

Building Scenarios Towards Socioeconomic Development in East Jerusalem

During the period from March 2015 to October 2016, PASSIA implemented a project in partnership with the Open Regional Fund for the MENA region (ORF-MENA) of the Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH, which included the development of various scenarios, strategies and advocacy measures for Jerusalem's future along four sectors (1. representation, 2. economy and services, 3. urban planning, 4. institutions and civil society). The goal was to identify ways and means that help Palestinian Jerusalemites remain steadfast inside the city, preserve their identity, strengthen their presence and resilience, and develop mechanisms as well as advocacy tools to improve their socioeconomic situation. The underlying notion was thereby that despite the given constraints, East Jerusalem can and must now begin to plan, advocate and implement its own development policies, programs, and projects.

After an in-depth situation analysis, which included background research, roundtable discussions, focus group meetings, and SWOT analyses, the project embarked on a software-assisted scenario-based strategizing process to better understand the driving forces and challenges that impact the situation in East Jerusalem today and in the coming years, particularly with regard to the aforementioned four thematic sectors. The strategies were developed with a set of defined and measurable objectives in mind and were tested for their robustness in different environments (scenarios) as nobody knows how the future will develop.

The outcome was a strategy (selected from a set of developed strategies) called MUSTAQBALNA/OUR FUTURE!, which aims to take action for the benefits of the Palestinian community in Jerusalem and to improve, if not reverse, the negative effects of almost half a century of occupation, neglect, and discrimination.

Meetings that were held under this program included the following:

3 June 2015, PASSIA, Jerusalem

Topic: Building Scenarios towards a Socioeconomic Development in Jerusalem - Recent Israeli Municipal Policies in Jerusalem

Speakers: Dr. Meir Margalit, Founder and Head of Board of the Committee for the Advancement of Peace Initiatives (CAPI)

Participant(s): Rami Nasrallah, Founder and Head of the International Peace and Cooperation Center (IPCC), Jerusalem; Dr. Omar Yousef, Department of Engineering, Al-Quds University and Head of IPCC Alternative Planning Department; Hatem Abdel Qader, The Jerusalem File, Former Minister of Jerusalem Affairs; Usama Halabi, Lawyer; Darwish Hijazi, Civil Engineer, Project Manager; Fouad Al-Hallaq, Negotiations Affairs Department; Fouad Dakkak, Real Estate Consultant; Khaled Khatib, Engineer; Fadi Hidmi, Director, Jerusalem Chamber of Commerce; Stephanie Benamozig, Project Management Consultant, Grassroots Jerusalem, CAPI; Deniz Altayli, Program Director, PASSIA; Dalia Bitar, Intern, PASSIA; Nora Crosse, Intern, PASSIA.



25 August 2015, PASSIA, Jerusalem

Topic: Scenarios for a Civil Society Planning Unit in Jerusalem

Speakers: Fouad Al-Hallak; Yousef Jabareen

Participant(s): Omran Shroufi, Program Manager, Friedrich-Ebert-Stiftung (FES); Annett Hellwig, Senior Guest Researcher, Friedrich-Ebert-Stiftung (FES); Nada Al-Atrash, Cultural Heritage Consultant, Bethlehem; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); ShadenKatbeh, Programme Advisor, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Nora Kort, President, Community Development Consultant; Eng. Khaled Khatib, Palestinian Heritage Museum, Dar Al-Tifel Al-Arabi Organization, Jerusalem; Sheikh Jamil Hamami, Lecturer, Al-Quds University; Eng. Sinan Abdel Qader, Architect and Expert in Jerusalem Planning and Zoning, Jerusalem; DarwishHijazi, Civil Engineer, Jerusalem; Abeer Al-Saheb, UN-HABITAT; Deniz Altayli, Program Director, PASSIA, Jerusalem.



21 September 2015, PASSIA, Jerusalem

Topic: Planning and Developing East Jerusalem - Obstacles, Challenges and Opportunities

Speakers: Efrat Cohen-Bar, Planner, Community Planning Department/Coordinator for East Jerusalem, BIMKOM - Planners for Planning Rights, and Co-Editor of BIMKOM's "Survey of Palestinian Neighborhoods in East Jerusalem".

