

# ANNUAL REPORT

1998

# PASSIA ANNUAL REPORT 1000



PASSIA
Palestinian Academic Society for the Study of International Affairs

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# THE YEAR THAT WAS

The year 1998 began as the old year ended – with increased Israeli settlement activity, a stalemate in the peace talks, and the PNA asking Washington to pressurize Israel into implementing the articles of its signed agreements instead of trying to bypass the three phases of employment as stipulated by the Hebron Agreement. In mid-January, Israeli soldiers and Palestinian policemen exchanged gunfire near Gush Katif during a large demonstration against the expansion of Jewish settlements. While the Israeli High Court legalized torture by ruling in favor of the use of force against Palestinian detainees by GSS interrogators, the PNA ordered Chief Justice Qusai Al-Abadleh to retire after he criticized the Palestinian judicial system and the Minister of Justice. In Jerusalem, the extremist Jewish settler group Ateret Cohanim began 'rehabilitating' 18 homes in the Moslem Quarter of the Old City and continued its efforts to purchase additional properties. The end of the month witnessed the first public statement by the PNA concerning the possible 4 May 1999 declaration of a Palestinian state.

During the first quarter of 1998 there were frequent clashes between Palestinians and the Israeli army: in Jerusalem, after Israel approved the construction of 132 housing units for Jewish settlers in Ras Al-Amud and the eviction of the Jahalin Bedouins from their encampment near Ma'ale Adumim; in Bethlehem, following the death of a Palestinian youth in Israeli police custody; in Qalandia Refugee Camp, after the army arrested six Arabs suspected of 'violent actions' during a nighttime raid; and in Hebron, after Israeli soldiers murdered three Palestinian workers at the Tarqumiya checkpoint and a 13-year-old boy, who was shot during the ensuing confrontations.

In March, faced with a new US proposal involving a lesser percentage of withdrawal, contingent on Israeli conditions, the Palestinians expressed their support for direct EU involvement and the EU-endorsed British initiative. Even a visit to Gaza by UN Secretary General Kofi Annan failed to bear fruits, and on 25 March, Netanyahu confirmed Palestinian fears by publicly opposing anything more than a 9% withdrawal from West Bank territory. The month ended with the 29 March assassination near Ramallah of Muhiyeddin Ash-Sharif, considered number two in Hamas's military wing Izz Eddin Al-Qassam. Hamas member Imad Awadallah was accused by the PA of having committed the murder because of an alleged power struggle within the ranks of Hamas.

On 1 April, Israeli officials and police destroyed the Sumud Camp site in the Sawaneh neighborhood of East Jerusalem. On 15 April, Israel released the longest serving Palestinian administrative detainee, Ahmed Qattanesh, after five years and eight months. Also in April, Israel outraged observers worldwide when it denied for the first time since 1967 an international organization - the ILO - entry, preventing it from carrying out its annual mission.

In early May, two days of indirect talks in London resulted in President Arafat accepting but Israel rejecting the US proposal for a 13% redeployment from the West Bank. On 14 May thousands of Palestinians took part in the 'One Million March' to commemorate An-Naqba, the 50<sup>th</sup> anniversary of the Palestinian 'catastrophe'. The march resulted in lengthy clashes with Israeli troops that left ten Palestinians dead and more than 300 injured. Toward the end of the month, President Arafat faced his first no-confidence vote introduced by the PLC be-

cause of unanswered queries concerning budgetary and administrative reforms. Meanwhile, Ateret Cohanim was busy attempting to construct a new settlement near Herod's Gate in the Old City of Jerusalem, having taken over one house and set up several mobile homes.

The settlement issue remained in the headlines throughout June: Ariel settlement was granted city status, the Elad settler group took over four homes in Wadi Hilweh/Silwan, and Israel approved a plan to expand Jerusalem by annexing more Palestinian land and connecting the city with Israeli settlements. The internationally condemned plan includes the annexation of Jewish areas to the west of the city, boosting Jerusalem's population by another 30,000 Jews, and calls for a 'super municipality' for the city and nearby West Bank settlements.

In early July, the UN General Assembly upgraded Palestine's representation, allowing it to put its signature as 'co-sponsor' on proposed resolutions. Shortly afterwards, Israel announced that it would only accept the US 13% redeployment proposal on condition that the disputed 3% (Israel was insisting on 10% only) would be transformed into nature reserves supervised by both sides.

A few days after President Arafat announced the long awaited cabinet shuffle on 5 August, the PLC voted to approve the new cabinet, now with an additional ten ministers. The escape of Imad Awadallah from the Jericho Detention Center resulted in the first ever Palestinian-imposed curfew on Jericho. Another 'first' occurred on 30 August, when President Arafat approved the death sentence imposed one day earlier by the Gaza Military Court against the brothers Faris, Mohammed and Ra'ed Abu Sultan, who were accused of killing two brothers from the Al-Khalidi family on 27 August. Two of the Abu Sultan brothers were subsequently executed by police gunfire. Following the stabbing death of an extremist Jewish rabbi in the Tel Rumeida settlement in Hebron, Israel imposed a nine-day curfew on Palestinian residents of the H2 area, during which three Palestinian children died, including a three-month old baby and a newborn whose families were prevented from passing through the checkpoint on their way to rush them to hospital, and a 12-year old boy who was run over several times by a settler's car.

September began with the assassination by Israeli agents of Hamas fugitives Imad and Adel Awadallah. A few days later, an Israeli settler fired at a group of students from Beitunia, killing one youth; over 90 Palestinians were injured in the protests that followed. On 28 September, Palestine participated for the first time in the General Debate of the UN General Assembly. A day later, President Arafat met President Clinton and accepted for the first time the 13% withdrawal including a 3% nature reserve.

On 9 October, one day after US Secretary of State Madeleine Albright's visit to the region, Israeli Prime Minister Netanyahu named cabinet hawk Ariel Sharon as Israel's new Foreign Minister. On 15 October, Israeli and Palestinian leaders convened at Wye Plantation near Washington in order to negotiate a final deal based on the US-proposed package. The deal that was signed on 23 October after nine days of negotiations – involving, at times, US President Clinton and Jordan's King Hussein - includes a further Israeli withdrawal from 13% of the West Bank, the release of 750 Palestinian political prisoners, the opening of the Gaza airport and the safe passage between the West Bank and Gaza Strip, and specific Palestinian steps to halt anti-Israeli violence including a CIA-supervised plan to fight alleged terrorists and the removal of anti-Israel phrases from the Palestinian Covenant. Toward the end of October, a demonstration protesting the raiding of the Fatah office in Ramallah by PA military intelligence personnel turned violent when Palestinian policemen fired from rooftops,

killing a 16-year-old youth. The tense situation worsened when, following a Hamas suicide attack on an Israeli convoy in Gaza, PA security forces arrested a large number of members and supporters of Islamic groups and put Hamas spiritual leader Sheikh Ahmed Yassin under house arrest.

At the beginning of November, Jewish settlers, protected by Israeli police, began leveling land in Ras Al-Amud, while tenders were invited for building the controversial Jewish housing project 'Har Homa' at Jabal Abu Ghneim. A few days later, the Jerusalem municipal elections resulted in Likud mayor Ehud Olmert being re-elected and the religious parties winning nearly half of the 31 seats of the City Council. Against the Palestinian consensus to boycott the elections as in previous years, there was for the first time a Palestinian candidate — Musa Alayyan from Beit Safafa — who ran in the elections. On 18 November, as Jewish settlers followed Ariel Sharon's call "to move, run and grab as many hilltops as they can to enlarge the settlements because everything we take now will stay ours," the Knesset ratified the Wye Memorandum. Two days later, Israel carried out the first redeployment in the northern West Bank and released 250 prisoners, most of whom, however, turned out to be common criminals, which resulted in mass demonstrations in support of the prisoners and clashes with Israelis soldiers that left at least 57 people injured. On 24 November, the Palestinians were finally allowed to open Gaza International Airport.

The violence that prevailed throughout 1998 did not ease in December. On 2 December, an Israeli assailant stabbed to death father of six Usama Natsheh in Abu Tor, and at least ten people, including a priest and a nine-year-old boy were wounded in the subsequent demonstrations. The same day, Palestinian crowds ambushed an Israeli soldier near Beit El, and on 3 December, the Israeli Cabinet took a unanimous decision to suspend a further West Bank troop withdrawal, stipulated in the Wye Memorandum. The decision was heavily criticized by the EU, the UN and others. Two days later, Palestinian prisoners in Israeli jails began an open-ended hunger strike, and the violent confrontations that followed left a youth from Silwad dead and over 120 others injured. On 7 December, Nasser Eregat was declared clinically dead, having been shot by Israeli soldiers whilst standing on the roof of his home in Abu Dis village near Jerusalem, and on 11 December, two youths were killed by Israeli troops during violent demonstrations in Qalgilya. On 14 December, during the first historic visit to the Palestinian areas by an American president, top Palestinian officials revoked, in the presence of US President Bill Clinton, parts of the Palestinian Charter that called for the destruction of Israel, while a new industrial park was inaugurated at the Karni Crossing. Gaza. The next day, the Clintons joined President Arafat and his wife Suha for a tree-decorating ceremony in Bethlehem. Three days later, during widespread Palestinian demonstrations protesting the US air strikes against Irag, Israeli soldiers fired rubber bullets at protestors, killing 19-year-old Mohammad Daoud near Al-Bireh and injuring dozens more. Bringing the year to a gloomy end, the Israeli Knesset voted overwhelmingly on 21 December for early elections, signaling the collapse of the Netanyahu government and effectively freezing peace negotiations with the Palestinians.

