leadership Skills and Developing Teams
Dr. Ahmed Baker, Professor of Psychology, Birzeit University

15.00-15.15  Break

15.15-16.30  Leadership Skills and Developing Teams, contd.
Dr. Ahmed Baker

Saturday, 3 March 2001

9.15-10.45  Managing Change / Adjusting to Crisis - Case Studies in Project Problem Solving
Alex Pollock, Chief, UNRWA Micro-Finance and Micro-Enterprise Program, West Bank and Gaza

10.45-11.00  Break

11.00-12.30  Managing Change / Adjusting to Crisis, contd.
Alex Pollock

12.30-13.30  Lunch

13.30-15.00  Managing Change / Adjusting to Crisis, contd.
Alex Pollock

15.00-15.15  Break
15.15-16.30  Project Action Plans: Dynamic Methodologies for Achieving Goals  
John D. Moore

Sunday, 4 March 2001

9.15-10.45  Project Action Plans (PAP): Theory into Action  
John D. Moore

10.45-11.00  Break

11.00-12.00  Towards a Learning Organization: The Role of Project Management  
John D. Moore

12.00-13.00  Lunch

13.00-14.00  Case Studies – Gender Projects  
Islah Jad, Women’s Studies Center, Birzeit University

14.00-14.15  Break

14.15-15.30  Final Discussion and Wrap up

FOLLOW-UP WORKSHOP  Friday, 6 April 2001

10.00-12.30  Leadership Skills  
Dr. Ahmed Baker, Professor of Psychology, Birzeit University

12.30-13.30  Lunch

13.30-16.00  Crisis Management Principles  
John Moore, Management Consultant

FOLLOW-UP WORKSHOP  Saturday, 7 April 2001

10.00-12.30  Evaluating Performance: Project Management in the Work Place  
John Moore, Management Consultant

12.30-13.30  Lunch

13.30-15.30  Case Study - Budget Estimation and Cost Allocation  
Dr. Rita Giacaman, Director, Institute of Community and Public Health, Birzeit University
The Participants

ABU KTEISH, Heidar - Ramallah
Director of Labs & Chronic Disease Project Manager, Union of Medical Relief Committees, Ramallah

ABU MUGHLI, Fathi - Ramallah
Health System Development Coordinator, Ministry of Health, Ramallah

AL-ATSHAN, Nooran - Ramallah
Administrative and Financial Director, Development Studies Program, Birzeit University

ATWEH, Zaher - Tulkarem
Deputy Director, Teacher Training, Ministry of Education, Ramallah

AWAD, Mohammed - Beit Omar
Projects Coordinator, Head of Electronic Development and member of administration team, YMCA Vocational Training Center, Jericho

BATARSEH, Arda - Jerusalem
Information and Communication Coordinator, The Old City of Jerusalem Revitalization Program (Welfare Association).

GHUNAIM, Faraj - Ramallah
Manager Human Resource, Jerusalem Water Undertaking, Ramallah

HAMADALLAH, Waddah - Tulkarem
Director of Environmental Planning, Ministry of Environmental Affairs, Ramallah

HILO, Rani - Ramallah
Supervisor on UNDP projects in the villages of Ramallah

MOHAMED, Abdellatif - Ramallah
Director, Irrigation and Environment Department, Palestinian Agricultural Relief Committees (PARC), Ramallah

NASSER, Hadeel - Jerusalem
Project Officer (Governance), British Council, Jerusalem

OBEIDI, Fida - Ramallah
Assistant Professor, Al-Quds University, Jerusalem
QADI, Iyad - Ramallah
Regional Projects Coordinator, Welfare Association, Ramallah/ Jerusalem

QAMHIYEH, Sima - Nablus
Assistant Librarian, Birzeit University

RANTISI, Samer - Ramallah
Project Architect, Welfare Association, Jerusalem

SHARIF, Emad - Ramallah
General Manager, Arab Center for Engineering Studies, Al-Bireh

SHIHDADEH, Maha - Ramallah
Principal for the Elementary Stage, Al-Mustaqbal Schools, At-Tireh/Ramallah

Training Program on Fundraising and Public Relations

Financial resources, and the ability to raise funds from various sources, are essential for organizational success whether public sector or civil society organizations. The Training Program on Fundraising and Public Relations was designed to meet the needs of practitioners and team/staff members whose responsibilities include proposal writing and other fundraising or promotional activities and who wish to enhance their skills in these fields.

The training program thus aimed at improving the participants' writing, fundraising and promotional skills required to strengthen and present their organizations in a more effective manner, to better deal with constituencies and to use media venues effectively to serve their goals.

Following the selection of participants, the preparatory reading period commenced and each participant was required to prepare a short paper assignment, with the following instructions:

Please describe a fundraising / public relations activity you were involved in and outline the problems you encountered and whether or not this ended in success.

The training program took place from 25-29 May 2001 at PASSIA’s seminar premises in Ramallah. The follow-up workshop took place on 29-30 June 2001; participants had to prepare for this by completing the following writing assignment:

The Background: You are a project manager with the PR department of a small local NGO based in Ramallah. Your organization is dedicated to the development of human rights awareness in the West Bank. The project you
are currently working on deals with the publication of English-Arabic language booklets on the Al-Aqsa Intifada for dissemination inside Palestine as well as select organizations in Europe and the US. You are in charge of fundraising.

**The Assignment:** (do not exceed 4 single-spaced pages)
Estimate the overall budget and allocate specific line items in order to plan your fundraising campaign. Please state, in Excel or MS Word format, what key line items (area of expense) you envision for the project. This is meant to be a draft only, and is a tool to guide further revision and honing of the project’s financial picture. Please also create a fundraising concept for the project; make sure to state your strategy for targeting and subsequently convincing donors that your project is worthwhile. Be prepared to give a five - seven minute presentation detailing your proposed budget.