Participant(s): Diana Mardi, Field Researcher, BIMKOM; Fouad Al-Hallaq, PLO Negotiations Affairs Department, Ramallah; Maha Samman, Lecturer, Al-Quds University, Jerusalem; Eng. Khaled Khatib, Palestinian Heritage Museum, Dar Al-Tifl Al-Arabi Organization, Jerusalem; Mohammad Hadieh, Legal Advisor, PLO Negotiations Affairs Department, Ramallah; Safa Nasser Eldin, Vice-President, Al-Quds University, Jerusalem; Samer Nusseibeh, Engineer, Jerusalem; Dr. Ahmad Al-Atrash, Senior Urban Planner, UN-HABITAT; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Nivin Hijazi, GIS-Specialist, Architect, Jerusalem; Deniz Altayli, Program Director, PASSIA, Jerusalem.



18 November 2015, PASSIA, Jerusalem

Topic: Planning and Developing East Jerusalem - Towards a Palestinian Urban Planning Unit

Moderator: Dr. Scott Bollens, Professor of Urban Planning at the University of California.

Participant(s): Dr. Safa Nasser Eldin, Vice-President, Al-Quds University, Jerusalem; Mohammad Hadieh, Negotiations Support Unit, Ramallah; Fouad Al-Hallaq, PLO Negotiations Affairs Department, Ramallah; Eng. Khaled Khatib, Palestinian Heritage Museum, Dar Al-Tifel Al-Arabi Organization, Jerusalem; Fouad Dakkak, Real Estate Consultant, Jerusalem; Abeer Al-Saheb, UN-HABITAT; Dr. Omar Yousef, Department of Engineering, Al-Quds University and Head of IPCC Alternative Planning Department; Nicole Roy, Intern, GIZ; Shaden Katbeh, Programme Advisor, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Ramallah; Deniz Altayli, Program Director, PASSIA, Jerusalem; Shahd Souri, Intern, PASSIA.

9 December 2015, Legacy Hotel, Jerusalem

Topic: Palestinian Institutions in Jerusalem: Their Significance and Challenges.

Speakers: Dua'a Qurei, Director, Palestinian NGO Network (PNGO).

Participant(s): Maria Fariello, Programme Manager, EU, Jerusalem; Zakariya Odeh, Director, The Civic Coalition for Palestinians' Rights in Jerusalem; Taher Nammari, Head of Advisory Committee, Al-Maqdese for Society Development (MSD), Jerusalem; Bashir Muhtaseb, Lawyer; Khalid Hidmi, Agricultural Engineer; Rev. Loren McGrail, Communications, Advocacy and Church Relations, YWCA of Palestine, Jerusalem; Mandy Turner, Director, Kenyon Institute (Council for British Research in the Levant), Jerusalem; Eng. Khaled Kaloti, Businessman; Samer Daoudi, Monitoring Evaluation Officer, Al-Makassed Hospital; Mustafa Abu Zahra, Chamber of Commerce, Jerusalem; Sabri Safadi, Assistant Professor, Al-Quds University; Husamettin Arslan, Deputy Consul General, Consulate General of Turkey, Jerusalem; Woong-Chul Pak, Representative, Korean Representative Office to the PA, Ramallah; Nabil Abdallah, Head of Research Unit, Jerusalem Legal Aid & Human Rights Center (JLAC); Rami Saleh, Executive Director, JLAC; Maher Daoudi, Senior Programme Manager, Humanitarian Assistance, Consulate General of Sweden, Jerusalem; Ibrahim Matar, Economist; Lucy Nusseibeh, Director, Institute of Modern Media, Al-Quds University; Majdoleen Jibril, Director, Educational Aids Department, PCBS, Ramallah; Nabil Hamudah, General Director, Al-'Iqaria Trading Investment Company; Sébastien Bidaud, Deputy Consul and Political Officer, French Consulate General, Jerusalem; Dora Catutti, MEPP Desk Officer, French Consulate General, France; Ahmad Safadi, Director, Elia Youth Organization, Jerusalem; Maha Samman, Lecturer, Al-Quds University, Jerusalem; Dr. Helga Baumgarten, Lecturer, Birzeit University; Sawsan Safadi, PR Manager, PA Ministry of Education; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Advisor, GIZ, Ramallah; Robin Solomon, Cultural Affairs Officer, US Consulate General, Jerusalem; Nora Kort, President, Community Development Consultant; Prof. Shukri Abed, Managing Director, Center for Jerusalem Studies, Al-Quds University, Jerusalem; Darwish Hijazi, Civil Engineer, Jerusalem; Sheikh Jamil Hamami, Lecturer, Al-Quds University, Jerusalem; Dr. Suleiman Ghosheh, Medical Doctor, Jerusalem; Ratibeh Alaeddin, Head of Board of Directors, Sharek Youth Forum; Raed Saadeh, Jerusalem Tourism Cluster; Khaled Zabarkah, Lawyer; Sedat Yilmaz, Director, Cultural Section of the Consulate General of the Republic of Turkey in Jerusalem; Eveline Muhareb, DAAD (German Academic Exchange Service); Mahmoud Jaddeh; Andrew Dumm, Political Officer, U.S. Consulate General, Jerusalem; Doread Rushedeh; Deniz Altayli, Program Director, PASSIA, Jerusalem; Hind Husseini, PASSIA Team; Shaima Boukaileh, Intern, PASSIA; Shahd Souri, Intern, PASSIA.