# 1... Research Studies

# NTRODUCTION

Since its foundation in 1987, PASSIA has implemented an annual *Research Studies Program* and has accumulated over 12 years of experience in academic research, documentation, and publishing. Under the auspices of this program, PASSIA commissions a number of researchers each year to conduct studies within the context of academic freedom. The contracted researchers/authors of PASSIA publications throughout the years have been as diverse as the subjects covered and included Palestinian, Arab, Israeli and international academics, scholars and experts. They are not necessarily affiliated with PASSIA.

In its efforts to provide background information, in-depth studies and documentation on issues of concern as well as to promote a better understanding of the Palestinian cause, PAS-SIA strives to ensure that research undertaken under its auspices be specialized, scientific and objective. To date, PASSIA has published over 100 different studies – in either English or Arabic - on a huge diversity of subjects relevant to the Palestine Question, which often discuss controversial or rarely addressed issues and allow the expression of a wide range of perspectives. PASSIA publications are widely distributed both locally and internationally.

PASSIA is proud to be able to say that its research studies have become a valuable reference source for academics, diplomats, professionals, libraries and anyone with an interest in the Palestinian issue, the field of international affairs, and the developments in the Middle East.

# Research Studies 1998



# The Other Side of the Coin – A Native Palestinian Tells His Story

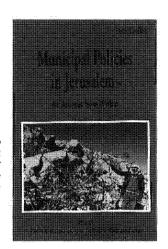
by **Mufid Abdul Hadi** (translated from the Swedish) April 1998 (English, pp. 166)

Originally published in Swedish, this publication is a personal account of an upper class Palestinian doctor's 'journey' prior, during and after the *Naqba* (catastrophe). Included is factual information that dispels the Israeli myth that the Palestinians of Palestine had a 'choice' when it came to their decision to flee their towns and villages in 1948.

# Municipal Policies in Jerusalem – An Account from Within

by **Amir Cheshin** August 1998 (English, pp. 146)

A highly informative and frank account of Israeli policies in relation to planning and building in East Jerusalem, the status of East Jerusalem residents, services, settlements and settlers by former Mayor's Advisor on Arab Affairs, Amir Cheshin. Provides a valuable insight into the real intentions of both the Israeli Government and the West Jerusalem Municipality.





# Israeli Settlement Policy in Jerusalem – Facts on the Ground

by **Allison B. Hodgkins** December 1998 (English, pp. 124)

Documentation of the injustices suffered by the Palestinian residents of Jerusalem at the hands of the Israeli Government in the name of Israeli settlement and tipping the demographic scales in Israel's favor. Intended as a 'guidebook' for those wishing to visit some of the more controversial sites in Jerusalem, it includes a detailed map and background material for each location.

# **7.** MEETINGS

# NTRODUCTION

Since its foundation in March 1987, PASSIA has provided a forum for dialogue and the free expression and analysis of a plurality of Palestinian perspectives and approaches. Through the Meetings Program, which has become a regular component of PASSIA's activities, PASSIA strives to promote a better understanding of both Palestinian domestic and international affairs. PASSIA invites both local and foreign speakers to talk about certain topics of concern before representatives from all kinds of backgrounds and schools of thought, including: scholars, professionals and intellectuals from the Palestinian community here and abroad; members of Palestinian political factions and schools of thought; Israeli academics and political figures; representatives from the diplomatic corps; and visiting scholars from Europe, the US and elsewhere.

The PASSIA Meetings Program is divided into three sections:

- □ ROUNDIABLE METINGS: such meetings aim to promote discussion and debate among Palestinians and between Palestinians and their foreign counterparts.
- DIPLOMATIC MEETINGS: PASSIA has also become a favored venue for foreign political and diplomatic visitors who wish to gain a Palestinian perspective on current events in the region. PASSIA has hosted numerous meetings in which resident diplomats and visiting foreign missions are invited to discuss Palestinian and regional affairs and exchange thoughts and opinions concerning the situation in the Palestinian Territories. As one of the major independent Palestinian academic institutions, PASSIA also receives invitations to meetings with diplomats and visiting foreign dignitaries at other venues.

The following meetings were held at PASSIA in 1998 (unless indicated otherwise); details are presented in the following order: date; topic; speaker/visitor.

# ROUNDTABLE MEETINGS

(For PASSIA Roundtable Meetings on Jerusalem see Chapter 3)

25 February 1998

Secularism & Religion: Can They Exist Together?

Rabbi Michael Melchior, Chief Rabbi of Norway and Rabbi in Jerusalem; Chairman of Meimad Party

30 April 1998

The Political Economy of Palestine: The Transformation of Economic Elites After Oslo

Hajo Rabe, Ph.D. Candidate, School of Oriental and African Studies (SOAS), University of London

10 June 1998

Palestinian Diaspora Contribution to Investment and Philanthropy in Palestine

Dr. Sari Hanafi, UNDP Consultant -TOKTEN, Jerusalem

8 September 1998

The Palestinian Issue: From the Interim Period and Where To?

Hani Al-Hassan, PLO Central Committee Member and Responsible for the External Affairs Department

15 September 1998

The Challenges of Civil Society in Jerusalem: an Israeli Perspective Prof. Shimon Shetreet, President, Religion for Peace Organization (RPO), West Jerusalem

15 October 1998

Academic Seminar on Abraham (Part II)

Presentations by Dr. Mustafa Abu Sway, Lecturer in Islamic Studies, Al-Quds University, Jerusalem, Father Maroun Lahham, Rector of the Latin Patriarchate Seminary of Jerusalem, and Prof. Avigdor Shenan, The Hebrew University of Jerusalem

23 November 1998

Understanding the Palestinian National Anthem

Dr. Ishaq Al-Qudub, Al-Quds University, Jerusalem; Dr. Zuheir Ibrahim, Hebron University; Dr. Yasser Abu Al-Ayyan, Hebron University; Dr. Mohammed Jadallah, Physician, Jerusalem; Dr. Mahdi Abdul Hadi, Head of PASSIA, Jerusalem

2 December 1998

Palestinian Land Development After the Wye River Memorandum Jan de Jong, Geographer and Land Development Expert, Jerusalem and Amsterdam

15 December 1998

The Social, Cultural and Political Geography in Palestinian Society Dr. Mohammed Jadallah, Physician, Jerusalem



5 February 1998

# Working Dinner with Moslem and Christian Leaders

Ambassador Hotel, Jerusalem, hosted by PASSIA

Sheikh Abdul Azim Salham, Sheikh Mohammed Hussein, Adnan Husseini, Sheikh Jamil Hamami, Ambassador Wajieh Qassem, Bishop Michel Sabah, Armenian Priest, Bishop Munib Younan, Archbishop Basilios, Bishop Timothy, Father Farouq, Deputy Patriarch Marsyrios Malki Murad

7 February 1998

# Activities of PASSIA and other Palestinian NGOs and EU Policies

Ralf Hexel, Representative of the Friedrich Ebert Foundation (FES) in Brussels

31 March 1998

# Islamic Studies in Europe

Dr. Paul Lalor, University of Edinburgh

13 April 1998

# The Rights of Palestinians in Jerusalem

Presentation by Dr. Mahdi Abdul Hadi to a Group of Students (School of International Training)

30 April 1998

# Jerusalem under Siege

Visiting Delegation from Kufr Manda, Galilee, Seven Arches Hotel, Jerusalem

5 May 1998

# The Final Status Talks: The Issue of Settlements and Borders

Dr. Yezid Sayigh, Cambridge University, with a Group of Visiting Students

Presentations by Dr. Abdallah Abdallah, Director, PALGRIC, Ar-Ram, and Dr. Joseph Alpher, Jaffee Center for Strategic Studies. Tel Aviv

12 May 1998

# The Current Situation in Jerusalem and Palestine

Professor Merkley, Carlton University, Canada

20 May 1998

# Jerusalem from a Palestinian Perspective

World Vision Visiting Group from the North Park University and the Evangelicals for Middle East Understanding at Sabeel, Jerusalem

22 June 1998

# Palestinians and the Peace Process

Presentation by Dr. Mahdi Abdul Hadi to Students on a Study Trip to the Middle East from the Institut d'Etudes Politiques, Paris

30 June 1998

# The Question of Palestine - Then and Now

Lecture by Dr. Mahdi Abdul Hadi to MA Students of Islamic Studies, Al-Quds University, Jerusalem

18 July 1998

# The Crisis of Leadership in the Middle East Today

Visiting Delegation from the United Nations University - International Leadership Academy, Amman

23 July 1998

The Meaning and Implications of the Oslo Accords

Lecture by Dr. Mahdi Abdul Hadi to a Visiting Delegation from the Italian Association Salaam - Children of the Olive Tree (Salaam Ragazzi Dell'Olivo)

10 August 1998

Palestinian Civil Society and the Contribution of NGOs

Peace and Social Justice Program Team, New York Office of the Ford Foundation

9 September 1998

A Palestinian Perspective on the Question of Jerusalem

Visiting Group from the Middle East Council of Churches, Jerusalem (28 Persons)

1 October 1998

Moslem-Christian Perspectives and Attitudes in Palestine

Lecture by Dr. Mahdi Abdul Hadi to Students from the Latin Convent School, Beit Jala; with Father Maroun Lahham