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**The Lecture Program**

**Friday, 25 May 2001**

9.15-10.00  Welcoming Address / Opening Remarks  
**Dr. Mahdi Abdul Hadi,** Head of PASSIA, Jerusalem

10.00-11.00 An Introduction to Proposal Writing: Identifying and Defining Priorities  
**Jennifer Barsky,** Development Consultant, New York

11.00-11.15  Break
11.15-13.00 Crafting a Successful Proposal: From Conception to Delivery
Jennifer Barsky

13.00-14.00 Lunch

14:00-15:00 Crafting a Successful Proposal: From Conception to Delivery contd.
Jennifer Barsky

15.00-15.15 Break

15:15-16.30 Participants (on preparatory assignment)

Saturday, 26 May 2001

9.15-10.45 Identifying Potential Sources and Choosing Strategies
Jennifer Barsky

10.45-11.00 Break

11.00-12.30 Targeting: Long and Short-Term Dimensions
Jennifer Barsky

12.30-13.30 Lunch

13.30-15.00 Public Relations: Introduction and Getting Attention
Rami G. Khouri, Journalist, Amman

15.00-15.15 Break

15.15-16.30 Developing Sound Budgets – A Donor’s Perspective
Mirabo Shammas, Financial Officer, Birzeit University

Sunday, 27 May 2001

9.15-10.45 Perception and Communication - Psychological Aspects
Dr. Ahmed Baker, Professor of Psychology, Birzeit University

10.45-11.00 Break

11.00-12.30 Perception and Communication - Psychological Aspects, contd.
Dr. Ahmed Baker

12.30-13.30 Lunch

13.30-15.00 Effective Presentations
Rami G. Khouri
15.00-15.15 Break

15.15-16.30 Developing Communications Skills (interpersonal communication, speech-making and public speaking, and interviews)
Rami G. Khouri

Monday, 28 May 2001

9.15-10.45 Using Media to Disseminate and Gather Information
Rami G. Khouri

10.45-11.00 Break

11.00-12.30 Public Relations: Promotional Activities (Preparing Materials, Events & Campaigns)
Rami G. Khouri

12.30-13.30 Lunch

13.30-15.00 Exercise: Promotional Activities
Rami G. Khouri

15.00-15.15 Break

15.15-16.30 Case Study and Exercise
Jennifer Barsky
Sunday, 4 May 2001

9.15-10.45 Local Case Study – Fundraising from a Donor’s Perspective
Dr. Matthes Buhbe, Director, Friedrich Ebert Stiftung (FES), Jerusalem

10.45-11.00 Break

11.00-12.30 Local Case Study - PR
Dr. Nabil Qassis, in charge of the Bethlehem 2000 Project

12.30-13.30 Lunch

13.30-15.00 Final Discussion and Wrap-up

FOLLOW-UP WORKSHOP Friday, 29 June 2001

10.00-11.30 Budgets
Mirabo Shammas, Professor of Psychology, Birzeit University

11.30-12.30 Financial Planning – The Organizational Planning
John Moore, Management Consultant

12.30-13.30 Lunch

13.30-16.00 Budgeting in Practice – Presentations and Critique
John Moore

FOLLOW-UP WORKSHOP Saturday, 30 June 2001

10.00-11.30 Technical Evaluation of Proposals – The Donor’s Perspective
Martha Myers, Civil Society Project Manager, USAID

11.30-12.30 Public Relations – Tips on Layouts and Writing
Rami G. Khouri, Journalist, Amman

12.30-13.30 Lunch

13.30-16.00 PR Exercises
Rami G. Khouri

The Participants

ABU AL-GHAIB, Ola - Ramallah
Head of Rehabilitation Unit for Children & Program Coordinator, K. Abu Rayya Rehabilitation Center, Ramallah
ABU ALROB, Mohammad - Jenin
Responsible of Public Relations, Fateh Youth Organization

BARGHOUTHI, Riham - Ramallah
External Relations Officer, Democracy and Workers' Rights Center, Ramallah

BUDEIR, Raed - Ramallah
Administrative and Financial Manager, Al-Muntada – The Young Scientists Club, Ramallah

DARABYA, Ghaleb - Gaza
Executive Director, Diplomatic Training Unit, MOPIC, Gaza

FARSAKH, Nizar - Birzeit
Research Assistant, Applied Research Institute-Jerusalem (ARIJ), Bethlehem

HAMMAD, Dina - Ramallah
Resources Development Coordinator, Ma’an Development Center, Ramallah

HANDAL, Roxana - Bethlehem
Administrator, Guidance & Training Center, Bethlehem

JARRAR, Aman - Jenin
Public Relations Department, Arab American University, Jenin

KHAZMO, Wassim - Jerusalem
Public & International Relations Officer, Orient House, Jerusalem

EL-MIMI, Osama - Ramallah
Director of Research Projects, Palestine Academy for Science and Technology, Al-Bireh

NASER, Labib - Ramallah
Researcher, Jerusalem Media & Communication Center (JMCC), Jerusalem

NUNU, Pauline - Jerusalem
The Jerusalem Festival Coordinator & Cultural Program Coordinator, Yabous Productions, Jerusalem

QUMSIYEH, Rana – Beit Sahur
Resources Mobilization Officer, Palestinian Family Planning & Protection Association (PEPPA), Jerusalem
Training Program on Advocacy and Lobbying

The Training Program on Advocacy and Lobbying was designed to meet the needs of employees (team/staff members) in civil society or other institutions whose responsibilities include policy formulation, advocacy or lobbying work, including campaigning, monitoring, and mobilization of people and who wish to enhance their skills in these fields.