12 January 2016, PASSIA Office, Jerusalem

Topic: Palestinian National Address in Jerusalem

Participant(s): Jamal Zahalka, Knesset member; Omar Alami, Businessman; Sam Bahour, Consultant; Dr. Rafiq Hussein, CEO, Al-Makassed Hospital, Jerusalem; Tareq Touqan, Lawyer; Sami Irsheid, Lawyer; Fadi Hidmi, Director, Jerusalem Chamber of Commerce, Jerusalem; Abdel Qader Al-Husseini, Director, Faisal Hussein Foundation, Jerusalem; Mazen Al-Jabari, Youth Development Department (YDD), Jerusalem; Safa Nasser Eddin, Vice-President, Al-Quds University; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ), Ramallah; Shaden Katbeh, Programme Advisor, GIZ; Ishaq Budeiri, Lawyer, Director, Arab Studies Society; Shifa Jayousi, UNSCO; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Lubna Katbeh, Lawyer, Jerusalem; Hatem Abdel Qader, The Jerusalem File, Former Minister of Jerusalem Affairs; Dr. Bernard Sabella, Palestinian Legislative Council member; Wael Idreis, Jerusalem; Deniz Altayli, Program Director, PASSIA, Jerusalem; Hind Hussein, PASSIA Team; Shaima Boukaileh, Intern, PASSIA; Bailey Williams, Intern, PASSIA; Shahd Sour, Intern, PASSIA.



19 January 2016, PASSIA, Jerusalem

Topic: Socioeconomic Development in Jerusalem

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Sam Bahour, Managing Partner, Applied Information Management (AIM), Ramallah/Al-Bireh; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Mazen Al-Jabari, Youth Development Department (YDD), Jerusalem; Raja Khalidi, Development Economist, Jerusalem/Ramallah; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Deniz Altayli, Program Director, PASSIA; Bailey Williams, Intern, PASSIA.



6 February 2016, PASSIA, Jerusalem

Topic: Jerusalem Economy and Services: Reversing the Impact of Annexation, Isolation and Disintegration

Speakers: Raja Khalidi, Development Economist; Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network.

Participant(s): Samer Nusseibeh, Engineer, Jerusalem; Fadi Hidmi, Director General, The Arab Chamber of Commerce & Industry, Jerusalem; Dr. Safa Nasser Eddin, Vice-President, Al-Quds University, Jerusalem; Shifa Jayousi, UNSCO, Jerusalem; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Advisor, GIZ; Sam Bahour, Consultant; Eng. Khaled Kaloti, Businessman, Jerusalem; Azzam Abu Saud; Fouad Dakkak, Real Estate Consultant, Jerusalem; Mustafa Abu Zahra, Chamber of Commerce, Jerusalem; Hind Khoury, Secretary-General, Kairos Palestine; Deniz Altayli, Program Director, PASSIA, Jerusalem; Shaima Boukaileh, Intern, PASSIA.