9 November 1998

The Peace Process from a Palestinian Viewpoint

Political Forum with the Archbishop of Uppsala, Swedish Theological Institute, Jerusalem

11 November 1998

Palestinian Institutions and the State-Building Process

Dr. Karin Aggestam, Department of Political Science, Lund University, Sweden

17 November 1998

Current and Future Palestinian-Jordanian Relations

Neil Partrick, Head of the Middle East Program, Royal United Services Institute for Defense Studies (RUSI), London

10 December 1998, PASSIA

Middle East Security and the Peace Process

Jonathan Farley, Link Services Command and Staff College, UK



2 January 1998

Viscount Waverly, House of Lords, London

6 January 1998

Delegation of British Members of Parliament from the Parliamentary Group Conservative Friends of Israel

7 January 1998

Norwegian Foreign Minister HE Knut Vollebok and Accompanying Delegation

15 January 1998 (St. John Ophthalmic Hospital, Jerusalem) British Foreign Minister and the EU Envoy

5 February 1998

Delegation of British Members of Parliament

/MEETINGS

1 April 1998

Greg Shapland, Foreign Office, London

6 June 1998

Hussam Nashaf, Economic Attaché of the Latvia Consulate in Israel

18 June 1998

(American Colony Hotel)

Australian Delegation and Embassy Representatives

16 July 1998

(American Colony Hotel)

British Members of Parliament from the Parliamentary Group the Labor Friends of Israel

14 September 1998

Alex Dagan, Security Advisor for EU Special Envoy Miguel Moratinos

2 October 1998

Visiting Delegation from the Royal College for Defense Studies, London

13 November 1998

Brigadier General Helge Lerider, Defense Attaché, Austrian Embassy, Ankara

13 November 1998 (American Colony Hotel)

Dwain Epps, Executive Secretary for Public Issues/International Affairs, World Council of Churches (WCC), Geneva, and Ms. Salpy Eskidjian, Coordinator of Unit IV of the Program to Overcome Violence at the World Council of Churches, Geneva

# THE RELIGIOUS STUDY UNIT

Since issues pertaining to religion and interfaith matters have always had a special place in its regular meeting program, and realizing the increasing need for better understanding between the various religious communities, PASSIA, in early 1998, decided to establish a *Religious Study Unit* devoted to inter-religious dialogue and activities. In view of the fact that in Palestine and Israel, the encounter between people of very different religious traditions takes place in the close proximity of cities and neighborhoods, it is the unit's primary aim to address this religious diversity by focussing on the role and significance of religion for the people and promoting understanding and respect of others.

In 1998, the following persons were involved in one way or another in activities of the *Religious Study Unit*, which ranged from informal consultation and coordination to roundtable meetings and workshops:

Dr. Mustafa Abu Sway, Lecturer in Islamic Studies, Al-Quds University, Jerusalem

Sheikh Mohammed Hussein, Al-Agsa Mosque

Haj Adnan Husseini, Director of the Waqf, Jerusalem

Sheikh Jamil Hamami, Researcher, Al-Quds University and Director, Islamic Cultural Society, Jerusalem

Sheikh Abdel Azim Salhab, Head of the Council for Waqf and Islamic Affairs, and Head of the Sharia Court of Appeal, Jerusalem

Sheikh Abdel Salam Abu Shkadem. Ramallah

Sheikh Bassam Jarrar, Director, Noon Center for Qur'anic Studies, Al-Bireh.

Faisal Husseini, PLO Executive Committee Member in Charge of the Jerusalem File Ibrahim Sha'ban, Faculty of Law, Al-Quds University

Dr. Nazmi Joubeh, Faculty of Art. Birzeit University

Diana Safieh, Jerusalem

Dr. Trond Bakkevig, Vicar, Church of Norway, Oslo

Bishop Michel Sabah, Latin Patriarch, Jerusalem

Bishop Samir Kafeity, Bishop of the Episcopal Church in Jerusalem and the Middle East Bishop Munib Yunan. Lutheran Redeemer Church. Jerusalem

Rabbi Michael Melchior, Chief Rabbi of Norway and Rabbi in Jerusalem; Chairman of Meimad Rabbi Yitzhaq Ralbaq, Head of the Religious Council, Jerusalem

HE Afif Safieh, PLO Representative to the UK and the Holy See

Dwain Epps, Executive Secretary for Public Issues/International Affairs, World Council of Churches. Geneva

Salpy Eskidjian, Coordinator of Unit IV of the Program to Overcome Violence at the World Council of Churches. Geneva. Switzerland

Dr. Harry Hagopian, Middle East Council of Churches, Jerusalem

Douglas Dicks, Middle East Council of Churches, Jerusalem

Archbishop Basilios, Jerusalem

Bishop Timothy, Jerusalem

Deputy Patriarch Marsyrios Malki Murad, Jerusalem

Father Maroun Lahham, Rector, Latin Patriarchate Seminary of Jerusalem

Prof. Shimon Shetreet, Director, Religion for Peace Organization (RPO), West Jerusalem

Prof. Avigdor Shinan, Hebrew University, Jerusalem



From left to right:
Rabbi Yitzhaq Ralbag, Jerusalem, Father
Maroun Lahham, Rector, Latin Patriarchate
Seminary of Jerusalem, and Dr. Mahdi Abdul
Hadi. Head of PASSIA.

# J., The Question of Jerusalem

# NTRODUCTION

As Jerusalem has been and will continue to be the core of the Palestine Question, it is also a primary focus of PASSIA's activities. Being located in East Jerusalem, PASSIA experiences first-hand the impact that Israeli policies and practices in the city have on the activities of the city's Palestinian institutions, the life of the Palestinian people, and their relations with the rest of the Palestinian Territories.

Over the years, PASSIA's *Dialogue on Jerusalem* has stimulated discussion on the many issues of the Question of Jerusalem with people of all kind of backgrounds being invited to give presentations and encourage debate on the issues in question, including local and foreign scholars and intellectuals, representatives from the three monotheistic religions, members of all Palestinian political factions and schools of thought, Israeli academics and political figures, representatives from the diplomatic corps, and visiting scholars from Europe, the US and elsewhere.

PASSIA's intention to facilitate the exchange of information and the identification of needs and interests in the city and to encourage the development of possible future scenarios has led to a broad range of topics being discussed, including infrastructure, demographic and geopolitical issues, settlements and land use, human rights, 'absentee property', the Old City, religion and religious affiliation with the city, Israeli institutions and the Israeli Municipality, and future scenarios for the status of the city.

Besides hosting meetings, PASSIA's projects on the Question of Jerusalem include academic research, documentation, publication, and cooperation with other institutions to increase both awareness and knowledge concerning the various aspects of the Holy City.



1 February 1998

# The Moslem Perspective on the Question of Jerusalem

Salpy Eskedjian, Coordinator of Unit IV for the Program to Overcome Violence at the World Council of Churches, Geneva

# Annual Report

5 February 1998

# Has Israel Annexed East Jerusalem?

Dr. Ian Lustick, Professor of Political Science at the University of Pennsylvania

5 February 1998

# The Agenda of the Jerusalem Committee in Rabat: A Search to Build Relations with Palestinian Institutions in Jerusalem

Faisal Husseini, PLO Executive Committee Member in Charge of the Jerusalem File; Wajieh Qassem (Abu Marwan), Palestinian Ambassador to Morocco, Orient House, Jerusalem

14 April 1998

# Jerusalem in the Year 2000

Gershon Gorenberg, Senior Editor, *The Jerusalem Report*, and Professor Richard Landes, Head of the Center for Millennial Studies, Boston University

20 May 1998

# Understanding the Question of Jerusalem - A Moslem Perspective

Lecture given by Dr. Mahdi Abdul Hadi at Sabeel, Jerusalem

9 September 1998

# The Question of Jerusalem - A Palestinian Perspective

Lecture by Dr. Mahdi Abdul Hadi to a 28-member US Christian Visiting Delegation to the Middle East Council of Churches (MECC), Jerusalem

29 September 1998

# The Current Planning Situation in East Jerusalem

Daniel Seidemann, Lawyer, IrShalem, Jerusalem

14 November 1998

# The Question of Jerusalem - A Palestinian Perspective

Lecture by Dr. Mahdi Abdul Hadi to Students from the School of International Training (SIT)/ Amideast, Jerusalem



24 May 1998

# How Can Moslems Be Mobilized to Protect the Holy Places in Jerusalem?

Leaders from the Moslem Community and Heads of Institutions, Gathering at Al-Aqsa Mosque, Old City of Jerusalem

14-19 September 1998

# Jerusalem in Our Hearts

Organized by the Local Council in Kulr Kanah in the Galilee; presentation by Dr. Mahdi Abdul Hadi on "Jerusalem and the Challenges of Civil Society in Jerusalem".

26-28 October 1998

Latin Patriarchate's Symposium on Jerusalem

Conference of the Latin Church in Jerusalem under the Chairmanship of Patriarch Michel Sabah; with HE Archbishop Jean Louis Tauran, Foreign Minister of the Vatican; Apostolic Delegation

9 November 1998

Reflections on the Wye River Memorandum and the Future of Jerusalem Workshop at the Swedish Christian Study Center, Jerusalem, with Dr. K. G. Hammar, Archbishop of Uppsala. Presentations by Dr. Ron Pundik, Director, Economic Cooperation Foundation, Tel Aviv; Dr. Mahdi Abdul Hadi, Head of PASSIA, Jerusalem; and Dr. Joseph Guel, Jerusalem Post



With the foundation of PASSIA in 1987, its projects focused much attention on the many aspects of the Jerusalem Question. Activities included from the beginning research, publication and dissemination of information, all of which were intended to redress the existing imbalance relating to Palestinian information and research on the pressing issues that make up the Jerusalem Question.