The training program aimed at improving the participants' capacities and skills to engage in advocacy, policy development, and public awareness issues, enabling them to deal more effectively with constituencies and representatives, to better to track policies and to plan and implement advocacy strategies and campaigns.

Upon selection, each participant received a reading package containing assorted background articles that would enable him/her to become familiar with the concepts of the seminar beforehand. The preparatory reading period included a short paper assignment, with the following instructions:

Please choose one of the following two instructions and answer it on no more than 2 pages single-spaced; please draw both on your personal experience and the pre-seminar reading materials:

"Describe a real advocacy/lobbying issue that you are currently involved in, or have been in the past and try to exhibit the issues you believe have led to its success or failure."

or (alternatively):

"Identify an advocacy/lobbying issue that you wish to focus on and develop in the future and explain why, including an outline of the project's significance and its expected results"
The training program took place from 12-16-September 2001 at PASSIA's seminar premises in Ramallah. The follow-up workshop took place on 10-11 October 2001; participants had to prepare for this by preparing an advocacy campaign.

**The Lecture Program**

**Wednesday, 12 September 2001**

9.30-10.00  Welcoming Address / Opening Remarks  
**Dr. Mahdi Abdul Hadi,** *Head of PASSIA, Jerusalem*

10.00-11.15  Advocacy and Lobbying – Introduction to Methods and Skills  
**David F. Nassar,** *National Field Director,* Arab American Institute, Washington, DC

11.15-11.30  Break

11.30-12.30  Understanding Policy-Formulation, Policy-Making Processes and Actors  
**David Nassar**

12.30-13.30  Lunch

13.30-15.00  The Legislative Process  
**Dr. Abdul Jawad Saleh,** *Member of the Palestinian Legislative Council (PLC), Ramallah*

15.00-15.15  Break

15:15-16.30  Participants (on preparatory assignment)
Thursday, 13 September 2001

9.15-10.45  Lobbying for Interests (incl. Coalition Building and Networking)  
David Nassar

10.45-11.00  Break

11.00-12.30  Developing an Advocacy Campaign/Constructing a Political Platform I  
(the message, objectives, resources & assets, researching policy issues, allies & opponents)  
David Nassar

12.30-13.30  Lunch

13.30-15.00  Developing an Advocacy Campaign/Constructing a Political Platform II  
(strategies, influencing policy-makers, action steps)  
David Nassar

15.00-15.15  Break

15.15-16.30  Exercise

Friday, 14 September 2001

9.15-10.45  Introduction into Negotiating Skills  
David Nassar

10.45-11.00  Break

11.00-12.30  Mobilizing Constituencies and Representatives  
Dr. Mustafa Barghouthi, Head, HDIP, Ramallah, and Director, Union of Palestinian Medical Relief Committees
12.30-13.30  Lunch

13.30-14.45  Interacting with the Media  
**Dr. Nabil Khatib, Director, Media Center, Birzeit University**

14.45-15.00  Break

15.00-16.30  Communications Skills  
**Dr. Ahmad Baker, Professor of Psychology, Birzeit University**

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**Saturday, 15 September 2001**

9.15-10.45  Acting as a Watchdog  
**David Nassar**

10.45-11.00  Break

11.00-12.30  Preparing/Organizing Events (e.g., demonstration, press conference, boycotts)  
**Huweida Arraf, International Solidarity Campaign for Palestine**

12.30-13.30  Lunch

13.30-15.00  Exercise

15.00-15.15  Break

15.15-16.30  Exercise

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**Sunday, 16 September 2001**

9.30-10.45  Lobbying & Advocacy: Local Case Study - Women’s Organization  
**Maha Abu Dayyeh, Head, Women’s Center for Legal Aid and Counseling, Dahiet Al-Bard**

10.45-11.00  Break

11.00-12.15  Lobbying & Advocacy: Local Case Study – Human Rights Organization  
**Dr. Ali Jirbawi, Professor of International Relations, Birzeit University**

12.15-13.30  Lunch

13.30-15.00  Final Discussion and Wrap-up
FOLLOW-UP WORKSHOP  Wednesday, 10 October 2001

10:00-11:30  Lobbying & Advocacy: Case Study - UNRWA and the Role of Media, Refugee Groups and Donors
**Sami Musha'sha**, UNRWA spokesperson and Director of Communications and Media, Jerusalem

11:30-11:45  Break

11:45-12:30  Case study – UNRWA, contd.
**Sami Musha'sha**

12:30-13:30  Lunch

13:30-15:30  Lobbying and Advocacy: Case Study: Women’s movements & rights
**Amal Khreisheh**, Director of the Palestinian Working Women Society, Ramallah

FOLLOW-UP WORKSHOP  Thursday, 11 October 2001

10:00-11:30  Participant’s Assignments - Review & Comments
**Dr. Mahdi Abdul Hadi**, Head of PASSIA

11:30-11:45  Break

11:45-12:30  Participant’s Assignments

12:30-13:30  Lunch

13:30-15:30  Lobbying and Advocacy: Local Case Study- Women’s Organizations
**Maha Abu Dayyeh**, Head, Women’s Center for Legal Aid and Counseling
The Participants

ABU AWAD, Aysha - Ramallah
Project Coordinator, Palestinian Center for Peace, Ramallah

ABU QTAISH, Ayed - Ramallah
Advocacy & Research Unit, Defense for Children International

ABU ROZA, Andreas - Ramallah
UN Volunteer in Legal and Public Relations, Jerusalem Task Force (JTF) Orient House, Jerusalem

ALAYAN, Sakeena - Ramallah
Director of School Principals Training Department, Ministry of Education, Ramallah

BARAMKI, Ranya - Jerusalem
Coordinator for Central Region, Juzoor for Health & Social Development, Dahiet Al-Barid