11 February 2016, PASSIA, Jerusalem

Topic: PASSIA Project on Jerusalem

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Deniz Altayli, Program Director, PASSIA.



27 February 2016, PASSIA, Jerusalem

Topic: Palestinian Civil Society and Institutions in Jerusalem (SWOT Analysis)

Moderator: Iyad Joudeh, Managing Director, Solutions for Development Consulting Co., Ramallah

Participant(s): Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Fouad Dakkak, Real Estate Consultant, Jerusalem; Dr. Nazmi Jubeh, Professor of History and Archaeology, Birzeit University; Thabia Biltajy, Administrative Assistant, Elia Youth Organization, Jerusalem; May Daghash, Programme Analyst, Poverty Reduction and Economic Development, Programme of Assistance to the Palestinian PA, UNDP; Samer Nusseibeh, Engineer, Jerusalem; Jumana Khoury, Solutions for Development Consulting; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network.



27 February 2016, PASSIA, Jerusalem

Topic: The Question of Palestinian Representation in Jerusalem (SWOT Analysis).

Moderator: Iyad Joudeh, Managing Director, Solutions for Development Consulting Co., Ramallah

Participant(s): Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Dr. Mustafa Abu Sway, Member, Awqaf Council; Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Dr. Safa Nasser Eddin, Vice-President, Al-Quds University, Jerusalem; Samer Nusseibeh, Engineer, Jerusalem; Dr. Amneh Badran, Head, Department of Political Science, Al-Quds University; Mounir Kleibo, Representative, ILO Jerusalem; Raed Saadeh, Jerusalem Tourism Cluster; Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Fouad Dakkak, Real Estate Consultant, Jerusalem; Dr. Bernard Sabella, Palestinian Legislative Council member; Dr. Rami Nasrallah, Head, International Peace and Cooperation Center (IPCC).



5 March 2016, PASSIA, Jerusalem

Topic: Planning and Zoning in Jerusalem (SWOT Analysis)

Moderator: Iyad Joudeh, Managing Director, Solutions for Development Consulting Co., Ramallah

Participant(s): Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Nivin Hijazi, GIS-Expert, Architect, Jerusalem; Ahmad Sub Laban, GIS-Expert, Researcher, Ir Amim; Dr. Hani Abdeen, Medical Doctor, Dean of Medical School, Al-Quds University, Jerusalem; Dr. Yara Saifi, Architect, Dean, Hind Al-Husseini College, Al-Quds University, Jerusalem; Maha Samman, Professor, Al-Quds University, Jerusalem; Dr. Tawfiq Budeiri, Ministry of Local Government, Ramallah; Jumana Khoury, Consultant, Solutions for Development Consulting; Sami Irsheid, Lawyer; Samer Nusseibeh, Engineer, Jerusalem; Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Mahmoud Zahaikah, Head, Union for Jerusalem Housing Assembly; Dr. Rami Nasrallah, Head, International Peace and Cooperation Center (IPCC), Jerusalem; Deniz Altayli, Program Director, PASSIA, Jerusalem; Hind Hussein, PASSIA Team.



5 March 2016, PASSIA, Jerusalem

Topic: Economy and Services in Jerusalem (SWOT Analysis)

Moderator: Iyad Joudeh, Managing Director, Solutions for Development Consulting Co., Ramallah

Participant(s): Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Eng. Khaled Kaloti, Businessman, Jerusalem; Mustafa Abu Zahra, Chamber of Commerce, Jerusalem; Jumana Khoury, Consultant, Solutions for Development Consulting; Samer Nusseibeh, Engineer, Jerusalem; Kamel Hussein, International/Investor Relations, Bank of Palestine PLC.; Eng. Yousef Shalian, Director, Lutheran World Federation- The Vocational Training Centre; Raed Saadeh, Head, Jerusalem Tourism Cluster; Sami Abu Dayyeh, General Manager, Ambassador Hotel, Jerusalem; Terry Boullata, Swiss Development Cooperation, Jerusalem; Shifa Jayousi, UNSCO, Jerusalem; Hind Hussein, PASSIA Team.