In 1998, PASSIA published the following research studies on the topic of Jerusalem (see also Chapter 1 on Research Studies)

Municipal Policies in Jerusalem - An Account from Within by Amir Cheshin

August 1998 (English, pp. 146)

Israeli Settlement Policy in Jerusalem - Facts on the Ground by Allison B. Hodgkins December 1998 (English, pp. 124)

# 41... Seminar

# TRAINING AND EDUCATION IN INTERNATIONAL AFFAIRS

# NTRODUCTION

With its Education and Training in International Affairs program - initiated in 1992 - PASSIA has served as a pioneer in the field of educational seminars for Palestinian graduates and professionals.

PASSIA's seminars - conducted by Palestinian and foreign academics and experts of the highest level - aim at enabling the Palestinian participants to deepen their knowledge and expertise in specific areas of international affairs. Subjects dealt with thus far include Strategic Studies and Security, The European Union, Diplomacy and Protocol, The Foreign Policies of Arab States, and Diplomacy and Conflict Resolution in the Middle East. As well as the purely academic value of such programs, the PASSIA seminars are intended to provide the Palestinian community with formal education, training and experience in an area that is receiving increasing attention as Palestinians define and address their own political and economic needs and move more and more into the international arena.

The 1998 Seminar, entitled *The US and Canada - Political Systems, Policy-Making and the Middle East*, aimed at providing:

- an introduction to the components and workings of the political systems of the US and Canada, including analytical tools for making comparisons between the two systems;
- the ability to understand and analyze the concepts, processes and terminology of policy-making in general and to apply these to the specific cases of the US and Canada;
- an examination of the actual policy positions of the US/Canada toward the Middle East region and the peace process, and the effects these have on the particular case of the Palestinians.

# THE SEMINAR

In September 1997, the PASSIA committee - consisting of Dr. Mahdi Abdul Hadi, Dr. Rosemary Hollis and Mrs. Deniz Altayli - began consultation with Palestinian, American, and Canadian scholars in order to plan and implement the seminar. During the month of November 1997, the seminar was advertised in the local press, *Al-Quds* and *Al-Ayyam*; notification was also given to national institutions such as universities, research centers, and institutions of the PNA. PASSIA received applications from all over the Palestinian Territories, and all applicants were invited for interviews, which were conducted by Dr. Rosemary Hollis over the period 16-25 December 1997 in Jerusalem and Ramallah. Fifteen participants were selected plus four reserves.

In early January 1998, each participant received a preparatory reading package with assorted articles and essays in order to familiarize themselves with the concepts of the seminar beforehand. The reading period included the preparation of a background paper, on an allocated topic, and all papers were later presented during the seminar. Subjects dealt with the basic characteristics of the US and Canada (e.g., geography, demography, ethnic and religious groupings, economy), their political systems and foreign policy decision-making. PASSIA Seminar Assistant Sawsan Baghdadi was at the participants' disposal for whatever help they needed.

From 16 to 27 February 1998 the actual seminar took place at PAS-SIA with a series of lectures, workshops and other educational exercises conducted by Palestinian scholars, foreign experts, as well as representatives from the diplomatic corps in Jerusalem and Tel Aviv. No travel, accommodation, food or other expenses nor any fees for undertaking the course were required from participants.

At the close of the seminar each participant was required to write a second essay on a topic studied during the seminar (to be submitted by the end of March 1998). Participants who performed all required tasks were handed a certificate acknowledging their successful participation in the seminar program. PASSIA, meanwhile, transcribed all sessions and discussions of the seminar and compiled additional information to be published in the seminar report.

Based on their performance during the seminar, the PASSIA Academic



Committee nominated the two most outstanding candidates from among those seminar participants who fulfilled all requirements, Hind Khoury and Jamal Abu Khadijeh, for a field trip to the US, which was kindly facilitated and arranged by the United States Information Service (USIS) in Jerusalem. Furthermore, another two outstanding fellows, Hayat Dabus and Saed Abu Hijleh, were nominated and subsequently selected to participate in the International Leadership Program 1998 of the UN International Leadership Academy (ILA) at the United Nations University in Amman. The Leadership Program seeks to enhance the commitment of leaders and potential leaders to UN values; participants have the chance to learn directly from important regional and global leaders.

# LECTURE PROGRAM

<b>DAY O</b> I 8.30-9.15	NE: Monday, 16 February	9.00-10.30	US/Canadian Relations/Roles in the Contemporary Middle East (I): Weapons Proliferation, "Terrorism", and the "Rogue State" Phenomenon
9.15-10.15	Welcoming Address Dr. Mahdi Abdul Hadi	10.45-12.15	Prof. Shibley Telhami  Canadian Involvement in Peace-keeping
10.30-11.30	The State in the International System - Alternative Theoretical Frameworks Dr. Rosemary Hollis	13.00-17.00	Dominique Jacquin-Berdal Simulation: Iraqi Crisis
11.30-12.45	The State in the International System, contd.  Dr. Rosemary Hollis	DAY SI	Dr. Rosemary Hollis  X /SEVEN: Sat./Sun., 21-22  Feb. WEEKEND
14.00-15.30	The Phenomenon of Globalization Dr. Rosemary Hollis		Peb. WEEKEND
16.00-17.00	Participants' presentations		GHT: Monday, 23 February
DAY TWO	D: Tuesday, 17 February	9.00-10.30	The Historical Evolution of US Involvement in the Middle East Dr. Michael Hudson
9.00-10.30	The US and Canada in the International System Dr. Rosemary Hollis	10.45-12.15	The US and the Middle East - The Policy-Making Process Dr. Michael Hudson
10.45-12.15	Defining the National Interest Dr. Rosemary Hollis	13.30-15.00	The US: National (Security) Concerns in the Middle East and the
13.30-15.00	Decision-Making Theory Dr. Rosemary Hollis		Origins & Implications of their Special Relation with Israel Dr. Joseph Alpher
15.15-16.45	Participants (II): presentations	15.15-16.45	Participants (III): presentations
DAY THRE	E: Wednesday, 18 February	DAY N	NE: Tuesday, 24 February
9.00-10.30	The US Political System (I): Separation of Powers Prof. Shibley Telhami The US Political System (II): Interest	9.00-10.30	Instruments of American Policy in the Middle East: From Diplomacy to Intervention Dr. Michael Hudson
	Groups, Lobbies and Public Opinion Prof. Shibley Telhami	10.45-12.15	The Historical Evolution of Canada's Involvement in the Middle East Dr. Rex Brynen
13.00-14.30	The US Political System (III): Foreign Policy-Making Prof. Shibley Telhami	13.15-14.45	National (Security) Concerns for Canada in the Middle East
15.00-17.00	Film on the Gulf War	15.00-17.00	Dr. Rex Brynen Videos of the Gulf War Footage
DAY FOL	JR: Thursday, 19 February	15.00-17.00	Followed by a discussion with Dr. Rosemary Hollis
9.00-10.30	Canada's Political System (I): Separation of Powers, Interest	DAYTEN	I Wednesday 25 February
	Groups, Lobbies & Public Opinion Dominique Jacquin-Berdal	9.00-10.30	I: Wednesday, 25 February  Canada and the Peace Process
10.45-12.15	Canada's Political System (II): Foreign Policy-Making	10.45-12.15	Dr. Rex Brynen  Canadian Foreign Policy Simulation
13.30-15.00	Dominique Jacquin-Berdal  The Political System in the US and		Dr. Rex Brynen
	Canada: Comparisons and Contrasts  Dominique Jacquin-Berdal	13.30-15.00	Mediation: Camp David & Madrid Dr. Mahdi Abdul Hadi and Mr. Mamdouh Nofal
15.15-16.45	Media Discussion: The US and Canada and the Middle East Paul Adams & Joel Greenberg	15.15-16.45	Mediation Simulation Dr. Rosemary Hollis

DAY FIVE: Friday, 20 February

# DAY ELEVEN: Thursday, 26 February

9.00-10.30 US (and Canadian) Relations/ Roles in the Contemporary Middle East (II):

The Economic Dimension and the Vision for a New Middle East

John Desrocher

10.45-12.15 US Decision-Making in the Middle East: Case Studies

Dr. Cheryl Rubenberg

13.30-15.00 US (and Canadian) Relations/Roles

in the Contemporary Middle East (III): Fundamentalism - The Islamic 'Threat' and its Repercussions

Duncan Macinnes

15.15-16.45 US Foreign Policy in the Middle East

HE John Herbst

# DAY TWELVE: Friday, 27 February

9.00-10.30 The Palestinians and the US

Dr. Ziad Abu Amr Conny Mayer

10.45-12.15 Canada and The Palestinians

HE David Berger

15.15-16.45 Second Writing Assignments and

Wrap-up of the Seminar

# PARTICIPANTS

Saed ABU HIJLEH, Nablus; Independent Consultant

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Rawan ABU YOUSEF, Jerusalem/Ramallah; Director, NGOs Department, MOPIC

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Ola AWAD, Jerusalem; Administrative Officer, Pharmaciens Sans Frontières