DAIBES, Kamal - Ramallah
Director of Training and Development Unit, Palestinian Legislative Council, Ramallah

DURZI, Marwan - Ramallah
Acting Human Resources Manager, Oasis Hotel Casino Resort, Jericho

KABABJI, Mohanad - Nablus
Trainee Lawyer, Advocate Azzam Halbouni Office, Nablus

ODEH, Wesam - Bethlehem
B.Sc. Architectural Engineering, Birzeit University

QAFISHEH, Mu'taz - Ramallah
Human Rights Officer, Office of the UN High Commissioner for Human Rights, UN, Ramallah
QOURAH, Fadwa - Ramallah
BA Media and Radio Broadcasting, Birzeit University

SBEIH, Ayman - Ramallah
Production Manager (Partner), Dalia Carton Co. Ltd., Ramallah

TAMIMI, Mai - Hebron
Program coordinator, Save the Children Federation, Hebron
Introduction

The European-Mediterranean Study Commission (EuroMeSCo) is a network of independent institutes and research centers, which deal with subjects related to security, foreign policy and international affairs. PASSIA was one of the founding members in February 1994. Currently, EuroMeSCo is composed of 35 members and 8 observers from 27 countries of the European-Mediterranean Partnership (EMP) area. Owing to its membership and the topics researched and discussed within the network, EuroMeSCo functions both as a confidence-building measure and a provider of expertise in areas of relevance to the EMP. Within the network, working groups are set up to conduct research on certain issues, the findings of which are regularly discussed in workshops organized and hosted by one of the member institutes.

In 2001, PASSIA and the Berlin-based Stiftung Wissenschaft und Politik (SWP) have agreed to cooperate within the EuroMeSCo work program as lead institutes for a working group on “Issues of Governance.” The idea of this cooperation was based on the fact that promotion of governance is an acknowledged goal of Euro-Mediterranean cooperation. Good governance - based on transparency, accountability, respect for minority rights, and absence of corruption - rule of law, and an active civil society are not only increasingly seen as preconditions for enhanced cooperation in the economic and political fields but are also central components in creating a basis for ensuring long-term stability in the EMP region.

Format and Contents

The EuroMeSCo working group (Issues of Governance) is a cooperative undertaking, led by PASSIA of Palestine and SWP of Germany, with contributions of individual researchers from various EMP countries. The project focuses on three broad topics – Civil Society, the Role of Institutions, and the Rule of Law – and consists of two main components – research and working group meetings.
As part of the research component the project aims at analyzing and explaining why and how governance-related issues should be dealt within the EMP context, how institutions (government agencies, civil society organizations and private sector) and people understand the processes of decision- and policy-making, how prevailing laws and policies effect their behavior, and how they participate in the process of policy formulation. In addition, means and instruments that could be employed to reach the common goals will be discussed. The research component includes the establishment of a database on experts and expertise in the field of 'Governance' from within the EMP (institutions and individuals), which will be made accessible to all members.

Besides coordinating meetings between the lead institutes on project related activities, the workshop component consist of a series of working group meetings in which research papers and other relevant issues related to civil society and governance are discussed, recommendations are made and guiding principles for decision makers and other actors are developed.

Activities in 2001

COORDINATION MEETINGS OF THE LEAD INSTITUTES

24 June 2001, Ramallah
1st Directors' Meeting
Participants: Dr. Volker Perthes and Muriel Asseburg from SWP; Dr. Mahdi Abdul Hadi, Deniz Altayli and Iyad Qadi from PASSIA

The meeting discussed project prospects, activities and working plan, budget issues, and necessary arrangements and potential EuroMeSCo invitees for the first workshop in September 2001. Furthermore, the design and content of the database was discussed.

22 September 2001, Jerusalem
2nd Directors' Meeting
Participants: Dr. Volker Perthes and Muriel Asseburg and Ulrike Reinhardt from SWP; Dr. Mahdi Abdul Hadi, Deniz Altayli and Iyad Qadi from PASSIA

The meeting evaluated the first workshop held on 21 September 2001, discussed the planning of the 2nd workshop in Berlin and topics for papers to be prepared as part of the ongoing project.

16 December 2001, Berlin
3rd Directors' Meeting
Participants: Dr. Volker Perthes and Muriel Asseburg and Ulrike Reinhardt from SWP; Dr. Mahdi Abdul Hadi and Deniz Altayli from PASSIA, and working group members Fouad Ammor (GERM, Rabat, Morocco), Niall Greene (Institute of European Affairs, Dublin, Ireland), and Anders Hellner (Swedish Institute for International Affairs, Stockholm).
The meeting included a briefing on the progress and proceedings of the working group to date, a discussion over paper outlines, the preparation of the first Annual Report, and further work plans.

**WORKING GROUP MEETINGS**

20-21 September 2001, Ramallah

**Workshop 1: The Dynamics of the Civil Society and the Political Regime**

*Participants:* Dr. Volker Perthes, Ulrike Reinhardt and Muriel Asseburg from SWP; Dr. Mahdi Abdul Hadi, Deniz Altayli and Iyad Qadi from PASSIA; Dr. Salim Tamari, Director of Institute of Jerusalem Studies and a professor at Birzeit University; Dr. Rima Hamami, Professor at Birzeit University; Shu’a Murar, Project Coordinator, Coalition for Accountability and Integrity; Dr. Sa'id Zeedani, General Director of the Palestinian Independent Commission for Citizens' Rights; Dr. Nabil 'Amro, Minister of PA Ministry of Parliamentary Affairs; 'Izzat Abdel Hadi, Director of Bisan Center for Research and Development; Jamal Shadid, PA Ministry of Labor; (the Moroccan, Irish and Swedish colleagues cancelled their attendance due to the deteriorating situation both in the territories and after the September 11 events).