21 and 22 March 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop - Introduction and Tools Facilitator: Dr. Thomas Lehr, Scenario Development Expert, Parmenides Foundation and European School of Governance (eusg), Berlin, Germany.

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA.



30 March 2016, PASSIA, Jerusalem

Topic: Scenario Development - Follow-up and Next Steps

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer; María Jesús Garrido, Volunteer, PASSIA.



11 April 2016, PASSIA, Jerusalem

Topic: Scenario Development for Jerusalem - Follow-up Session

Participant(s): Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Dr. Salam Fayyad, Economist; Abdel Qader Al-Husseini, Chairperson, Faisal Hussein Foundation, Jerusalem; Shifa Jayousi, Program Officer, UNSCO; Samer Nusseibeh, Engineer, Jerusalem; Saad Halawani, Programme Manager - Society, British Council, Jerusalem; Hatem Abdel Qader, Fatah member, former Minister of Jerusalem Affairs, former PLC member for Jerusalem; Rami Nasser Eddin, Director, Ru'ya (Palestinian Vision), Jerusalem; Mounir Kleibo, Representative, ILO Jerusalem; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA.



14 April 2016, PASSIA, Jerusalem

Topic: Scenario Development for Jerusalem - Situation Analysis

Participant(s): Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Shifa Jayousi, Program Officer, UNSCO; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA.



18 April 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop II (Economy & Planning)

Facilitator: Dr. Thomas Lehr, Scenario Development Expert, Parmenides Foundation and European School of Governance (eusg), Berlin, Germany.

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Jerusalem File, Researcher; Yousef Dajani, Chairman, Jerusalem District Electricity Company LTD (JDECO), Jerusalem; Sana' Hasna, Researcher, Jerusalem File, Palestinian Negotiation Support Project, Negotiations Affairs Department, Ramallah; Eng. Fouad Dakkak, Real Estate Consultant, Jerusalem; Maha Samman, Professor, Al-Quds University, Jerusalem; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA.



19 April 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop II (Institutions & Governance)

Facilitator: Dr. Thomas Lehr, Scenario Development Expert, Parmenides Foundation and European School of Governance (eusg), Berlin, Germany.

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Rafiq Hussein, CEO, Al-Makassed Hospital, Jerusalem; Abdel Qader Al-Husseini, Chairperson, Faisal Hussein Foundation, Jerusalem; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA.



20 April 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop II - Follow-up and Next Steps

Facilitator: Dr. Thomas Lehr, Scenario Development Expert, Parmenides Foundation and European School of Governance (eusg), Berlin, Germany.

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA.



5 and 7 May 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop III - Developing Scenarios

Facilitator: Dr. Thomas Lehr, Scenario Development Expert, Parmenides Foundation and European School of Governance (eusg), Berlin, Germany.

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Samer Nusseibeh, Engineer, Jerusalem; Nabil Izhiman, Legal Professional, Jerusalem; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA.



12 May 2016, PASSIA, Jerusalem

Topic: Economic Strategies in Jerusalem

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Nur Arafeh, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Samer Nusseibeh, Engineer, Jerusalem; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA.



23 and 24 May 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop IV - Evaluation of Umbrella Strategies and Discussion of Results

Facilitator: Dr. Thomas Lehr, Scenario Development Expert, Parmenides Foundation and European School of Governance (eusg), Berlin, Germany.