Hayat DABUS, Gaza; Assistant Director, General Activities Department, Governorate of Gaza

Mohammed HALLAK, Hebron; Chairman, Books Department, Southern Hebron Education Office

Hind KHOURY, Bethlehem; Program Officer, UN Population Fund

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May YASSIN, Jerusalem; Teacher, Al-Bireh

# LECTURERS

### Dr. MAHDI ABDUL HADI

Head of PASSIA, Jerusalem

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PLC Member, Chair of the Political Committee

### Dr. PAUL ADAMS

BBC Correspondent, Jerusalem

### Dr. JOSEPH ALPHER

American-Jewish Committee, Jerusalem

### HE DAVID BERGER

Ambassador, Canadian Embassy, Tel Aviv

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ICAS and McGill University, Montreal, Canada

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Economic Officer, US Consulate, Jerusalem

### Mr. JOEL GREENBERG

Correspondent, The New York Times, Jerusalem

### HE JOHN HERBST

US Consul General, Jerusalem

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### Dr. CHERYL RUBENBERG

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### HE AFIF SAFIEH

Head of the PLO Delegation to the UK and to the Holy See

# Prof. SHIBLEY TELHAMI

Anwar Sadat Chair for Population, Development and Peace at the University of Maryland; Senior Fellow, Brookings Institute

# 5... Conferences

# © Workshops

As a major Palestinian academic institution and think tank dealing with international affairs and the Palestine Question, PASSIA is invited to many conferences, seminars and workshops that take place at both local and international venues.

Listed below are all conferences PASSIA was invited to attend throughout the year 1998. (For conferences and workshops on the subject of Jerusalem see Chapter 3):



15-17 March 1998, Kronberg, Germany
Europe, the Middle East and North
Africa

Organized by the Bertelsmann Stiftung

16-18 April 1998, Tunis, Tunisia
The State, the Private and the Civil
Society at the Time of Globalization
Organized by The Association des Etudes
Internationales, Tunis

22-24 April 1998, Sintra, Portugal **EuroMeSCo Working Groups Meeting** Organized by EuroMeSCO

25-26 April 1998, Cairo, Egypt UN International NGOs Meeting on The Question of Palestine: The International Responsibility

Organized by the UN; paper presented by Dr. Mahdi Abdul Hadi on "The International Responsibility 50 Years Later"

17-19 May 1998, Royal Institute of International Affairs, London, England

The EuroMeSCo Annual Conference and General Assembly

Organized by EuroMeSCo; paper presented by Dr. Mahdi Abdul Hadi on "Palestinian Civil Society Institutions and Their Role in Building an Independent State"

31 May-5 June 1998, Amman, Jordan

# Coordination Meeting for the Arab Social Science Research Network (ASSR)

Organized by ASSR, held at the New Jordan Center for Studies, Amman. <u>Workshops</u>: Arab Electoral Studies (organized by the New Jordan Center for Studies) and Integrity and Corruption in Third World Countries (organized by the Ibn Khaldoun Center for Development, Cairo)

7-10 June 1998, Ambassador Hotel, Jerusalem

# Fifty Years of Human Rights Violations - Palestinians Dispossessed

Organized by LAW - The Palestinian Society for the Protection of Human Rights and the Environment, Jerusalem

2-4 July 1998, London, England

# Middle East Phase 1998 – Lecture Program of The Royal College of Defense Studies

Organized by The Royal College of Defense Studies; paper presented by Dr. Mahdi Abdul Hadi, Head of PASSIA, on "The Palestinian View on the Arab-Israeli Conflict"

27-31 July 1998, Wilton Park, England

# Peace and Stability in the Middle East: The Realities

Organized by Wilton Park Conferences; paper presented by Dr. Mahdi Abdul Hadi, Head of PASSIA, on "Does the Peace Process and If So, Why?"

12-15 August 1998, Oslo, Norway

# Accepting the Challenge: Building a Coalition to Protect Universal Freedom of Religion or Belief

International conference on the Occasion of the 50<sup>th</sup> Anniversary of the Universal Declaration of Human Rights, organized by the Norwegian Government. Presentation by Dr. Mahdi Abdul Hadi, Head of PASSIA, on "Israel-Palestine: Jews, Christians and Moslems" at the roundtable on "The Religious Dimension in Today's Middle East"

22-25 September 1998, Bonn, Germany

# The Responsibilities of the EU towards Stability and Security in the Mediterranean

Organized by the Bundesakademie für Sicherheitspolitik (Federal Academy for Security Policy), Germany; paper presented by Adnan Joulani, PASSIA Fellow (Seminar on Diplomacy and Conflict Resolution) on "The Multilateral Madrid Peace Process and the Bilateral Oslo Peace Process"

9-11 October 1998, Ebenhausen, Germany

Peace and Stability in the Middle East and the Future of the Euro-Mediterranean Partnership Organized by the Stiftung Wissenschaft und Politik (SWP) in cooperation with Friedrich-Ebert Stiftung; presentation by Dr. Mahdi Abdul Hadi on "The Elements of Peace in the Middle East: A View from Palestine"

19 November 1998, The Moshe Dayan Center, Tel Aviv University

# The Palestinian Partner: Conflict or Cooperation? The Origins of the Struggle of Palestine - A Palestinian View

Lecture by Dr. Mahdi Abdul Hadi as part of the Middle East Lectures Series of The Moshe Dayan Center for Middle Eastern and African Studies, Tel Aviv University



Dr. Mahdi Abdul Hadi, Head of PASSIA, with Dr. Azi Shukri, Dean of School of Law, Damascus University

10-12 December 1998, Rabat, Morocco

The EuroMeSCo Working Groups Meeting

Organized by EuroMeSCO

13-14 December 1998, The Hebrew University and Bar Ilan University

Middle Eastern Minorities & Diasporas

Organized by The Harry S. Truman Research Institute for the Advancement of Peace, The Hebrew University and Begin-Sadat Center for Strategic Studies, Bar Ilan University

16 December 1998, YMCA Auditorium, West Jerusalem

Public Celebration on the Occasion of the 50<sup>th</sup> Anniversary of the Universal Declaration of Human Rights

Organized by The International Religious Liberty Association, Israeli Chapter, Jerusalem

# PASSIA WAS ALSO INVITED TO BUT NOT ABLE TO ATTEND THE FOLLOWING CONFERENCES AND WORKSHOPS:

10-15 February 1998, Bethlehem University

The Return of Freedom And Liberty - What God Asks For in the Year of the Jubilee

Organized by Sabeel, Jerusalem

19 March 1998, Jericho Cultural Center, Jericho

The Palestinian Jordan Valley Area: The Possibilities for Development and Investment

Organized by the Center for Palestine Research and Studies (CPRS), Nablus

2 April 1998, Gaza

Two Years of Palestinian National Authority: An Interim Political Review – The Socio-Political Situation and the Question of the Palestinian Refugees Organized by the Konrad Adenauer Stiftung

24-29 April 1998, Birzeit University

The Prospects of Democracy in Palestine

Organized by the Social Sciences Department, Birzeit University, in cooperation with the Institute for Research on Peace and Development in Goteborg, Sweden

29 April 1989, International Hotel, Amman, Jordan

ILO Fact Finding Mission Concerning the Situation of Workers in the Occupied Territories

Organized by the International Labor Organization (ILO), Geneva

21-24 May 1998, Montecatini, Italy

The Peace Process in the Middle East

Organized by the Italian Center of Peace in the Middle East

8-11 July 1998, Geneva

Contribution of The Third Sector to Social, Economic and Political Change Organized by The International Society for Third Sector Research (ISTR), Université de Genève

12 July 1998, The Van Leer Institute

# Public Perception of Peace and Security

Organized by The Van Leer Institute, Jerusalem

25 July 1998, Ambassador Hotel, Jerusalem

# The Palestinian-Israeli Relations on the Issue of Tourism

Organized by the Center for Palestine Research and Studies (CPRS), Nablus

27-29 August 1998, Bethlehem Hotel

# One People That Does Not Accept to Be Divided Into Two

Series of conferences on *The Arab Heritage for Moslems and Christians in the Holy Land*, organized by Al-Liqa' Center, Bethlehem

29 August-1 September 1998, Amman and Tel Aviv

# Divided West, Divided East?

Organized by the American Enterprise Institute

25 August-3 September 1998, Candrei (Trento), Italy

Technology Transfer

Organized by the Italian Pugwash Group - International School on Disarmament and Research of Conflicts (ISODARCO)

18 September 1998, Brussels, Belgium

# International Conference on Disarmament and Development - Peace is More Than Absence of War

Organized by Vrede - Belgian Member of World Peace Council

25 September 1998, The Hague, Holland

# Palestinian Refugees - Fifty Years On

Organized by the Commission for Interchurch Aid, the Mission and World Service of the Reformed Church in the Netherlands and the Interchurch Organization for Development Cooperation (ICCO)

26 September 1998, Bethlehem University

# Le Français: Pourquoi et Pour Quoi Faire?

Organized by the French Consulate General and the Palestinian Ministry of Planning and International Cooperation (MOPIC)

26 September 1998, Grand View Hotel, Nazareth

# Palestine and Palestinians After 50 Years of the Nagba

Organized by Muwatin and The Arab Cultural Society

1-2 October 1998, Dubrovnik, Croatia

# Role of Democracy in Countries in Transition With Special Emphasis on Education and Training

Organized by the International Center of Croatian Universities, Dubrovnik, Croatia