**Program:**

**THURSDAY, 20 SEPTEMBER 2001**

20:00 Opening Session & Welcoming Dinner

**FRIDAY, 21 SEPTEMBER 2001**

9:30-12:30 Panel Discussion - The Role of Civil Society in Promoting Democracy and the Rule of Law

12:30-13:30 Lunch Break

13:30-16:00 Panel Discussion - The Complementary Relationship between Civil Society and the State - Approaches and Prospects

In addition to the above program the 11 September attacks in New York and Washington, were discussed, and the repercussion these will have both in the Middle East and rest of the world. In particular, the discussion revolved over the expected impact on the Palestinian question and the Palestinian-Israeli conflict.

15-16 December 2001, Berlin, Germany

**Workshop 2: Civil Society and Good Governance in the Euro-Mediterranean Partnership**

*Participants:* Dr. Mahdi Abdul Hadi and Deniz Altayli from PASSIA; Dr. Volker Perthes, Ulrike Reinhardt and Muriel Asseburg from SWP; the SWP researchers Saloua Zerhouni, Isabelle Werenfels, Steffen Erdle, Rola El-Husseini, Ahmad Badawi, Nancy Vosmerbaumer; Fouad Ammor (GERM, Rabat); Niall Greene (Institute of
European Affairs, Dublin); Anders Hellner (Swedish Institute for International Affairs, Stockholm); Dorothee Schmid (Institut d'Etudes Politiques, Paris).

Program:

SATURDAY, 15 DECEMBER 2001

8:00 p.m. Welcoming Dinner, Berlin-Wilmersdorf

SUNDAY, 16 DECEMBER 2001, SWP

9:30 Opening Remarks
Dr. Volker Perthes (SWP) and Dr. Mahdi Abdul Hadi (PASSIA)

Kick-off presentation: “Trouble-Maker or Crisis Messenger? The Problematic Partnership with Civil Society”
Dorothee Schmid (IEP Paris)

Draft paper “Civil Society Cooperation in the Euro-Mediterranean Partnership – Between Theory and Practice”
Ulrike Reinhardt (SWP)

13.00 Work Lunch at SWP

14.00 Presentation of paper proposals
- “Corruption and Civil Society”
  Dr. Niall Greene (IEA, Dublin)
- “Good Governance and Parliamentary Elections in Morocco and Algeria”
  Saloua Zerhouni/Isabelle Werenfels (SWP)
- “Social Governance in Times of Transition: The Cases of Egypt and Tunisia”
  Gamal Abdelnasser/Steffen Erdle (SWP)
- “People to People Projects in Light of the Current Intifada”
  (proposal by Dr. Ghassan Andoni, presented by PASSIA)

16.30 Other business
- annual report
- next meetings
- future papers
Introduction

As a major Palestinian academic institution and think tank dealing with international affairs and the Palestine Question, PASSIA is invited to many conferences, seminars and workshops that take place at both local and international venues.

Listed below are all conferences PASSIA was invited to attend and able to participate throughout the year 2001 (for conferences and workshops on the subject of Jerusalem see Chapter 4)

9 January 2001, World Bank, Dahiet Al-Barid
Democracy and Governance
Organized by: USAID Mission West Bank and Gaza for Palestinian civil society partner organizations
Attended by: Dr. Mahdi Abdul Hadi and Deniz Altayli.

11 January 2001, Chamber of Commerce, Ramallah
Negotiations and the Intifada: Political Programs and Future Perspectives
Organized by: The Palestinian Initiative for the Promotion of Global Dialogue and Democracy (Miflah)
Attended by: Heads of Palestinian political factions and independent personalities.

6 February 2001, Grand Park Hotel, Ramallah
Poverty in the West Bank and Gaza
A presentation organized by the World Bank
Attended by: Dr. Mahdi Abdul Hadi and Deniz Altayli.

21-24 February 2001, Notre Dame Center, Jerusalem
Sabeel's Alternative Assembly: Speaking Truth, Seeking Justice
Organized by: Sabeel Ecumenical Liberation Theology Center, Jerusalem
Attended by: Dr. Mahdi Abdul Hadi

1 The many events to which PASSIA was also invited but was unable to attend are not listed here.
25-26 February, Paris

**The European Union and the Middle East: How to Revive the Peace Process**

*Organized by:* Western European Union: Institute for Security Studies, Paris  
*Attended by:* Dr. Mahdi Abdul Hadi

22 March 2001, Palestinian Media Center, Al-Bireh

**Briefing the Mitchell Committee**

*Participants:* Senator George Mitchell, Chairman; Suleyman Demirel, Former President of Turkey; Torbjorn Jagland, Foreign Minister of Norway; Javier Solana, European Union High Representative; Hanan Ashrawi, General Director, Palestinian Initiative for the Promotion of Global Dialogue and Democracy (MIFTAH); Mahdi Abdul Hadi, Head, PASSIA; Ghassan Al-Khatib, Director, Jerusalem Media and Communication Center (JMCC); Mustafa Barghouthi, Director, Health, Development, and Information Project (HDIP), Ramallah; Yezid Sayigh, Oxford University.