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Shaden Katbeh, Programme Coordinator for Economic Projects, GIZ; Johannes Lutz, Junior Researcher, GIZ; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Nur Arafeh, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Samer Nusseibeh, Engineer, Jerusalem; Nabil Izhiman, Legal Professional, Jerusalem; Aya Kawasmi, Lawyer; Fadi Hidmi, Director General, The Arab Chamber of Commerce & Industry, Jerusalem; Shífa Jayousi, Program Officer, UNSCO; Bassem Khoury, former Minister of National Economy; Mohammad abu Khdeir, Journalist, Al-Quds Newspaper; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA



25 May 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop IV - Reflection of the Results and Planning of Next Steps

Participant(s): Dr. Thomas Lehr, Scenario Development Expert, Parmenides Foundation and European School of Governance (eusg), Berlin, Germany; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA



31 May 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop IV - Follow-up and Next Steps

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Deniz Altayli, Program Director, PASSIA; Núria Masdéu, Volunteer, PASSIA; Maria Garrido, Volunteer, PASSIA.



16 July 2016, PASSIA, Jerusalem

Topic: Strategy Development for Jerusalem: Translating Strategic Options Into Action

Participant(s): Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Deniz Altayli, Program Director, PASSIA.

23 July 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop V - Socio-economic Development in Jerusalem

Participant(s): Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Tawfiq Habasch, The Arab Chamber of Commerce & Industry; Raed Saadeh, Jerusalem Tourism Cluster, TAJ; Anan Ghaith, Jerusalem Tourism Cluster; Shurook Surafi, Jerusalem Tourism Cluster.

23 July 2016, PASSIA, Jerusalem

Topic: Scenario Development Workshop V- Development of Urban Planning in Jerusalem

Participant(s): Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Eng. Fouad Dakkak, Real Estate Consultant, Jerusalem; Maha Samman, Professor, Al-Quds University, Jerusalem; Nabil Izhiman, Legal Professional, Jerusalem.

30 July 2016, PASSIA, Jerusalem

Topic: **Scenario Development Workshop V- Development of Representation in Jerusalem**

Participant(s): Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Saad Halawani, Program Manager - Society, British Council, Jerusalem; Munir Nuseibah, Legal Professional, Director, Community Action Center, Jerusalem.

30 July 2016, PASSIA, Jerusalem

Topic: **Scenario Development Workshop V- Development of Institutions in Jerusalem**

Participant(s): Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Luke McBain, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Nour Nusseibeh, Education and Social Entrepreneurship Program Manager, Science & Technology House, Al-Nayzak; Omar Zaro, Planning and Development Unit, Al-Quds University; Safa Nasser Eddin, Vice-President, Al-Quds University, Jerusalem; Mira Puetz, Intern, PASSIA; Anja Siegel Intern, PASSIA.

30 July 2016, PASSIA, Jerusalem

Topic: **Scenario Development Workshop V - Development of Institutions in Jerusalem**

Participant(s): Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Luke McBain, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Nour Nusseibeh, Education and Social Entrepreneurship Program Manager, Science & Technology House, Al-Nayzak; Omar Zaro, Planning and Development Unit, Al-Quds University; Safa Nasser Eddin, Vice-President, Al-Quds University, Jerusalem; Mira Puetz, Intern, PASSIA; Anja, Siegel Intern, PASSIA.

3 September 2016, PASSIA, Jerusalem

Topic: **Strategy Development for Jerusalem - Developing Action Plans**

Participant(s): Dr. Hani Abdeen, Dean of Medical School, Al-Quds University, Jerusalem; Jumana Jaouni, Head of Mission Advisor, International Committee of the Red Cross (ICRC); Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Deniz Altayli, Program Director, PASSIA.

1 October 2016, PASSIA, Jerusalem

Topic: **Strategy Development for Jerusalem - From Strategy to Action**

Moderator: Iyad Joudeh, Managing Director, Solutions for Development Consulting Co., Ramallah

Participant(s): Nur Arafah, Policy Fellow of Al-Shabaka - The Palestinian Policy Network; Fouad Hallak, PLO Negotiations Affairs Department, Ramallah; Dr. Dieter Kattermann, Head of Programmes, Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ); Anas Salous, Programme Officer - Economic Projects, GIZ, Ramallah; Samer Nusseibeh, Engineer, Jerusalem; Dr. Munir Nuseibah, Assistant Professor at the Faculty of Law, Director, Al-Quds Human Rights Clinic and Community Action Center, Al-Quds University; Deniz Altayli, Program Director, PASSIA.