31 October-1 November 1998, SOAS, University of London

# International Conference on Moslem Identity in the 21<sup>st</sup> Century: Challenges of Modernity

Organized by the Institute of Islamic Studies, London

13 November 1998, Negotiations Affairs Department, Al-Bireh

# The Palestinian View on the Different Issues Related to Settlements in the Final Status Agreement

Organized by the PA Negotiations Affairs Department

14-15 November 1998, Egypt

The Arab Economy and the Challenges of the 21<sup>st</sup> Century Organized by the Arab Society for Economic Research, Cairo

15 November 1998, Hilton Hotel, Beer Sheva

Trialogue of Cultures - Globalization or Clash of Civilizations

Organized by the Sinclair Haus, Ben Gurion University of the Negev (11th Sinclair House Debate)

15-18 November 1998, Ma'ale Hachamisha

International Conference on Border-free Employment and Careers

Organized by the Association of Vocational and Career Counseling in Israel (AVCCI) – Israel Industrial Relations Research Association

18-19 November 1998, Protestant Hali, Ramallah

Challenges Facing Organization and Building in the Interim Period

Organized by the Jerusalem Legal Aid and Human Rights Center

20-22 November 1998, Valencia, Spain

The First Valencia Forum for Strengthening Euro-Mediterranean Political and Economic Cooperation

Organized by the Centro Espanol de Relaciones Internacionales

22-23 November 1998, Tel Aviv University

The Arab Community in Israel: A Basis for Autonomy or Model of Integration? Organized by The Moshe Dayan Center for Middle Eastern and African Studies, Tel Aviv University and Konrad Adenauer Stiftung

13-16 December 1998, Ambassador Hotel, Jerusalem

The 6th IRAP Conference on Forced Migration

(Bi-annual Meeting of the International Association for the Study of Forced Migration)

Organized by the Gaza Community Mental Health Program - GCMHP, Gaza

16-19 December 1998, Cairo, Egypt

The Coordination Meeting and Workshops of the Arab Social Science Research Network (ASSR)

Organized by the Ibn Khaldoun Center for Development, Cairo

# O... Desk Diary

# NTRODUCTION

In 1988, PASSIA published its DESK DIARY for the first time with the intention of presenting relevant historical facts, events, addresses and statistics related to Palestine and the Palestinian cause in a widely accessible form. At that time, PASSIA did not realize the extent of the vacuum its DIARY helped to fill, and each year ever since, intensive efforts have been made to continuously improve and extend it. PASSIA is proud to be able to say that its DIARY has become an invaluable source of information for many people, both here and abroad. Throughout each year, PASSIA updates existing information and statistics, and adds new data and facts as they become available.

# CONTENTS

The 1999 edition of the DIARY contains over 300 pages, divided into three main sections:

The first section is the comprehensive **DIRECTORY**, which contains details of Palestinian and international institutions operating in the Palestinian Territories. The comprehensiveness of the directory is unique and makes it an invaluable resource for all those interested in or working on the Palestine Question. Among the information provided one finds names of contact persons, phone and fax numbers, e-mail and mailing addresses, internet websites (where available), and a brief mission statement for each organization. The directory also includes an index that facilitates the search for a certain entry. Directory entries include:

PNA Ministries, Agencies and Institutions ● Academic and Research Centers ●
Associations & Unions ● Charitable Institutions ● Economic, Educational and Financial
Institutions ● Cultural Centers ● Local & Foreign NGOs ● Human Rights Organizations ●
Media Agencies & Press Offices ● Health Institutions ● Diplomatic Missions & Government
Aid Agencies ● Religious Forums ● Local Government Offices and Municipalities ●
Women's Organizations ● Hotels and Restaurants ● Airlines and Travel Agencies ●
All Kinds of Service Providers ● Youth & Sport Clubs

The second section of the DIARY includes all standard features of a **CALENDAR**, such as a day by day planner, calendars for the previous and following years, address and note space, and anniversaries and national holidays of foreign countries. Each calendar page also includes a box — "This Week in Palestinian History" — recalling dates and events of importance to Palestine.

The third section of the DIARY is the **PASSIA AGENDA**, a source of information and facts about Palestine and the Palestinians. The agenda begins with 14 brief chapters in which the following aspects of Palestinian society and the Palestine Question are described, supported by tables, statistics and suggestions for further research (reading material and website references). Sub-categories include:

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History • PLO & Palestinian Factions • Israeli Occupation • Geography • Religion • Population • Refugees • Land & Settlements • Economy • Education • Health • Infrastructure • Water & Sanitation • Society • Government & Administration.
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Another part of the agenda is devoted to the Question of **JERUSALEM**. This special section includes facts and figures of the city from 1948 until today, demographic statistics, information on Israeli policies and plans in the city, details of settlements in and around Jerusalem, a detailed chronology of events throughout 1998, maps, and a bibliography.

The last part of the agenda comprises a detailed chronology of **THE YEAR THAT WAS** (1998), a full list of PASSIA publications, as well as a selection of colored **MAPS**, including one highlighting the implications of the recent Wye River Memorandum.

# 7. CIVIL SOCIETY EMPOWERMENT

# THROUGH TRAINING AND SKILLS DEVELOPMENT

# NTRODUCTION

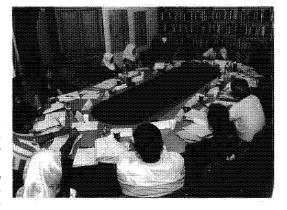
In view of the important role that NGOs and other civil society organizations play in the developing, dynamic environment prevailing in Palestine, including the process of democratization, and of their widespread impact despite relatively limited resources, the PASSIA project Civil Society Empowerment through Training and Skills Development was designed to increase the skills of Palestinian civil society organizations and their capacity to deal more effectively with both their constituencies and the tasks ahead.

The project was developed against the background that civil society practitioners lack in many regards practical skills and experience as there is no formal education and training in related fields. Only with trained staff and strong organizational skills, will Palestinians be in a position to play a key role in nurturing a democratic society and in facing the enormous administrative challenge of forming their own system. The PASSIA project consists of training programs that incorporate both theoretical approaches and practical training in fields relevant to civil society, including *Policy Analysis, Strategic Planning*, and *Media & Communication Skills*, and that intend to strengthen the professionalism of the local sectors.

The proceedings of these training programs are published and disseminated in order to ensure a wider benefit and use within the Palestinian community.

# THE PROGRAM

The training programs are geared towards civil society practitioners, government personnel with a responsibility for policy formulation and project execution, and other professionals keen to enhance their skills, and focus on practical experiences and results. The pro-



grams are advertised in the local media and those interested are given three weeks to apply. All applicants are then invited for interviews, after which 15-18 participants are selected.

Each seminar includes four major, interrelated activities:

Research and Preparation. One month before the training program begins, participants
are provided with preparatory reading material gathered by the PASSIA Project Team in
coordination with the trainers and lecturers. Each participant is also assigned a topic on
which to prepare a paper for presentation during the training program.

- Intensive Training Seminar. Trainees attend a six-day lecture program at PASSIA, conducted by local and international experts on theoretical and conceptual backgrounds, functional skills, and case studies. Since the emphasis is on practical results, there are simulations and other exercises to provide practical experimentation and feedback.
- Follow-up Program. The intensive seminar is followed by four workshops concentrating on skill enhancement, held in one-day installments over a two-month period. The major goal is to link the skills already learned to actual issues of concern in Palestinian civil society and to the participants' experiences at the institutions in which they are involved. The workshops combine lectures on case studies, interactive exercises, and discussions. Participants prepare for the workshops by completing practical assignments.
- Conclusion. At the close of the training program, each participant is required to write a
  final assessment essay. The goal is to incorporate what they have learned and their
  practical experiences into a coherent project.

# TRAINING PROGRAM ON STRATEGIC PLANNING

By definition, strategic planning is an effort that aims to produce decisions and practical steps that shape and guide what an organization aspires to do and to become, while taking into consideration both external and internal environmental challenges and changes. The subject of strategic planning was chosen because strategic planning is a significant tool whose use will be crucial in defining future directions. Only by knowing where an institution is going will it be possible to set priorities and strategies and achieve progress. Whether an NGO or public or private institution, every organization requires sound management and supervisory skills in order to be successful and translate its overall aims into a workable strategy. The training program on *Strategic Planning* took place from 4-9 May 1998, at PASSIA in Jerusalem, followed by four workshop days held over a two-month period after the close of the seminar.