27-29 March 2001, Cairo, Egypt

**Promoting Regional Security in the Middle East**

*Organized by:* The UCLA’s Burkle Center for International Relations, University of California, Los Angeles, US  
*Attended by:* Dr. Mahdi Abdul Hadi

6-9 May 2001, Germany

**Lecture Tour of Dr. Mahdi Abdul Hadi to Germany**

*Organized by:* The Friedrich Ebert Stiftung (FES), Bonn/Jerusalem

7 May 2001, Berlin

- Meeting with Dr. Volker Perthes Stiftung Wissenschaft und Politik (SWP), and SWP Researchers
- Deutsche Parliamentarische Gesellschaft (German Parliamentarian Society), Berlin  
- Lunch with Dagmar Schmidt, Member of German Bundestag, and Dr. Werner Puschra, Department of Near and Middle East, FES, Bonn
- Friedrich Ebert Stiftung, Berlin
- Lecture at Colloquium with the Near East Discussion Forum of the Stiftung Wissenschaft und Politik on 'The Future of Israeli-Palestinian Relations'

8 May 2001, Berlin, Hamburg

- Zentrum für Türkeistudien (Center for Turkish Studies), Berlin: Roundtable Discussion with representatives of the Turkish community and Turkish press
- Deutsches Orient-Institut (German Orient Institute), Hamburg: Discussion with Prof. Udo Steinbach, Director, German Orient-Institute
- Landeszentrale für Politische Bildung (State Center for Political Education), Hamburg: Talk on 'The Jerusalem Question and the Future of Israeli-Palestinian Relations'

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9 May 2001, Mainz
- University of Mainz
- Roundtable with Members of DAVO (German Middle East Association for Contemporary Research and Documentation) on 'The Future of the Israeli-Palestinian Relations'

17 May 2001, Ramallah
Workshop - Coordination and Cooperation between NGOs in Palestine and their Relations with the Palestinian Authority and Donor Countries
Organized by: Palestinian Economic Policy Research Institute (MAS), Ramallah, in cooperation with the Welfare Association Consortium (PNGO World Bank-funded project)
Participants: Representatives from the PNGO Network, Union of Charitable Societies, PA Ministries and Ma’an Institute in Ramallah
Attended by: Iyad Qadi

23 May 2001, Grand Park Hotel, Ramallah
Palestinian National Group Meeting of the Mediterranean Democracy Forum
Organized by: the Friedrich Naumann Foundation, Jerusalem
Attended by: Dr. Mahdi Abdul Hadi

12-13 June 2001, The Hebrew University, Jerusalem
Reconciliation and the Current Conflict
Discussion organized at the sidelines of the Conference on Reconciliation by: The Leonard Davis Institute for International Relations, Hebrew University, Mount Scopus, Jerusalem
Attended by: Dr. Mahdi Abdul Hadi

13-14 June 2001, Ramallah
Palestinian Return Migration: Socio-Economic and Cultural Approaches
Organized by: The Palestinian Diaspora and Refugee Center (Shaml), Ramallah and Mawards (Population Council, Cairo)
Main Speakers: Barbara Ibrahim, Regional Director, Population Council; Dr. As'ad Abdel Rahman, Shaml, Benoit Chaliland, European University Institute; Rania Urabi, Montreal University; Rabab Abdel Hadi, sociologist, Tamara Tamimi; Anthropologist, Binghamton University, USA; American University in Cairo; Rina Isotalo, Anthropologist, Helsinki University, Finland; Daoud Barakat, Refugee Affairs Dept., PLO; Salim Tamari, Center for Jerusalem Studies; Terry Rempel, researcher, Badil Resource Center for Palestinian Residency and Refugee Rights; Mohammed Al-Mbaid, Tamkeen Project; Sharif Kana'an, Anthropologist, Birzeit University; Walid Salem, researcher, Panorama, Jerusalem; Najeh Jarar, Sociologist, Najah University, Nablus.
Attended by: Iyad Qadi

18 June 2001, Brussels
Joint meeting of EuroMeSCo Senior Officials To Investigate How the Objectives of the Political Dimension of the Euro-Mediterranean Partnership Can Be Fostered to Promote the Concept of Civil Society Between the Two Sides of the Mediterranean - Discussion on the Role of Civil Society within the Barcelona Process
Hosted by: The Swedish Presidency of the European Union and organized in collaboration with the EuroMeSCo secretariat at the IEEI, Lisbon and the Swedish Institute of International Affairs in Stockholm
Attended by: Representatives from the Swedish Presidency, the General Secretariat, the European Commission and officials from partners countries, including Dr. Mahdi Abdul Hadi

19 June 2001, Brussels
Senior Officials Meeting - Presentation of the EuroMeSCo Working Program
Introductory speech: European Union Presidency
Presentation of EuroMeSCo’s first year priorities: Alvaro Vasconcelos, Secretariat
Attended by: Dr. Mahdi Abdul Hadi

23 June 2001, Best Eastern Hotel, Ramallah
Current Situation Demands Upon Cease-fire Agreements
A closed session meeting for a number of Palestinians politicians and thinkers
Organized by: The Palestine Media Center, Ministry of Culture and Information, Ramallah
Attended by: Dr. Mahdi Abdul Hadi

8 July, 2001, Ar-Ram, Jerusalem
Palestinian and Israeli Academics, Writers and Public Figures Discuss the Current Situation
Encounter Organized by: Yasser Abed Rabbo, Hanan Ashrawi, Yossi Beilin

17-18 July 2001, Madrid
The Road to Israeli-Palestinian Peace
Organized by: United Nations International Meeting on the Question of Palestine, Madrid
Attended by: Dr. Mahdi Abdul Hadi

15-18 October 2001, Prague Castle, Prague, Czech Republic
Organized by: The Forum 2000 Foundation under the auspices of President Vaclav Havel
Attended by: Dr. Mahdi Abdul Hadi
26-28 October 2001, Seoul, Korea

10th International Conference of the Korean Association of the Middle East Studies (KAMES)

Organized by: Korean Association of the Middle East Studies, Seoul, Korea.