# THE LECTURE PROGRAM

15:45-17:10 The Concept and Evolution of Civil

5)11 5(12. mg)35/11, 1 m(1. 1000		10110 17110	Society in the Middle East, contd.	
9:00-9:30	Opening Remarks  Dr. Mahdi Abdul Hadi, PASSIA		Dr. Saad Eddin Ibrahim	
9.30-11.00	Civil Society - Conceptual Frameworks (1): Role in Governance and Democracy Dr. Hugh Macdonald, Research Associate, School of Economic and Social Studies, University of East Anglia, and Adjunct Professor of Political Science, Boston University British Programs, London	DAY TWO: TUESDAY, 5 MAY 1998		
		9:00-10:30	Government, Civil Society and State-Building in Palestine Dr. Salim Tamari, Director, Institute of Jerusalem Studies	
		10.45-12.15	What is Strategic Planning? (Key issues) <b>Zainab Salbi</b> , <i>President</i> , <i>Women</i>	
11.15-12.45	Civil Society - Conceptual Frame- works (2): Role and Contribution to Development and Change Dr. Hugh Macdonald		for Women, Washington, DC	
		13.30-15.00	Main Issues of Strategic Thinking, Planning and Management Zainab Salbi	
14:00-15:30	The Concept and Evolution of Civil Society in the Middle East: Dr. Saad Eddin Ibrahim, Director, Ibn Khaldoun Center, Cairo	15.15-17.00	Participants' presentations (assignments from the preparatory reading period)	

DAY ONE: MONDAY, 4 MAY 1998

# DAY THREE: WEDNESDAY, 6 MAY 1998

- 9:00-10:30 Organization and Management (1): Mission, Structure, Goals Zainab Salbi
- 10.45-12.15 Organization and Management (2): Strategic Orientation, Needs Zainab Salbi
- 13.30-15.00 Organization and Management (3): Vision, Goals, Planning, Priorities Zainab Salbi
- 15.15-17.00 Exercise: Identification of strategic and development goals for NGOs with Dr. Mahdi Abdul Hadi

### DAY FOUR: THURSDAY, 7 MAY 1998

- 9:00-10:30 Institutional Development (1): The Organization (needs assessment, job descriptions, staff recruitment, planning, performance appraisal) Heba Ei-Shazli, Regional Representative for North Africa, The Solidarity Center, (American Federation of Labor Congress of Industrial Organizations, AFL-CIO).
- 10.45-12.15 Institutional Development (2): The Human Resource (leadership skills, problem solving, personnel management, training needs/methods)
  Heba El-Shazli
- 13.30-15.00 Institutional Development (3): The Environment (PR, relation with donors, advocacy, networking)

  Heba El-Shazli
- 15.15-17.00 Discussion: Participants' institutions and attempts to influence development policies

### DAY FIVE: FRIDAY, 8 MAY 1998

- 9:00-10:30 The CSO Sector in Palestine and the Middle East: Prospects of Strategic Planning and Change Dr. Samih Abed, Assistant Deputy Minister, Ministry of Planning, Ramallah, & Dr. Riad Al-Khoury, President, Jordan Economic Development Association (JEDA).
- 10.45-12.15 Experiences in Strategic Planning and Institutional Development: A Case Study from Jordan Dr. Riad Al-Khoury
- 13.30-15.00 The Palestinian Experience in Strategic Planning/Institutional Development (Case Studies)

  Dr. Samih Abed
- 15.15-17.00 Monitoring and Evaluation in the Planning Process An Introduction **Dr. Ishaq Qutub,** *Rural Development Program, UNDP, Jerusalem*

# DAY SIX: SATURDAY, 9 MAY 1998

- 9:00-10:30 Monitoring and Evaluation (M&E): Process and Design **Dr. Ishaq Qutub**
- 10.45-12.15 M&E: Tools, Methods, Procedures Dr. Ishaq Qutub
- 13.30-15.00 M&E Results and Future Planning (Case Study: Health Sector)

  Dr. Ishaq Qutub
- 15.15-17.00 Wrap-up, Evaluation, and Assignment for Workshop One.

# **W**ORKSHOPS

# WORKSHOP 1: 22 MAY 1998

Assignment: Draft a strategic plan for your organization (vision, mission, strengths, weaknesses, opportunities, threats) and determine the corresponding personnel, managerial, institutional and development needs (how to get there).

# Program:

- Discussion 'Where will Palestinian Civil Society be in Five Years from Now? With Dr. Mahdi Abdul Hadi, Head of PASSIA
- Lecture and Discussion of the Assignment, with Dr. Ishaq Qutub, Monitoring & Evaluation Expert, UNDP, Jerusalem.
- · Lecture on Baseline Data, with Dr. Ishaq Qutub

### WORKSHOP 2: 7 JUNE 1998

Assignment: Carry out a baseline data survey for your organization/department for the purpose of planning, taking into consideration the following:

- The type of information your institution needs and why is it essential.
- The way in which such information will be necessary for later comparison.
- Identify key performance Indicators (KPI) that are relevant to the objectives your institution that you identified in the assignment.
- How to get, preserve, retrieve and utilize such information (sources & tools).
- The appropriate management arrangements for these operations: your institution or designating others, (e.g. manpower roles and responsibilities, office space, machines, tools etc.).
- How would you share such information inside your institution and with relevant institutions?
- An estimate for the cost (capital and recurrent) required for an ongoing operation.

### Program:

- Lecture/discussion of the assignment, with Dr. Ishaq Qutub, Monitoring and Evaluation Expert, UNDP, Jerusalem.
- Lecture on 'Statistics An Introduction', with Dr. Faisal Awartani, Lecturer, Birzeit University and Statistician, CPRS, Nablus.

### WORKSHOP 3: 20 JUNE 1998

**Assignment**: Implementation Skills: You have been selected to manage the implementation phase of a project. You are requested to make a presentation (next workshop), explaining how you intend to manage this task taking into consideration the following:

- Identify the objectives of the project and the key indicators to measure achievements.
- Design the administrative structure tailored to the implementation of the project (units, departments, etc.), by-laws, provisions needed; use headings only.
- Identify the manpower needed (e.g., personnel, titles, job description, qualifications, recruitment).
- What are the legal aspects needed for implementation (e.g. contracts, agreements, etc.)
- Prepare a budget (three years) for expenditure and income (the grant is \$3 million), and describe briefly needed activities (reporting, training, staff meetings, committees, etc.).
- 6. The donor requested a progress report every six months. What are the main headings?
- State problems you may encounter and describe how you will try to overcome them.
- Describe and explain the network of relationships needed (e.g., other departments in your institutions, other ministries, or NGOs or the private sector).

# Program:

- Lecture on Implementation and discussion of the assignment, with Dr. Ishaq Qutub, UNDP, Jerusalem.
- Lecture and exercises on statistics, with Dr. Faisal Awartani, Lecturer, Birzeit University and Statistician, CPRS, Nablus.
- Lecture and discussion on fundraising strategies, with Dr. Rosemary Hollis, Head, Middle East Program, Royal Institute of International Affairs (Chatham House), London.

### **WORKSHOP 4: 17 JULY 1998**

**Assignment.** How are you implementing/applying what you have learned during the PASSIA training program at your place of work?

### Program:

- Lecture/discussion: Case Study 'National Democratic Institute' (NDI) in Palestine, with Sean Caroll, NDI, Jerusalem
- · Wrap-up and concluding discussion.

# **PARTICIPANTS**

### ABU SHALBAK, Abeer (Ramallah)

BSc Business Administration, Birzeit University; Project Administrator, Health Ministry, Ramallah

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# SHANNAN-TAMIMI, Samia (Ramallah)

Diploma Secretarial Studies, YWCA; Program Coordinator, Teacher Creativity Center, Ramallah

### TIBI, Osama (Nablus)

BSc Economics, Beirut Arab University; Director, Ministry of Industry, Ramallah

# TRAINING PROGRAM ON MEDIA & COMMUNICATION SKILLS

Good governance and civil society depend on an effective flow of information and communications. CSOs need to convey their respective messages using various media, which requires the ability to engage in effective and persuasive public speaking, radio and television interviewing, and the successful writing of op-ed and magazine articles. Effective communication management is a necessary tool for development, PR, advocacy, lobbying and fundraising. The PASSIA training program on *Media and Communication Skills* has been specifically designed for those who are active in advocacy, good governance and public awareness issues and aims at achieving an increased effectiveness of CSOs in using the media in support of civil society concerns (including mass media, public opinion and how these feed into the development and implementation of public policy). In order to enhance the effectiveness of public communication activities, lobbying, etc., the training program, which took place from 7-12 December 1998 at PASSIA, included verbal and nonverbal communication skills and interactive practice sessions, exercises and case studies.

# THE LECTURE PROGRAM

DAY THREE: WEDNESDAY, 9 DECEMBER

DAY ONE: MONDAY, 7 DECEMBER

9:00-9:30	Opening Remarks Dr. Mahdi Abdul Hadi, PASSIA	9:00-10:30	Communication Strategies and Techniques for Effective Action (1):
9.30-11.00	The Notion of Civil Society - Conceptual Framework		Target Audiences and Defining Publicity/Communication Goals <b>Tudor Lomas</b>
	<b>Dr. Izhaq Qutub,</b> Prof. of Sociology, Al-Quds University, Jerusalem		Effective Presentations and Communications (1): The Right Mes-
11.15-12.45	Introduction to Media and Communications (1): Definition of Media-Communications  Rami G. Khouri, Journalist and Publisher, Amman		sage to the Right Audience Tudor Lomas
		13.30-15.00	munications (2): Fundamentals of Effective Writing
14:00-17.00	Introduction to Media and Communications (2): Formal vs. Informal Communication, with Exercise: How to Present Palestinian Civil Society to an International Audience.  Rami G. Khouri	S -S Mrsh 150 Disk	Rami G. Khouri
		15.15-17.00	Practical Exercise: Promotional Campaign - with Rami G. Khouri
		DAY FOUR: THURSDAY, 10 DECEMBER	
DAY TWO: T	UESDAY, 8 DECEMBER	9:00-10:30	Effective Presentations and Communications (3): Developing Communications Skills (inter-personal
9:00-10:30	Civil Society and the Policy Process – with case studies Dr. Nabil Khatib, Director, Media		communication, public speaking, conflict resolution, and interviews) Rami G. Khouri
	Center, Birzeit University	10.45-12.15	Communication Strategies and Techniques for Effective Action (2) Selecting Media Outlets Rami G. Khouri
10.45-12.15	The Communication Process and How it Works <b>Tudor Lomas</b> , <i>Director</i> , <i>EU</i> <i>MEDMEDIA Program</i> , <i>Amman</i>		
		13.30-15.00	
13.30-15.00	The Role & Impact of (Mass) Media Lyse Doucet, BBC World Service, and Eric Weiner, National Public Radio, Jerusalem		Techniques for Effective Action (3): Target Groups and Individuals (e.g., government, media, private sector, civil society, funders) Rami G. Khouri
15.15-17.00	Participants Assignments (as pre- pared during the reading period)	15.15-17.00	<u>Exercise</u> : Effective Writing (Press Release)