Attended by: Dr. Mahdi Abdul Hadi
8-9 November 2001, Lisbon, Portugal

19th International Lisbon Conference - "Europe, the US and the Mediterranean in the Aftermath of 11 September: Identity, Fundamental Values, and Security"
Organized by: Institute of Strategic and International Studies (IEEI), Lisbon, Portugal
Attended by: Dr. Mahdi Abdul Hadi

9-11 November 2001, Oxford, UK

Ditchley Park Conference - "The United States and the Islamic World"
Organized by: Oxford Centre for Islamic Studies, Oxford, UK
Attended by: Dr. Mahdi Abdul Hadi
Introduction

Every year since 1988, PASSIA has published its Diary, which still follows its original aims and goals, i.e., to serve as a directory of contact information of relevant organizations operating in the West Bank and Gaza – listing names, addresses, main activities – combined with a full day-to-day planner (calendar) of the respective year and a comprehensive compilation of events and statistics related to Palestine and the Palestinians.

The PASSIA Desk Diary is annually updated – entries are added, changed or removed and new addresses and information are included. PASSIA is very proud to say that its diary has become an invaluable source of information for many people, both locally and abroad.

The 2002 edition of the PASSIA Desk Diary contains over 350 pages of updated and new addresses, a comprehensive calendar, and information and statistics on relevant events and issues, as they became available throughout the year of 2001.

Contents

The 2002 edition of the PASSIA Desk Diary contains over 320 pages of updated and new addresses, a comprehensive calendar, and information and statistics on relevant events and issues, as they became available throughout the year of 2001. It is divided into three main sections as follows:

The first section is the Directory, which contains details of Palestinian and international institutions operating in the Palestinian Territories. The fact that it is annually updated as well as the comprehensiveness of the directory is unique and makes it an invaluable resource for all those interested in or working on the Palestine Question. Among the information provided one finds names of contact persons, phone and fax numbers, e-mail and mailing addresses, internet websites (where available), and a brief background for most organizations on their main
fields of work. The directory also includes an index that facilitates the search for a certain entry. Directory entries in the 2002 edition included the following:

- PLO Bodies, Departments, and Representation Abroad
- Palestinian Authority (PA) Ministries and other Institutions, Commissions and Councils
- Palestinian Legislative Council (PLC) members and committees
- Police and Security (PA)
- Local Government (Governorates, Municipalities & Village Councils)
- Political Parties and Factions
- Academic and Research Centers
- Agriculture
- Associations & Unions
- Chambers of Commerce
- Charitable Organizations
- Cultural Centers
- Democracy, Peace & Community Development Centers
- Diplomatic Missions
- Education (Universities, Colleges, Schools, Training Centers, Educational Institutes, and Libraries)
- Environment & Water
- Financial & Development Institutions (Banks, Credit, Investment & Consulting Companies, Money Changers)
- Governmental Aid Missions
- Health (Hospitals, Clinics & Centers, Physicians, Pharmacies)
- Human Rights & Law (Human Rights Centers, Law Offices, Lawyers)
- International & UN Organizations
- Local and Foreign Media & Press
- NGOs Operating in Palestine
- Palestinian Organizations in Israel
- Religious Forums & Centers
- Services (Accountants, Advertisement, Print & Design, Bookshops & Stationary, Car Rentals, Computers, Couriers & Express Services, E-mail & Internet, Insurances, Management Consulting & Development, Planning & Engineering, Real Estate, Restaurants, Telecommunication & Office Equipment, Translation & Editing)
- Trade - Import/Export
Travel and Tourism (Airlines, Hotels & Resorts, Hospices & Guesthouses, Travel Agencies & Tour Operators, Taxis & Transportation)

Women's Organizations

Youth Organizations and Sport Clubs

The second section of the Diary 2002 includes standard features, such as a day-by-day planner, calendars for the previous and following years, address and note space, and anniversaries and national holidays of foreign countries. Each calendar page also includes a box – “On Jerusalem” – containing quotes on Jerusalem from various sources, including Palestinian and Israeli figures, and excerpts from statements and UN resolutions.

The third section of the Diary is the PASSIA Agenda, a source of information and facts about Palestine and the Palestinians. The agenda begins with 14 chapters in which the following aspects of Palestinian society and the Palestine Question are described, supported by tables, statistics and suggestions for further research (reading material and website references):

- Dictionary of Palestinian Political Terms
- Geography
- Population
- Refugees
- Land & Settlements
- Water & Environment
- Economy (Agriculture, Industry & Private Sector, Labor & Employment, Tourism, Trade, Taxation, Finances)
- Education
- Health
- Infrastructure (Housing & Construction, Transport & Roads, Telecommunication, Electricity & Energy)
Society & Living Conditions
Government & Negotiations
Jerusalem (facts & figures on the history, population, Israeli policies and practices, settlement, and housing, as well as a chronology of events throughout 2000).

The fourth and final part of the agenda comprises some graphs and figures related to Palestinian history, the PLO structure and donor coordination, a Palestine Chronology 2001, a full list of PASSIA publications, as well as a selection of colored Maps, including one on the projection West Bank Final Status as presented by Israel at Taba in January 2001.
A. Board of Trustees

**Dr. Mahdi Abdul Hadi** - Chairman
Political scientist; historian; columnist; author; founder and member of various Palestinian institutions; founder and head of PASSIA

**Dr. Kamal Abdul Fattah** - Vice-Chairman
Professor of Geography, Birzeit University; author of various publications on the geography of Palestine

**Dr. Adnan Musallam** - Secretary
Associate Professor of History, Bethlehem University; member of Al-Liqa' Center for Religious and Heritage Studies in the Holy Land, Bethlehem

**Dr. Sari Nusseibeh**
Professor of Philosophy; political analyst; author; President of Al-Quds University, Jerusalem

**Dr. Bernard Sabella**
Professor of Sociology, Bethlehem University; Project Director, Middle East Council of Churches, Jerusalem

**Diana Safieh** - Treasurer
Founder/General Manageress of a private Palestinian travel company, Jerusalem

**Dr. Said Zeedani**
Director, Palestinian Independent Commission for Citizen Rights (PICCR); former Dean of Faculty of Arts, Birzeit University, and Professor of Philosophy at Birzeit and Al-Quds universities.
B. Administration

PASSIA employs all its staff on a contractual basis, full or part time. The current PASSIA team, headed by Dr. Mahdi Abdul Hadi, handles the execution of all projects, with other researchers or part-timers commissioned for specific tasks related to these projects.

Deniz Altayli (1993-) - Program Director
MA Sociology (with Economics and Political Science), University of Heidelberg, Germany (1993)

Iyad Al-Qadi (5-12/2001) - Program Coordinator
BA English Literature, Bethlehem University (1993)

Randa Gharfeh (1998-) - Administrator/Program Assistant
BA English Literature, Bethlehem University (1995)

Sana’ Shannak (2000-) - Secretary
Diploma, Executive Secretary, Ramallah Women’s Training Center

Mahmoud Abu Rmeileh (2001-) - Computer Maintenance, Webmaster
BA Mechanical Engineering, Minor in Computer Science, University of Kentucky, US; Microsoft Certified System Engineer (MCSE)

Yousef Salman (1997-) - Accountant
MA Business Administration, St. John Fisher College, Rochester, NY

Wa’el Sa’adi (1992-) - Auditor (CPA)
Diploma from Hebrew University of Jerusalem

Mazen Qubti (1990-) - Legal Advisor
Attorney, Jerusalem
C. Financial Support

Each year, PASSIA prepares proposals for projects, based on the policy guidelines of the Board of Trustees. Sources of financial support for PASSIA projects in 2001 are listed below. PASSIA takes this opportunity to express its gratitude for the contributions made by the organizations and institutions mentioned.

1. Research Program
   - Special Bulletins and Research Study US Policy Towards Jerusalem and the Occupied Arab Territories, 1948 and 1967 supported by the Friedrich Ebert Foundation (FES), Jerusalem
   - Special Publication 100 Years of Palestinian History – A 20th Century Chronology Partly supported by the by the Swedish International Development Cooperation Agency (SIDA), Stockholm via the Swedish Consulate General, Jerusalem.
   - Publication The World Bank and the Palestinian NGO Project – From Service Delivery to Sustainable Development supported by the Welfare Association Consortium, Jerusalem

2. Dialogue Program
   Supported by Friedrich Ebert Foundation (FES), Jerusalem

3. Program on Jerusalem
   Activities financed by income generated from local sales of PASSIA publications

4. Religious Studies Unit
   Activities financed by income generated from local sales of PASSIA publications
   Publication Muslim-Christian Dialogue in Jerusalem supported by Friedrich Ebert Foundation (FES), Jerusalem

5. Seminars
   - Project Cycle Management for Municipal Employees supported by the Associazione Co.opera, Firenze, Italy
   - “Leadership and International Relations” (Training and Education on International Affairs/Leadership Program) supported by the Public Affairs Section of the US Consulate in Jerusalem

6. Civil Society Empowerment Through Training and Skills Development
   Training programs supported by USAID – West Bank and Gaza Mission, Tel Aviv

7. Working Group on Governance
   Supported by the European Union via the EuroMeSCo Secretariat, Lisbon, Portugal

8. PASSIA Diary 2002
   Partly supported by the Friedrich Ebert Foundation (FES), Jerusalem
D. Networking

PASSIA is a member of the following networks and associations:

PALESTINIAN NGO NETWORK (PNGO)
The PNGO Network, established in 1995, strives to promote coordination and cooperation among Palestinian NGOs and to advocate their right to exist and function without restrictions. It is active in advancing democratic values and in strengthening the role of the civil society in Palestine. At present the network has 76 members (see also http://www.pngo.net/).

EURO-MEDITERRANEAN STUDY COMMISSION (EUROMESCO)
MeSCo was established in 1994 (PASSIA was a founding member) in order to provide Mediterranean countries with a forum for debating international policy and security issues from a regional point of view. In principle, network members deal with international relations and security, carry out policy-oriented research, enjoy a domestically and internationally recognized reputation, and are NGOs.

In 1996, MeSCo’s scope was expanded to include institutes from non-Mediterranean countries. EuroMeSCo strives to promote dialogue and the exchange of information between its members; to support their institution-building and research capacities, and to foster cooperation between the civil societies in the member countries. EuroMeSCo has currently 38 full members and 13 observers. (For further details see: http://www.euromesco.net)

THE ARAB SOCIAL SCIENCE RESEARCH NETWORK (ASSR)
ASSR strives to promote policy research, improve regional cooperation, develop research organizations, and assist researchers. It was launched in Beirut in August 1996 by a group of senior researchers from the following leading regional institutions (see http://www.assr.org/ for more information):

- Lebanese Center for Policy Studies (LCPS), Beirut
- Lebanese Association for Educational Sciences, Beirut
- Al-Ahram Center for Strategic Studies, Cairo
- Ibn Khaldun Center for Development Studies, Cairo
- Center for Strategic Studies, University of Jordan, Amman
- Al-Urdun Al-Jadid Center, Amman
• Center for Palestine Research Studies (CPRS), Nablus
• PASSIA, Jerusalem
• The Ford Foundation, Cairo Office

ASSOCIATION OF PALESTINIAN POLICY & RESEARCH INSTITUTIONS (APPRI)

In 1996, five Palestinian institutes (PASSIA, Jerusalem; CPRS, Nablus; Center for Jerusalem Studies, Jerusalem; JMCC, Jerusalem; and Muwatin, Ramallah) established the Association of Palestinian Policy and Research Institutions as an umbrella organization in order to coordinate and complement their activities, to strengthen their capacities, to create a centralized database for their respective resources, and to enhance research studies in various fields of Palestinian policy.
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