# DAY FIVE: FRIDAY, 11 DECEMBER

9:00-10:30 Developing and Implementing a Media-Communication Strategy (1) Kathy Sullivan, Freelance Writer, Media Expert, Amman

10.45-12.15 Developing and Implementing a Media-Communication Strategy (2)

Exercise: Promotional Communication Activities/Fundraising Strategy

Kathy Sullivan

13.30-15.00 Palestinian Experience in Developing/Implementing a Media-Comm Strategy (Case Studies)

Terry Boullata, Austrian Center, Old City, Jerusalem, and Dr. Nabil Khatib

15.15-17.00 Public and Media Relations: Getting Attention, Preparing Material Kathy Sullivan / Rami G. Khouri

# DAY SIX: SATURDAY, 12 DECEMBER

9:00-10:30 Public Relations: Experiences and Case Studies from Palestine Dr. Albert Aghazarian, Director of Public Relations, Birzeit University

10.45-12.15 Public and Media Relations: Getting Attention, Preparing Material, contd.

Rami G. Khouri / Kathy Sullivan

13.30-15.00 Exercise: Media-Communication Strategy Rami G. Khouri / Kathy Sullivan

15.15-17.00 Wrap-up, Evaluation and Assignment for Workshop One

# **W**ORKSHOPS

### **WORKSHOP ONE: 30 DECEMBER**

Assignment: Prepare a <u>detailed</u> communication plan for your own organization that aims either at

- Fundraising, or
- Promotion/Public Relations, or
- Membership.

### Program:

- Lecture/Discussion 'Public Relations: Experiences and Case Studies from Palestine', with Dr. Nash'at Al-Aqtash, Assistant Professor, Media Center, Birzeit University
- Examination/Discussion on the Assignment, with Rami G.Khouri

Three more workshops will take place in 1999.

# **PARTICIPANTS**

**ABU-ALYA, KHALED** (Jerusalem) BA Languages, Russia; Field Activities Officer, Civic Forum

**ABU HIJLEH, EMAD** (Nablus)
PR and Mass Communication, Yarmouk University; PR Communication Officer, PALTEL

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MA English, London/Warwick University, UK;
Director, LOGOS Services Center, Beit Jala

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BA, Jordan University; Head of PR & Media
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YAHYA, AWNI (Nablus) BA Nursing, Jordan University; Staff Nurse, Makassed Hospital, Jerusalem

# APPENDICES

# A. BOARD OF TRUSTEES

# Dr. Kamal Abdul Fattah

Professor of Geography, Birzeit University; author of various publications on the geography of Palestine

# Dr. Mahdi Abdul Hadi - Chairman

Political scientist; historian; columnist; author; founder and member of various Palestinian institutions; founder and head of PASSIA

# Dr. Adnan Musallam - Secretary

Associate Professor of History, Bethlehem University; member of Al-Liqa' Center for Religious and Heritage Studies in the Holy Land, Bethlehem

# Dr. Sari Nusseibeh

Professor of Philosophy; political analyst; author; President of Al-Quds University, Jerusalem

# Dr. Bernard Sabella - Vice-President

Professor of Sociology, Bethlehem University; Project Director, Middle East Council of Churches, Jerusalem

# Diana Safieh - Treasurer

Founder and General Manageress of a private Palestinian travel company, Jerusalem

# Dr. Said Zeedani

Professor of Philosophy, Professor, Al-Quds University, Jerusalem, former Dean of Faculty of Arts, Birzeit University



# B. Administration

PASSIA employs all its staff on a contractual basis, full or part time. The current team, headed by Dr. Mahdi Abdul Hadi, handles the execution of all PASSIA projects, with other researchers commissioned for specific tasks related to these projects.

Dr. Mahdi Abdul Hadi (1987-) - Head of PASSIA

Ph.D., International Affairs, Bradford University, UK.

Deniz Altayli (1993-) - Program Director

MA Sociology (with Economics and Political Science), University of Heidelberg, Germany; living and working in Jerusalem since 1993.

Zainab Al-Kurd (1997-) - Administrative Officer

Diploma English Language and Literature; Business Studies, London; Editor; living and working in Jerusalem since 1985

Sawsan Baghdadi (1997-) - Program Assistant

MA Industrial Pharmacy, University of Montpellier, France; born and living in Jerusalem

Randa Gharfeh (1998-) - Secretary

BA English Literature, Bethlehem University; born and living in Jerusalem.

John Korfiatis (1997-) - Computer Maintenance and Internet

MA Electronic Engineering, University of Ancona, Italy; hardware and software maintenance; homepage design; born and living in Jerusalem

Yousef Salman (1997-) - Accountant

MA Business Administration, St. John Fisher College, Rochester, NY; born and living in Jerusalem

Wa'el Sa'adi (1992-) - Auditor (CPA)

Diploma from Hebrew University of Jerusalem

Mazen Qubti (1990-) - Legal Advisor

Attorney, Jerusalem

# C. FINANCIAI SUPPORT

Each year, PASSIA's Academic and Program Committees jointly prepare proposals for projects, based on the policy guidelines of the Board of Trustees. PASSIA projects for 1997 and the financial support given towards each are listed below. PASSIA takes this opportunity to express its gratitude for the contributions made by the organizations and institutions mentioned.

# 1. RESEARCH STUDIES PROGRAM

Supported by the Friedrich Ebert Foundation (FES), Jerusalem

# 2. PASSIA MEETINGS PROGRAM

Partly funded by *The Rockefeller Foundation*, New York; partly financed by income generated from local sales of PASSIA publications

# PASSIA DIARY 1998

Supported by the Friedrich Ebert Foundation (FES), Jerusalem

# 4. TRAINING AND EDUCATION ON INTERNATIONAL AFFAIRS:

Seminar on The U5 and Canada: Political Systems, Policy-Making, and the Middle East

Supported by The Ford Foundation, Cairo

# 5. CIVIL SOCIETY EMPOWERMENT THROUGH TRAINING AND SKILLS DEVELOPMENT

Supported by a grant from USAID, Tel Aviv Office

# 6. PROGRAM ON JERUSALEM

Partially financed by a grant from the Canada Fund for Local Initiatives, Ramallah, the British Consulate General, Jerusalem and by income generated from local sales of PASSIA publications

# 7. SPECIALIST PERIODICALS AND LIBRARY ARCHIVES

Financed by income generated from local sales of PASSIA publications



# D. NETWORKING

PASSIA is a member of the following networks and associations:

# PALESTINIAN NGO NETWORK (PNGO)

The PNGO Network strives to promote coordination and cooperation among Palestinian NGOs and to advocate their right to exist and function without restrictions. The PNGO is active in advancing democratic values and in strengthening the role of the civil society in Palestine.

# EURO-MEDITERRANEAN STUDY COMMISSION (EURO-MESCO)

MeSCo was established in 1994 (PASSIA was a founding member) in order to provide Mediterranean countries with a forum for debating international policy and security issues from a regional point of view. In principle, network members deal with international relations and security, carry out policy-oriented research, enjoy a domestically and internationally recognized reputation, and are NGOs.

In 1996, MeSCo's scope was expanded to include institutes from non-Mediterranean countries. Euro-MeSCo strives to promote dialogue and the exchange of information between its members; to support their institution-building and research capacities, and to foster cooperation between the civil societies in the member countries.

# ASSOCIATION OF PALESTINIAN POLICY & RESEARCH INSTITUTIONS (APPRI)

In 1996, five Palestinian institutes (PASSIA, Jerusalem; CPRS, Nablus; Center for Jerusalem Studies, Jerusalem; JMCC, Jerusalem; and Muwaten, Ramallah) established the *Association of Palestinian Policy and Research Institutions* as an umbrella organization in order to coordinate and complement their activities, to strengthen their capacities, to create a centralized data base for their respective resources, and to enhance research studies in various fields of Palestinian policy.

# THE ARAB SOCIAL SCIENCE RESEARCH NETWORK (ASSR)

A broader networking effort - involving regional Arab institutes that sought to explore ways to improve intraregional cooperation and enhance each other's training, research and institution-building efforts - was launched in Beirut in August 1996, by the following attending centers:

- Lebanese Center for Policy Studies (LCPS), Beirut
- Lebanese Association for Educational Sciences, Beirut
- · Al-Ahram Center for Strategic Studies, Cairo
- · Ibn Khaldun Center for Development Studies, Cairo
- · Center for Strategic Studies, University of Jordan, Amman
- · Al-Urdun Al-Jadid Center, Amman
- Center for Palestine Research Studies (CPRS), Nablus
- PASSIA, Jerusalem
- · The Ford Foundation, Cairo Office